

# Annual Report 2015/16

Clare & Gilbert Valleys Council



# The Year in Review

The Clare & Gilbert Valleys Council presents the Annual Report on the work of the Council for 2015/16 in accordance with the requirements of the Local Government Act 1999 as amended.

## Works

Council's road network received significant capital upgrades with the sealing of township roads within Mintaro and Armagh as well as re-sheeting of 74.8 km of the rural road network.

Rural property addressing has been completed across the Council's district. The construction of the off the leash dog park and sealing of Burton street car park in Clare have been completed.

The pump and aerators in Clare and Riverton were renewed to ensure the smooth operation of the community waste water treatment plant systems.

The Scholz Park Cottage in Riverton had an electrical upgrade to make it compliant with Electrical Australian Standards AS-NZS 3000.2007 Installations.

Stormwater and drainage works continued in Clare, with stage 1 in Norman Drive and Jarman Crescent underway, and Maynard Road drainage upgrades complete.

## Libraries

The Clare and Gilbert Valleys Library service is a vital community hub which in 2015/16 loaned 104,461 physical items and 2,790 ebooks. 93,173 visits were counted and 8,035 people used a PC. 2,912 accessed the free Wi-Fi. 64% of the local community are active members of the Library service.

Programs for adults and children have continued throughout 2015/16 including the popular home library service in Clare and Saddleworth. All branches have access to free internet, Wi-Fi and computer lessons and assistance, to help bridge the digital divide and build foundation information and digital literacy skills in the community.

Preschool story time (Toddler Tales), School holiday programs and Childrens Book Week were all well attended and built vital literacy skills. In addition, as part of the Children's summer reading club, the Friends of the Clare Library held a literature competition for young writers which was promoted through the schools and received much interest. The Library has a strong focus on lifelong learning and seeks to build the skills of the community through the provision of materials for informal learning, and through forming partnerships with education providers.

The Library also hosted community displays and celebrated community events. Friends of the Library provided valuable assistance through fundraising and through assistance at events such as the Biggest Morning Tea.

During the year the RFID (Radio Frequency Identification Device) project was completed thanks to help from volunteers. The project was initiated by Public Libraries Services and involved placing an RFID tag and then encoding it, on every circulating item in every library in the State. RFID tag identification will help speed transit and circulation across the State's network of public libraries.



Coralie with holiday activity participant



## Recreation & Lifestyle

The 2015/16 financial year has proved to be a busy and successful year for The Valleys Lifestyle Centre. Throughout the year the Centre fostered stronger relationships with all community groups and built up memberships across the facilities and services provided. Following the overwhelmingly successful 2015 Mr. Mick Clare SA Masters Games, Council submitted a successful Expression of Interest for the 2017 SA Masters Games. Plans and preparations for the 2017 Mr. Mick Clare SA Masters Games are well underway with event management staff and volunteers working on all aspects of the Games. The 2017 Mr. Mick Clare SA Masters Games is already attracting keen interest which augurs well for a great event in 2017.

The second annual BikeSA Wine, Wheels & Whiting bike ride is scheduled for September 2016. The inaugural event in September 2015 proved to be a popular ride with many riders travelling from across the State to ride. BikeSA and all Councils involved in the event were pleased with the entrant numbers and the attendance to the official functions.



## Citizenship Ceremonies

Australian Citizenship is an important common bond for all Australians (whether Australians by birth or by choice) and lies at the heart of a unified, cohesive and inclusive Australia. Citizenship celebrates Australian values including democracy and equality under the law and respect for each others' beliefs. It is a unique symbol of formal identification with Australia, acknowledging responsibilities and conferring substantive privileges which allow people to participate fully in the community.

Citizenship ceremonies are public ceremonial occasions which provide an important opportunity to formally welcome new citizens as full members of the Australian Community. Representatives of all three levels of government (Federal, State or Territory, and Local), community leaders, friends and relatives of the candidates are invited to attend.

The Mayor has been authorised as a person who may receive the pledge as a citizen of the Commonwealth of Australia. During the last year, 11 Australian Citizenship Certificates were presented by Mayor Allan Aughey OAM.



Citizenship Ceremonies conducted in 2015/16

## Fire Prevention

Fire prevention is a constant consideration throughout the Council area. Each year Council's Fire Prevention Officer inspects and assesses properties throughout the Council area. As a result of Council's routine inspections 333 Schedule 12 Notices were issued. Pleasingly this was a decrease in number from 362 that were issued last financial year as property owners acted to manage their property risks earlier in the season.

The Clare & Gilbert Valleys Council will continue to encourage all property owners and residents to undertake fire prevention measures on their properties. Fire prevention helps to create a safer environment for the members of our community.

## Immunisation

Council engages the City of Playford to provide the school based immunisation program to the Riverton and Clare High Schools in accordance with the National Immunisation Program.

## Mid North Community Passenger Network Scheme

The Mid North Community Passenger Network (MNCNP) provides transport services to support the needs of the transport disadvantaged, aged, frail and disabled in our region. These services are provided with the professional assistance of a group of highly dedicated and fully accredited volunteer drivers. Clare & Gilbert Valleys Council hosts the service which also covers District Council of Mallala, Wakefield Regional Council and Regional Council of Goyder.

The MNCNP ensures the smooth operation of this program utilising seven sedans with a team of 48 volunteers from across the Mid North.

The MNCNP also has a ten seater wheelchair accessible bus contracted by Yorke Peninsula Coaches.

## Australia Day

Council hosts Australia Day Breakfasts at Clare, Riverton, Saddleworth and Auburn. These functions are open to all residents of the Council area and attract around 1,000 people. Council presents awards to acknowledge outstanding efforts made by local people, and groups who contribute to community development. Citizen of the Year and Young Citizen of the Year Awards, are presented to individuals and a Community Event of the Year Award is presented to an outstanding group.

### Australia Day Awards for 2016

Mayoral Awards:  
Valerie Tilbrook, Clare  
John Reed, Clare  
John Robbins, Tarlee

Northern Area:  
Maureen Lally - Australia Day Citizen of the Year  
Luke Burge - Australia Day Young Citizen of the Year  
SA Autumn Garden Festival - Community Event of the Year - (Clare A & H Society Inc)

Central Area:  
John deVries - Australia Day Citizen of the Year

Southern Area:  
Riverton RSL Sub Branch - Field of Community Event of the Year  
Remembrance to commemorate the Centenary of ANZAC



Workers at Auburn Australia Day Breakfast 2016



## Regulatory Services

Regulatory Services manages issues with regard to Planning, Building and Heritage, Environmental Health and General Inspectorial services.

Many of the services which are provided by Council are prescribed by various State Government Acts and Regulations, they include but are not limited to;

- The Development Act
- The Heritage Act
- National Construction Code of Australia
- Disability Discrimination Act
- The South Australian Public Health Act
- The Food Act
- The Dog and Cat Management Act

All sections within the Regulatory Services division provide a diverse range of services which contribute significantly to the quality of life of the community. The core services of each section of the Division include:

- Planning and Building
- Environmental Health
- General Inspectorial services

## Development Applications

Council provides a wide range of services within its Development section. Council's aim is to provide an efficient and professional service providing sound advice relating to planning and building matters to a range of stakeholders including State Government Agencies, allied building professionals, builders/tradespeople, developers and the general public.

Council's Planning Staff assess development applications for various forms of development using the provisions of the Development Act 1993 and Regulations 2008, together with the relevant provisions of the Clare & Gilbert Valleys Development Plan. Council staff assess the various forms of development to determine the appropriateness or otherwise of these applications through a detailed process.

The majority of applications processed by Council were 'consent' or 'complying' applications which do not require public notification. These applications were assessed under delegation.

Development applications may be subject to public notification and the Development Act and Development Regulations outline the statutory provisions under which Councils must publicly notify development applications. Category 2 notifications require Council to notify adjoining land owners in writing and Category 3 applications require the notification of adjoining land owners and the placement of a notice in the local newspaper. Last financial year Council publicly notified 2 Category 2 applications and 13 Category 3 applications.

309 development applications were received between 1 July 2015 and 30 June 2016. As a comparison, 306 development applications were received between 1 July 2014 and 30 June 2015, and 308 were received between 1 July 2013 and 30 June 2014. 19 land division applications were received, 48 new allotments were created and 7 boundary realignment applications were received.

The value of development applications was valued at \$21.2m which is a similar value to the previous financial year. It should be noted that these figures relate to planning assessments only and not 'as built' work.



## Building Surveying

Council's Development Officer - Building assesses development applications for compliance with the National Construction Code of Australia, the Development Act and the Development Regulations.

Developments are classed depending on their use with Class 1 and 10 grouped as dwelling and domestic outbuilding construction and Class 2 to 9 grouped as commercial and industrial type buildings.

Council's Building Officer is also responsible for building rules assessment, on-site building inspections of building work, Building Fire Safety Committee duties (including inspection, reporting and advisory services).

## Building Fire Safety

Local Government plays an important role in protecting the ongoing safety of building occupiers and users. Council is required under legislation to have a Building Fire Safety Committee. The Committee has the responsibility for all matters arising under Section 71 of the Development Act.

The Committee is made up of 3 members, Council's Development Officer - Building, a representative of the Country Fire Service of SA and an independent Building Surveyor. The Committee meets on a quarterly basis and undertakes inspections of commercial or accommodation premises to determine the adequacy of fire safety for occupants.

## Disability Action Plan

Pursuant to the requirements of the Disability Discrimination Act, Council developed a Disability Action Plan to assess Council's public buildings and infrastructure in line with the Act. Improvements are continuing to Council buildings to facilitate access and egress for people with disabilities.

## Food Safety

Under the requirements of the Food Act Council continues to manage its responsibilities in surveillance and inspection in line with the Food Act and the National Food Safety Standards. Food safety and hygiene information packs are available to all food businesses, community and charitable organisations in the Council region upon request.

Food business operators have a legal responsibility to ensure that not only are their premises in a clean and hygienic state, but also to ensure that the food they serve is safe and suitable for human consumption. Council provides an ongoing focus on food safety standards and public education.

Council in partnership with TAFE SA have been running Food Safety Courses. These courses are an important initiative which support the needs of local businesses and community groups and improves the level of food safety awareness in the region. The accredited training assists food handlers in developing the required skills and knowledge to ensure food is handled in a safe and hygienic manner.

## Waste Control Systems

A total of 68 waste control system applications were received in 2015/16. Those that did not have connections into Council owned and operated community wastewater management schemes were mainly for "aerobic" wastewater treatment systems.

## Unsanitary Conditions

Council's Environmental Health Officer acts on complaints from the public or from general inspections and investigates premises that may be deemed to be in an unsanitary condition. Action is then instigated if the complaint is upheld.

Rats, mice and other vermin infestation complaints are investigated and advice or direction for eradication is given where appropriate.

## Animal Management

Over the course of 2015/16 Council continued to promote responsible pet ownership throughout the Council area by means of advertisements, social media, promoting microchipping, desexing and obedience training, working with local veterinarians, and providing support to local obedience training groups. These strategies will assist in creating an environment in which people and pets can safely integrate without negatively impacting the community.

In the 2015/16 financial year the total number of dogs registered was 2,224 dogs. As an incentive to encourage registration, Council continued to offer free registrations to new dogs registered with Council regardless of age.



Dogs wandering at large and instances of dog attacks are responded to as expediently as possible. The current dog holding facility is able to hold three dogs under cover with access to a large exercise yard. Dogs that are not claimed within 72 hours are transferred to the Animal Welfare League for temperament testing and re-homing.

Council has not introduced cat management regulation. Council has available information relating to responsible cat ownership. Residents are also able to hire a cat trap, free of charge, in cases where feral cats are causing a problem.

Council will continue to liaise with the Dog & Cat Management Board to promote responsible pet ownership within the Clare & Gilbert Valleys.

## Finance

In the 2016 reporting year Council achieved an operating surplus of \$837,000 with grant assistance being received through both Commonwealth Financial Assistance Grants and grants through the Roads to Recovery Program. Council is pleased to acknowledge the importance of this Federal assistance to the provision of public infrastructure.

Operating income from user charges reduced slightly from the previous year partly as there was no Masters Games income, it being a biennial event, and in part due to Council's decision to implement free entry to the Clare and Rhynie waste transfer stations. This decision was made to encourage residents to reduce hazardous fire materials on their

properties and has been a popular initiative. Rates income increased in line with the Long Term Financial Plan.

Reduced staffing including some temporary management vacancies resulted in reduced employee costs for the year.

Depreciation expense reduced in particular for equipment, furniture and fittings; a large number of these assets being fully depreciated at the end of the previous financial year.

Council's borrowings continue to reduce with a corresponding decrease in the finance costs reflected in the Statement of Comprehensive Income.

Outstanding borrowings at 30 June 2016 were \$8,096,000 of which \$1,029,000 will be repaid in the coming year. This is a reduction in borrowing of \$967,000 from 30 June 2015.

The financial indicator for Operating Surplus Ratio was 5% both before and after adjustment for grant income. This falls comfortably in the target range of between 0% and 15% over any five year period.

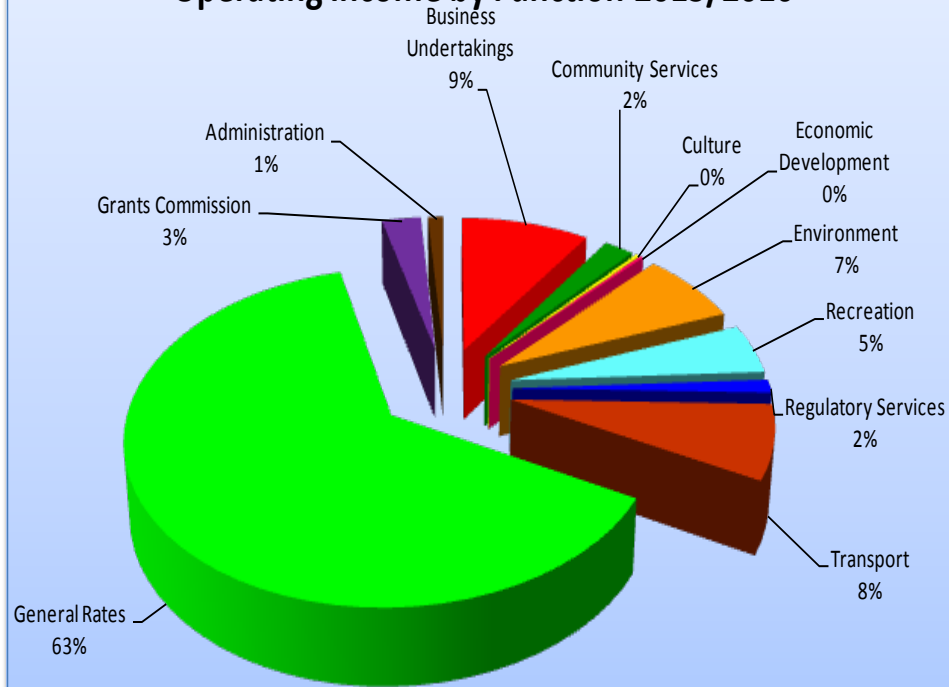
The provision of new or upgraded assets cost was \$659,000 with \$2,231,000 expended on the replacement or renewal of existing Council assets.

This resulted in an Asset Sustainability Ratio of 53% for the year and an average of 83% over 3 years. The target range for this indicator is between 90% and 110% over a three year period.

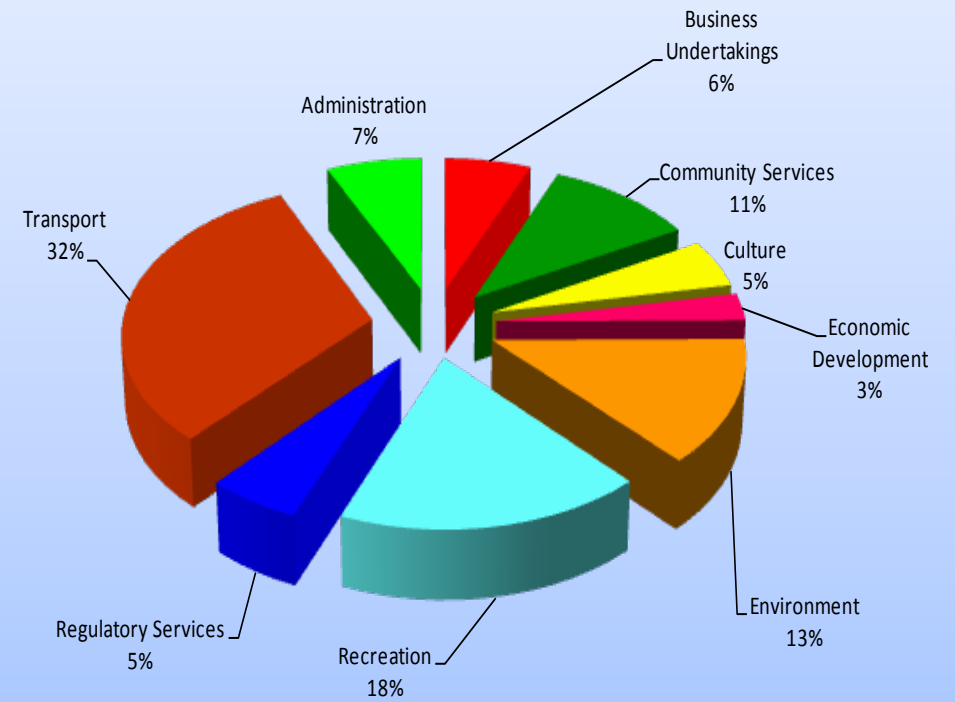
Work is currently being undertaken to review the Asset Management Plans. The required expenditure as identified will then be reflected in the Long Term Financial Plan, with a view to ensuring the long term sustainability of Council assets.

The Uniform Presentation of Finances, which provides a high level summary of Council's financial activities during the year shows a net lending for the year of \$2,579,000.

### Operating Income by Function 2015/2016



### Operating Expenses by Function 2015/2016





Pinery Fire - November 2015





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# Council Profile

Our district comprises some of the most productive lands and scenic landscapes in Australia with the capacity to deliver premium products and experiences. Located adjacent to the outer metropolitan area of South Australia's capital Adelaide, the Clare & Gilbert Valleys enjoy the advantages of proximity and accessibility with an enviable rural lifestyle.

The Clare Valley wine region is famous for its world class Riesling and has achieved recognition as Australia's Capital of Riesling. Combined with Shiraz as another staple, and emerging wine varieties, the Clare Valley continues to have a strong future in viticulture and winemaking.

The productive and fertile lands of the Clare & Gilbert Valleys combined with favourable climatic conditions result in excellent broad acre cropping opportunities and livestock production. This strength provides a strong foundation for Clare Valley Cuisine and an increasing trend towards value-adding before and beyond the farm gate.

The vision for the Clare & Gilbert Valleys is described as "attractive, prosperous, welcoming and harmonious". This statement embraces the tapestry of towns, villages and rural landscapes across which our population of 8,749 (2011 Census) is dispersed. Ranging from the service towns of Clare, Riverton, Saddleworth and Auburn through to the villages of Stockport, Tarlee, Rhynie, Manoora, Mintaro, Watervale, Sevenhill, Armagh, Waterloo and Marrabel each has a proud history, great stories and positive future.

The Clare & Gilbert Valleys form part of the traditional lands of the Kurna and Ngadjuri peoples and their rich connection and association with this place is recognised.

The Clare & Gilbert Valleys attract the focus of South Australia's trails network. Home to the renowned Riesling Trail, which hosts cycling and walking from Barinia in the north to Auburn in the south, it covers more than 35kms along the old railway corridor. A southern extension through the Rattler Trail, from Auburn through to Riverton, makes a

total distance of 60kms. The Heysen, Mawson, Kidman and Lavender Trails also traverse the Council's landscape offering a diversity of experiences and interests.

Education is a focus for the Clare & Gilbert Valleys with excellent public and private schools and a number of training organisations. A quality library service is provided through full time libraries at Clare, Saddleworth and Riverton with an agency in Auburn. The strong presence of the University of the Third Age enable a wide variety and range of interests to be explored.

The high level of health and associated services available locally, including two hospitals and an excellent ambulance service along with the presence of the Mid North Passenger Transport Scheme provide well for those that need assistance.

The development of the Clare Valley Aerodrome greatly enhances the prospects for the Council region as an accessible destination for visitors to utilise the many excellent accommodation venues, function centres and tourist facilities available, including the wide variety of historic sites and events which occur in the area. The increased fire fighting capabilities provided by the Aerodrome is another important benefit provided by that facility. A taxi service and several local private transport and tour companies are also readily available.

The Clare & Gilbert Valleys comprise safe communities with a low crime rate and a strong police presence. An active and efficient emergency service is present throughout the region provided by dedicated and well trained volunteers of the CFS and SES. The region also has access to many State and Federal government agencies including; Rural Solutions, Natural Resource Management and Department of Environment Water and Natural Resources, Regional Development Australia, Department of Education and Child Development, Country Health SA, SA Water, Department of Planning, Transport and Infrastructure and Medicare Local.

The Clare & Gilbert Valleys Council was proclaimed on 1st July, 1997, having been formed through the amalgamation of the District Council of Clare, the District Council of Riverton and the District Council of Saddleworth & Auburn.

Distance of Principal Office to Adelaide - 143km

Area of Council -1,840 km<sup>2</sup>

Distance of Council's sealed roads - 209km

Distance of Council's unsealed roads - 1,615km

Number of Rateable Assessments - 6,747

Number of Non-Rateable Assessments - 545

Number of Electors

State Roll - 6,515

Council Roll (Supplementary Roll) - 115

Total - 6,630

Principal Office: 4 Gleeson Street, Clare

Postal Address: 4 Gleeson Street, Clare SA 5453

Branch Offices:

21 Torrens Road, Riverton

19 Belvidere Road, Saddleworth

Libraries:

33 Old North Road, Clare

19 Belvidere Road, Saddleworth

6 St Vincent Street, Auburn

Riverton High School/Community Library, Oxford Terrace, Riverton

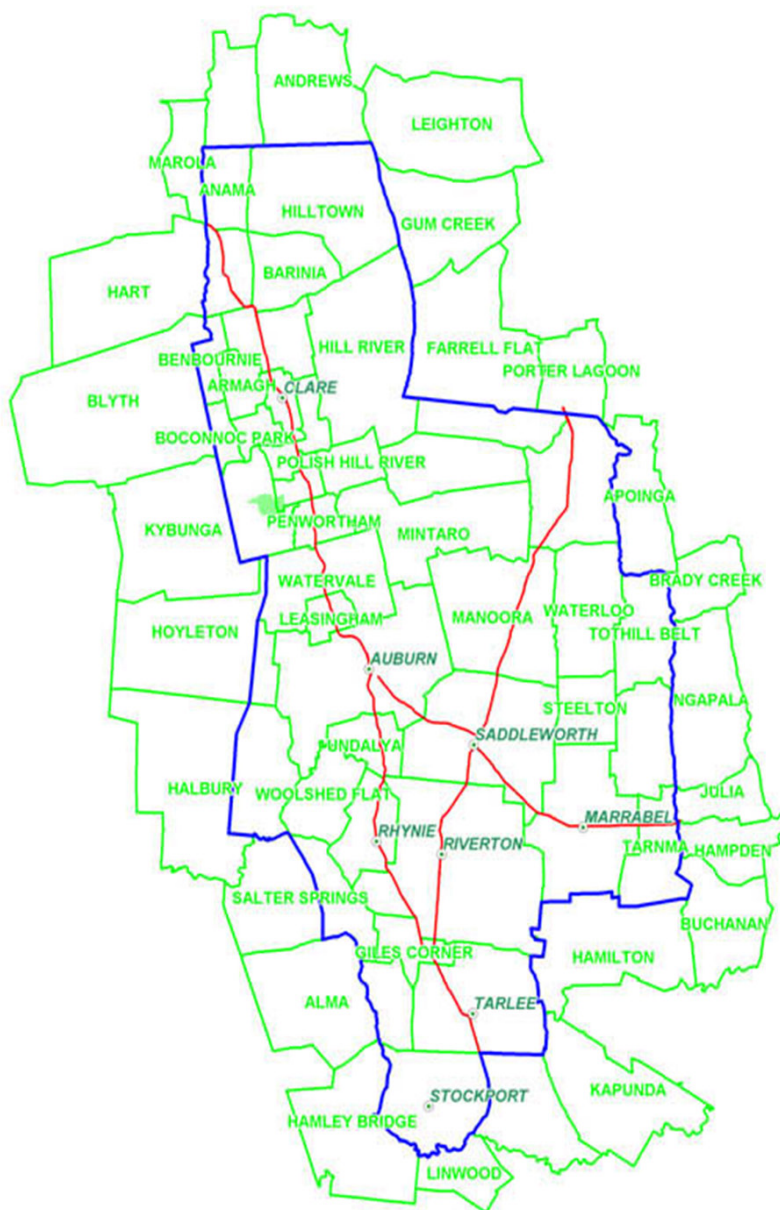
Website: [claregilbertvalleys.sa.gov.au](http://claregilbertvalleys.sa.gov.au)

Email: [admin@cgvc.sa.gov.au](mailto:admin@cgvc.sa.gov.au)



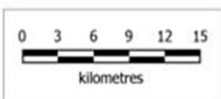
Watervale Riesling Trail view





## Localities within the Clare & Gilbert Valleys Council area

Alma, Anama, Armagh, Auburn, Barinia, Benbournie, Black Springs, Boconnoc Park, Bungaree, Clare, Emu Flat, Farrell Flat, Giles Corner, Gillentown, Halbury, Hill River, Hilltown, Hoyleton, Leasingham, Manoora, Marrabel, Mintaro, Penwortham, Polish Hill River, Rhynie, Riverton, Saddleworth, Salter Springs, Sevenhill, Spring Farm, Spring Gully, Stanley, Stanley Flat, Steelton, Stockport, Tarlee, Tarnma, Tothill Belt, Tothill Creek, Undalya, Waterloo, Watervale and Woolshed Flat.



# Projections and Targets for 2016/17

## Governance & Community Services

1. Hold regular Council meetings and Council workshops.
2. Hold community forums including those for Peak Bodies and Community Committees.
3. Promote and support the role of the Mayor including the conduct of civic receptions, Australia Day celebrations, Citizenship Ceremonies and Twinning arrangements.
4. Promote and support the roles of Council Members, including the ongoing use of ICT and training.
5. Identify and implement all appropriate and relevant legislation, standards and codes pertaining to local government business.
6. Develop and review policy, procedures, systems and processes to reflect legislation and good governance, including the ongoing review of Council's delegations register.
7. Continue to work towards the development of the Work Health and Safety Local Government One System in compliance with Local Government Workers Compensation Scheme and Workcover requirements.
8. Continue to support Peak Body Projects which range in diversity and complexity and maintain insurance reimbursements with an annual allocation of \$58,500 in the budget.
9. Continue to support Community Committees.
10. Promote the Mid North Community Passenger Network which is hosted by Council to continue the improvement of services to the community.
11. Continue to assist the community to risk manage community events.
12. Continue to develop/review Council's Emergency Management Plans and Business Continuity Plans.
13. Provision of financial support for a Youth Development role \$42,000.

## Libraries

1. Consolidate, strengthen and streamline the One Card (State) Network. Continue to provide access to quality information and resources.
2. Consolidate, review and respond to community needs for lifelong learning programs including early learning programs.
3. Consolidate digital literacy programs with a focus on digital inclusion and cybersafety.
4. Manage and promote collections both physical and digital
5. Continue to enhance and develop the "community space" aspect of the Library through development of the garden space at the Clare Library to include cultural features, public seating and space for al fresco library use.



## Recreation & Lifestyle

1. Provide ongoing support to local sporting groups and associations with details of grant funding opportunities to help build a healthy and vibrant community.
2. Increase marketing through a variety of media to promote all recreation services and programs, specifically the Riverton Pool and The Valleys Lifestyle Centre.
3. Continue to seek and deliver major sporting events for the region.
4. Work to improve customer service, traffic management and retention for all recreation services provided by Council.
5. Work closely with the Clare Sports Club to improve services and increase use of the function centre.
6. Build on the successful implementation of activities such as revolution cycling classes, local running group and Council offered sporting programs such as Futsal, Play-Gym, Club Active and Ladies Netball.
7. Plan and deliver the Wine, Wheels and Whiting cycling event to link tourism and recreation with the District Council of The Copper Coast.
8. To market test the outsourcing of the Valleys Lifestyle Centre.
9. To provide free access to Riverton and Clare outdoor pools for Saturday afternoons and Australia Day to encourage community use of these facilities.

## Works & Infrastructure

1. Community Wastewater Management Schemes\_- Cleaning, CCTV & Condition reports are to be carried out on the Riverton, Saddleworth and Clare CWMS. This will enable an accurate assessment of Council's infrastructure in the schemes, and establish appropriate upgrades and maintenance schedules.

Pump station upgrades for the Clare plant will also be carried out to alleviate compliance issues as well as the possibility of a balance tank to cope with stormwater infiltration into the plant.

2. Bridgeworks  
"Simmo's Bridge" on Hazeleigh Road, Saddleworth is due for replacement in 2016/17 budget. The existing bridge is to be removed and replaced with a new structure which will be a significant improvement to the access up Steelton road to the east of Saddleworth.

3. Stormwater & Drainage  
Stormwater upgrades are to be carried out to the following areas:

Clare:

Police Paddock flood mitigation works

Henry Street - replacement of existing damaged drainage lines

Norman Drive & Jarman Crescent - installation of stone pitching for scour protection and stormwater directional flow management

Various Channel Remediation works including cleaning, woody weed removal & directional flow management.

Riverton:

Torrens Road Stormwater Management - Installation of additional drainage lines to direct water from Torrens Road (North), and Frederick Place.

Tarlee:

Charles Street Stormwater Management – redirection of stormwater flow along Charles Street to protect properties and infrastructure.



- Auburn:  
Kingston Terrace: Minor upgrades to alleviate flooding issues on Kingston Terrace.
4. Footpaths & Kerbing  
Clare: Footpath upgrades along Main North Road from Ness Street to the Pedestrian Lights as well as problem areas near Mill Place.
- Riverton: Completion of Stage 1 of Riverton footpath upgrades.
- Auburn: South Street Auburn completion of remaining section including kerb and footpath from King William Street to West Street.
5. Buildings  
Various Building works are to be carried out throughout the district including fire safety upgrades, safe roof accesses, general improvements and the upgrade of 2 waste disposal systems.
6. Sealed Roads  
Roads to be constructed & sealed  
MinMan Road – completion of final section to link the entire sealed road from Mintaro to Manoora.  
Morrison, Wakefield & Greenwood Park Road extensions of seal to improve crossovers with Riesling trail.  
Spring Gully & Gillentown Roads – Completion of construct and seal works on sections upgraded in the 2015/16 Budget.  
South Street, Auburn.  
Roads to be resealed  
Brothers Hill Rd from Sniper Rd to Byrne Rd, Auburn  
Main Road 45 from Slant Rd to Marrabel Rd, Marrabel (including edge repairs / seal reinstatement)  
Michael Ct from Michael St to End (Hotmix Treatment & profiling), Clare  
Elder St from Arthur St to Archer St, Auburn  
Muano Road
7. Rural Resheeting  
Alma Rd - from Range Rd to Stockport-Giles Corner Rd  
Dame St- from Blyth Rd to St Patricks Tce  
Mine St - from Hicks Rd to Dame St  
St Patricks Tce - from Dame St to St Georges Tce  
Blocks Rd (Leasingham) - from Bend at RRD 2320 to Horrocks Hwy  
Marydale Rd - from Brothers Hill Rd to Moores Rd  
Moores Rd - from Freeman Rd to Marydale Rd  
Quondong Rd - from Sunnyside Rd to Saddleworth Rd  
Flagstaff Rd - from Barrier Hwy to Fairview Rd  
Koonoona Rd - from Council Boundary (North) to Black Springs Rd  
Woodlands Brae Rd - from Council Boundary (West) to Start of Seal  
Diagonal Rd (North) - from Bennys Hill Rd to Spring Gully Rd  
The Link Rd - from Horrocks Hwy to Barrier Hwy  
Dudley Rd - from End of Seal to Pearson Rd  
Pearson Rd - from Dudley Rd to Hilltown Rd  
Riverview Rd from Smart Rd 3km north  
Great Northern Rd - from Leasingham Rd to Start of Seal  
Pine Creek Rd (North) - from Dixon Rd to Vogts Rd  
Priors Rd - from Curio Rd to Roehr Rd  
Range Rd - from Powerline South Rd to MR 45  
Priests Rd - from Blatchford Rd to Sandows Rd  
Surrey Ln- from Horrocks Hwy to Pawelski Rd  
Mt Rufus Rd - from Hentschke Rd to Road Reserve at RRD 9065  
Polish Hill Rd - from End of Seal to Mt Rufus Rd  
Rubbish Tip Rd - from Horrocks Hwy to Rubbish Tip Entrance  
Blocks Rd (Riverton) - from Windy Hill Rd to Road Reserve at RRD 3570  
Ettrick Rd - from Hondows Rd to Blazes Rd  
Garryowen Rd - from Riverton Rd to Road Reserve at RRD 1560  
Ryeland Rd - from Bruce Rd towards Hesters Rd 3km section  
Ettrick Rd - from Greenslades Rd to Saddleworth Rd  
Golf Course Rd (Saddleworth) - from Klems Rd to Hentschke Rd  
Vogts Rd - from 2345m from Barrier Hwy to 3424m from Barrier Hwy  
Observatory Rd - from End of Seal to Bend at 70m Sth of Farm Driveway  
Frederick Rd - from Rehder Rd to Tothill Creek Rd  
Priors Rd - from Roehr Rd to Council Boundary (South)  
Tothill Belt Rd - from Tothill Creek Rd to Braewood Rd

Tothill Creek Rd - from Tothill Belt Rd to Frederick Rd  
Quondong Rd - from Golf Course Rd to Sunnyside Rd  
Mt Horrocks Rd - from Horrocks Hwy to Springvale Rd  
Wakefield Rd - from Upper Skilly Rd to Lower Skilly Rd

## Development & Environment

1. Finalise the District Townships and Settlements Development Plan Amendment Report and update Council's Development Plan policy accordingly.
2. Encourage development that reflects the desired character outcomes for the Clare and Gilbert Valleys.
3. Communicate with applicants and developers to ensure best development outcomes.
4. Retain and strengthen the economic potential of Primary Production land.
5. Identify and protect places of heritage and cultural significance, and desired town character.
6. Encourage development to be above the minimum Energy Efficiency Star Rating for environmental sustainability.
7. Understand the strategic issues affecting the development of the Clare Town Centre, and assess the capacity of existing Development Plan Policy to facilitate the sustainable growth of the Clare township.

## Finance

1. Steer the annual budget setting processes.
2. Provide financial reports as required by departments to allow for effective monitoring.
3. Prepare external reports including Annual Financial Statements and Australian Bureau of Statistics Returns.
4. Facilitate the finalisation of the review of the Infrastructure and Asset Management Plan (IAMP).
5. Revise ten year Long Term Financial Plan in conjunction with the IAMP.
6. Provide information to the Audit Committee as required by the Local Government Act.
7. Conversion to new IT System.
8. Continue internal control development.







Wine Wheels & Whiting Bike Ride



# Performance against Annual Business Plan 2015/16

## Governance & Community Services

| 2015/2016 KEY ACTIONS  | 2015/2016 OUTCOMES  |
|--|---|
| Hold regular Council meetings and Council workshops.   | All meetings and workshops conducted with one Council meeting held in Tarlee and one in Auburn.   |
| Hold community forums including those for Peak Bodies and Community Committees.  | A joint Peak Body and Council Committee forum held on 29 Feb 2016.  |
| Promote and support the role of the Mayor including the conduct of civic receptions, Australia Day celebrations, Citizenship Ceremonies and Twinning arrangements.   | Australia Day celebrations were held in Riverton, Saddleworth, Manoora, Auburn and Clare. Civic receptions were held throughout the year.   |
| Promote and support the roles of Council Members, including the ongoing use of ICT and training.   | Council Members have embraced the use of iPads within the Council Chamber and are working towards technology based Council meetings and workshops. Mandatory Council Member Induction Training was completed February 2015. |
| Identify and implement all appropriate and relevant legislation, standards and codes pertaining to local government business.  | All relevant legislation standards and codes pertaining to local government identified and adhered to where possible.   |
| Develop and review policy, procedures, systems and processes to reflect legislation and good governance, including the review of Council's delegations register.   | Whole of Council Policy Review completed in November 2015 and Delegations Register updated May 2016.  |
| Continue to work towards the development of the Work Health and Safety Local Government One System in compliance with Local Government Workers Compensation Scheme and Workcover requirements.   | WHS Policies, Procedures and documents are continuing to be reviewed as required by legislation and self insured performance indicators   |
| Continue to maintain the asbestos register in accordance with legislation, to identify the type, condition and location of asbestos in all Council buildings and structures. Council continues to work with Carter Corporation, to conduct this inspection annually. | Council has continued to engage Carter Corporation to assess and maintain the Asbestos Register for all Council properties. Council continues to remove asbestos according to Hazard Risk Priority.                         |
| Continue to support Peak Body Projects which range in diversity and complexity and maintain insurance reimbursements with an annual allocation of \$58,500 in the budget.  | Peak Body projects supported and insurance reimbursed as per Peak Body Agreements.  |
| Continue to support Community Committees with a budget allocation of \$3,000.  | Council committees supported through funding allocation.  |

|  |  |
|--|--|
| Continue to assist the community to risk manage community events.                              | Council continues to assist the community to risk manage various community events across the whole Council area. |
| Continue to develop/review Council's Emergency Management Plans and Business Continuity Plans. | Council continues to review Business Continuity Plan & Emergency Management Plan.                                |
| Provision of financial support for a Youth Development role \$42,000.                          | Council provided financial support for Youth Development.  |

## Libraries

| 2015/2016 KEY ACTIONS   | 2015/2016 OUTCOMES  |
|---|---|
| Review days of operation and opening times to achieve budget allocation.  | Review of operations complete. Opening hours reduced at Clare Library to 4.5 days per week and adjusted at Saddleworth to accommodate decreased staff allocation. Library customer service staff redeployed to Council administration for some of their hours. Auburn Library managed completely by volunteers.   |
| Consolidate and strengthen the One Card (State) Network. Continue to provide access to quality information and resources.                 | Enhancement of both collection and customer databases, through 2015/16 de-duplication and borrower re-registration projects. Ongoing staff training to build knowledge and competence in managing the system. Continued systems support of the Riverton Community Library. Development of voice messaging to be used in conjunction with SMS and email, to provide a cost effective alternative to postage for notices. |
| Build partnerships within the local community   | Partnerships with schools and education providers developed through Library programs. Display space within Libraries utilized for community organisations, including volunteer recruitment and information and community information.   |
| Consolidate, review and respond to community needs for lifelong learning programs including digital literacy and early learning programs. | Digital literacy program focusing on core digital skills for seniors and early literacy program continued.  |
| Manage and promote collections both physical and digital  | Focused collection based promotions and displays. Enhanced use of screens, webpage and social media. Collection reviewed and enhanced prior to RFID tagging project.  |
| Develop "community space" aspect of the Library Service   | Clare, Saddleworth and Auburn Library spaces have provided multipurpose community facilities to 71,974 visitors between July 2015 - June 2016.  |

## Recreation & Lifestyle

| 2015/2016 KEY ACTIONS  | 2015/2016 OUTCOMES  |
|--|---|
| Provide ongoing support to local sporting groups and associations with details of grant funding opportunities to help build a healthy and vibrant community.   | Ongoing support to local sporting groups provided.  |
| Increase marketing through a variety of media to promote all recreation services and programs, specifically the Riverton Pool and The Valleys Lifestyle Centre.  | Increased use of electronic marketing for the Valleys and Riverton Pool.  |
| Continue to seek and deliver major sporting events for the region.   | Planning has commenced for 2017 Mr Mick Clare SA Masters Games.   |
| Work to improve customer service, traffic management and retention for all recreation services provided by Council.  | Ongoing customer service training is conducted. Traffic management monitored for all sites.   |
| Seek grant funding opportunities for recreation projects for Council owned assets.   | Grant funding opportunities monitored and sourced if approved by Council.   |
| Work closely with the Clare Sports Club to improve services and increase use of the function centre.   | Council continues to liaise with Clare Sports Club management to increase use and services of the function centre.                    |
| Continue to be part of the Clare Half Marathon Committee to promote the event and increase entries.  | Council continues to support the Clare Half Marathon in promoting the event and to increase entries.                                  |
| Build on the successful implementation of activities such as revolution cycling classes, local running group and Council offered sporting programs such as Futsal, Gymnastics, Play-Gym, Club Active and Ladies Netball. | Council has continued to seek and implement new activities for both existing patrons of the Valleys Lifestyle Centre and new members. |
| Plan and deliver the inaugural Wine, Wheels and Whiting cycling event to link tourism and recreation with the District Council of The Copper Coast.  | The Wine, Wheels and Whiting event was successfully planned and event managed with 364 riders registered on the day.                  |
| Conduct a review of the future operation and management of the Valleys Lifestyle Centre and Riverton Swimming Pool.  | Review of management of Valleys Lifestyle Centre and Riverton Swimming Pool ongoing.  |
| Develop an events strategy and funding model.  | Events strategy developed.  |



## Works & Infrastructure

| 2015/2016 KEY ACTIONS  | 2015/2016 OUTCOMES   |
|--|--|
| Community Waste Water Plants – infrastructure renewal – pumps or aerators.   | Pumps and aerators replaced.   |
| Off-Street car parking - Seal Burton Street car park opposite car wash, Clare.   | Burton Street car park sealed.   |
| Scholz Park Cottage - Electrical upgrade.  | Electrical upgrade complete.   |
| Waste Management - Build a Riverton transfer station, pending EPA and development approval & community consultation.   | Still pending EPA, development approval and community consultation   |
| Stormwater and Drainage - Norman Drive and Maynard Road, Clare. Clare Township Catchment Study.  | Stage 1 Norman Drive - ongoing and Maynard Road completed,   |
| Floodsafe plan - Dry Sand Shed at Clare and Riverton (subject to Grant Funding).   | Grant funding not successful.  |
| Footpath Renewal - Riverton, continuation of Stage 1, and Main North Road, Clare within Clare central business district.   | Riverton and Clare footpath renewal works are ongoing and will continue in 2016/17.  |
| Parks & Gardens - Off Leash Dog Park, Clare.   | Off leash dog park constructed.  |
| Footpaths and Kerbing - Footpath and kerbing, South Street, Auburn. Footpath Blyth Rd, Clare. Footpath and kerbing- tree damage as required.   | Blyth Road and Clare footpath and kerbing works are ongoing with Blyth Road works subject to external Grant Funding.   |
| Roads Sealed:-<br>Roads to Recovery Grant<br>MinMan Road – pre construction activities to be completed<br><br>Torr Street<br>King Street<br>Bright Street<br>Hicks Road (portion), Armagh to be sealed<br>South Street, Auburn | MinMan Road pre construction activities ongoing. Preliminary negotiations conducted with Native Vegetation Authority regarding offsets for the tree removal required for road realignment to allow construction works to commence in 2016/17.<br><br>The following roads were sealed and completed<br>Torr St, Mintaro<br>King St, Mintaro<br>Bright St, Mintaro<br>Hicks Road, Armagh<br>South Street, Auburn –carryover to 2016/2017 |

| 2015/2016 KEY ACTIONS  | 2015/2016 OUTCOMES  |
|--|---|
| <p>Roads to be resealed</p> <p>Industrial Street, Sevenhill,<br/>School Street, Sevenhill,<br/>Jenner Street, Sevenhill,<br/>Anton St from School St to Industrial St, Sevenhill,<br/>Glebe Close, Clare (reconstruction &amp; seal),<br/>Hentschke Road, Clare<br/>Young Street, Clare</p> <p>Jacka Rd , Mintaro<br/>Kingston Rd, Mintaro<br/>Mill St, Mintaro from Burra St to Wakefield St</p> <p>Muanu Road (Part), Bocconoc Park</p> <p>Auburn – Manoora – from Overton Rd to Marydale Rd and from Sniper Rd to Byrne Rd<br/>Cairns Crescent, Riverton</p>  | <p>The following roads were re sealed and completed</p> <p>Industrial St<br/>School St<br/>Jenner St<br/>Anton St<br/>Glebe Close<br/>Hentschke Rd<br/>Young St</p> <p>Jacka Rd<br/>Kingston Rd<br/>Mill St</p> <p>Muanu Road (Part) - carry over to 2016/2017</p> <p>Brothers Hill Rd</p> <p>Cairns Cres</p> |
| <p>Rural Resheeted—<br/>Basham Rd from MacDonald Rd to Stradbrooke Rd, Stanley Flat<br/>Blenheim Rd from Leasingham-Mintaro Rd to Sandows Rd, Watervale<br/>Blocks Rd Riverton from Farm Driveway to Road Reserve, Riverton<br/>Blocks Rd Riverton from Riverton-Marrabel Rd to Windy Hill Rd, Riverton<br/>Blocks Rd Riverton from Road Reserve to Old Main North Rd, Riverton<br/>Blocks Rd Riverton from Windy Hill Rd to Farm Driveway, Riverton<br/>College Rd from End of Seal at Town Boundary to Spring Farm Rd, Sevenhill<br/>Crawfords Rd from Saddleworth Rd to Hazeleigh Rd, Saddleworth</p> | <p>The following roads were resheeted –<br/>Basham Rd - completed<br/>Blenheim Rd—completed<br/>Blocks Rd—completed<br/>Blocks Road (Part) - completed<br/>Blocks Rd—completed<br/>Blocks Rd—completed<br/>College Rd—completed</p> <p>Crawfords Rd—completed</p>   |

| 2015/2016 KEY ACTIONS   | 2015/2016 OUTCOMES   |
|---|--|
| <p>Rural Resheeted (Cont) —</p> <p>Edwards Rd from Floodway to Quarry Rd, Polish Hill River</p> <p>H. Behn Rd from Powerline North Rd to Main Rd , Steelton</p> <p>Hazeleigh Rd from Crawford Rd to Hut Rd, Saddleworth</p> <p>Hazeleigh Rd from End of Seal, East of Steelton Rd to Crawford Rd, Saddleworth</p> <p>Hazeleigh Rd from Hut Rd to Steelton Rd, Saddleworth</p> <p>Heysen Rd from Murrays Rd, Marrabel south to the Council boundary</p> <p>McInerney Rd from Road Reserve to Garryowen Rd, Riverton</p> <p>McInerney Rd from Start of Sheeting to Road Reserve, Riverton</p> <p>Mt George Rd from Farm Driveway, Auburn</p> <p>Mt Rufus Rd from Claremont Rd to The Gap Rd, Polish Hill River</p> <p>Mt Rufus Rd from Road Reserve at to Claremont Rd, Hill River</p> <p>Mt Rufus Rd from The Gap Rd to Road Reserve, Polish Hill River</p> <p>Mt Rufus Rd from Road Reserve to Polish Hill Rd, Polish Hill River</p> <p>Old Blyth Rd from Scobie Rd to Hicks Rd, Armagh</p> <p>Old Burra Rd East from Hilltown Rd to Weckert Rd, Hill River</p> <p>Old Main Rd South from Hoopers Rd to Connells Rd, Giles Corner</p> <p>Powerline North Rd from H. Behns Rd to Plueckhahns Rd, Steelton</p> <p>Powerline South Rd from south of Range Rd to Church Rd, Marrabel</p> <p>Powerline South Rd from Rowett Rd to Tothill Rd, Marrabel</p> <p>Powerline South Rd from Tothill Rd to end of sheeting at Road Reserve, Marrabel</p> <p>Garryowen Rd from Mitchells Rd to Sape Rd, Riverton</p> <p>Garryowen Rd from Riverton Rd to Road Reserve, Riverton</p> <p>Rowett Rd from Light River Rd to Quarry Rd, Marrabel</p> <p>Rowett Rd from Main Road to Light River Rd, Marrabel</p> <p>Rowett Rd from Powerline South Rd to Main Road , Marrabel</p> | <p>Edwards Rd—completed</p> <p>H. Behn Rd—completed</p> <p>Hazeleigh Rd—completed</p> <p>Hazeleigh Rd—completed</p> <p>Hazeleigh Rd—completed</p> <p>Hazeleigh Rd—completed</p> <p>Heysen Rd—completed</p> <p>McInerney Rd—completed</p> <p>McInerney Rd—completed</p> <p>Mt George Rd—completed</p> <p>Mt Rufus Rd—completed</p> <p>Mt Rufus Rd—completed</p> <p>Mt Rufus Rd—completed</p> <p>Mt Rufus Rd—completed</p> <p>Mt Rufus Rd—completed</p> <p>Old Blyth Rd—completed</p> <p>Old Burra Rd East - completed</p> <p>Old Main Rd South—completed</p> <p>Powerline North Rd—completed</p> <p>Powerline South Rd—completed</p> <p>Powerline South Rd—completed</p> <p>Powerline South Rd—completed</p> <p>Garryowen Rd—completed</p> <p>Garryowen Rd—completed</p> <p>Rowett Rd—completed</p> <p>Rowett Rd—completed</p> <p>Rowett Rd—completed</p> |



| 2015/2016 KEY ACTIONS  | 2015/2016 OUTCOMES  |
|--|---|
| <p>Rural Resheeted (Cont) —<br/> Salter Springs Rd from end of seal to bend, Rhynie<br/> Sandows Rd from Leasingham-Mintaro Rd to St Andrews Rd, Watervale<br/> Sandows Rd from St Andrews Rd to Quigley Rd, Auburn<br/> Schulz Rd from Barrier Hwy to Old Main North Rd , Riverton<br/> Schulz Rd from Old Main North Rd to Sheoak Rd , Riverton<br/> Sheoak Rd from Marrett Rd to Hannaford Rd, Riverton<br/> Sommerville Rd from Lehman Creek Rd to Hilltown Rd, Hilltown<br/> Spring Farm Rd from Stone Cutting Rd to Sevenhill-Mintaro Rd, Sevenhill<br/> Spring Farm Rd from Sevenhill-Mintaro Rd to Pawelski Rd, Penwortham<br/> Steelton Rd from Crawford Rd to Hazeleigh Rd North, Saddleworth<br/> Steelton Rd from end of Seal to Crawford Rd, Saddleworth<br/> Steelton Rd from Hazeleigh Rd North to Ricketts Rd, Saddleworth<br/> Stradbroke Rd from Basham Rd to Rossmore Rd, Stanley Flat<br/> Taylors Rd from Winery Rd to Kenworthy Rd, Auburn<br/> Toringa Rd, Farrell Flat</p> | <p>Salter Springs Rd—completed<br/> Sandows Rd - completed<br/> Sandows Rd—completed<br/> Schulz Rd—completed<br/> Schulz Rd—completed<br/> Sheoak Rd—completed<br/> Sommerville Rd—completed<br/> Spring Farm Rd—completed<br/> Spring Farm Rd—completed<br/> Steelton Rd- completed<br/> Steelton Rd—completed<br/> Steelton Rd—completed<br/> Stradbroke Rd - completed<br/> Taylors Rd—completed<br/> Toringa Rd—completed</p> <p>Gillentown Rd—completed<br/> Spring Gully Rd—completed<br/> Winery Rd-completed<br/> Murray Rd –completed</p> |
| <p>Road Signs – Complete the Rural Property Addressing project and replace damaged signs.</p>  | <p>Installation of rural property signs near completion</p>   |
| <p>Other Infrastructure – replace “Simmos Bridge” on Hazeleigh Road, Saddleworth ( Subject to Grant Funding)</p>   | <p>Grant application successful, pre construction survey &amp; design works carried out for construction in 2016/17</p>   |

## Development & Environment

| 2015/2016 KEY ACTIONS   | 2015/2016 OUTCOMES  |
|---|---|
| Finalise the District Townships and Settlements Development Plan Amendment Report and update Council's Development Plan policy accordingly. | The District Townships and Settlements Development Plan Amendment Report has been submitted to the Minister for Planning for approval. If approved Council's Development Plan will be updated accordingly.  |
| Encourage development that reflects the desired character outcomes for the Clare and Gilbert Valleys.                                       | Developments are assessed against the desired character statements and objectives contained within Council's Development Plan.  |
| Communicate with applicants and developers to ensure best development outcomes.   | Council's Development staff encourage pre-lodgement meetings with applicants and developers to discuss the proposals in detail prior to applications being lodged.  |
| Retain and strengthen the economic potential of Primary Production land.  | Council's Development Plan contains policies and objectives against which development applications are assessed to ensure that productive primary production land is protected.   |
| Identify and protect places of heritage and cultural significance, and desired town character.  | Applications for development for properties that are listed on either the State or Local Heritage register are referred to the relevant Heritage Advisor to ensure that places of significance are not negatively impacted upon.  |
| Encourage development to be above the minimum Energy Efficiency Star Rating for environmental sustainability.                               | All residential developments are required to meet the provisions contained within the Building Code of Australia to ensure compliance with Energy Efficiency standards.   |
| Clare Township Development Plan Amendment.  | The Clare Township Development Plan Amendment Report Statement of Intent is being prepared and will be tabled at a future Council meeting. Once approved by Council the Statement of Intent will be submitted to the Minister of Planning for consideration prior to the preparation of the draft Development Plan Amendment. |

| 2015/2016 KEY ACTIONS   | 2015/2016 OUTCOMES  |
|---|---|
| Steer the annual budget setting processes.  | Annual Business Plan and Budget 2015/2016 was adopted by Council on 20 August 2015, following a period of public consultation.  |
| Provide financial reports as required by departments to allow for effective monitoring.                     | Monthly reports provided with budget reviews quarterly.   |
| Prepare external reports including Annual Financial Statements and Australian Bureau of Statistics Returns. | Annual Financial Statements for the year ended 30 June 2015 were adopted on 16 November 2015 following a successful audit by Council's independent external auditors. |
| Facilitate the finalisation of the review of the Infrastructure and Asset Management Plan (IAMP).           | Ongoing in conjunction with Department Works & Infrastructure.  |
| Revise ten year Long Term Financial Plan in conjunction with the IAMP.                                      | LTFP revised and adopted by Council on 21 March 2016.   |
|   |   |
| Continue to assist the Audit Committee as required by the Local Government Act.                             | Audit Committee Meetings held 3 July 2015, 2 November 2015, 10 February 2016 and 15 June 2016.  |
| Conversion to new IT Software.  | Preliminary works have been undertaken with changeover to Synergy Soft to occur 1 July 2016.  |
| Changeover to new auditors—Galpins.   | Interim audit 2015/2016 conducted 27-29 April 2016.   |
| Internal control development.   | Controls assessed and entered into Controltrak Internal Control program.  |
| Procurement system development  | Ongoing in conjunction with changeover of computer systems.   |

# Strategic Plan 2020

“Clare & Gilbert Valleys Council:  
attractive, prosperous, welcoming and harmonious”

Clare & Gilbert Valleys will be a harmonious and welcoming community living in an attractive and culturally rich rural environment, with first class facilities, innovative business and internationally recognised local produce and services.

our key priority areas

## 1. Community Wellbeing

| Outcome   | Strategy   | Measures of Success  | Target  |
|---|--|--|---|
| An exceptional quality of living for all, with opportunities available for people of all ages and abilities | <ul style="list-style-type: none"> <li>Encourage participation in youth development programs conducted by local service clubs.</li> <li>Support the provision of youth development programs.</li> <li>Work in partnership with existing service providers and local businesses to assist older people by providing activities and support services that meet their needs.</li> <li>Universal access to Council facilities and services.</li> <li>Identify and access external funding that will support infrastructure development and other strategies for all people.</li> <li>Collaborate with Regional Development Australia Yorke and Mid North on the retention, growth and attraction of business, education, health and government services to the local area.</li> <li>Support the provision of jobs facilities and services to encourage the recruitment and retention of young families.</li> </ul> | <ul style="list-style-type: none"> <li>Reported satisfaction with feeling part of the community.</li> <li>Increased participation in youth development programs.</li> <li>Reported quality of life improvements for all people living in the local area.</li> <li>A well promoted program of regular activities and support services throughout the local area.</li> <li>Number of new families taking up residences.</li> <li>Number of new homes being built.</li> </ul> | <ul style="list-style-type: none"> <li>2017-2020</li> <li>5% annual Increase</li> <li>2017-2020</li> <li>2017-2020</li> <li>2017-2020</li> <li>2017-2020</li> </ul> |



| Outcome  | Strategy   | Measures of Success  | Target   |
|--|--|--|--|
| Strong community leadership and an active and engaged volunteer sector | <ul style="list-style-type: none"> <li>Promote volunteering opportunities and assist groups to promote community wellbeing.</li> <li>Support viable community organisations through collaboration and joint use of facilities.</li> <li>Assist community organisations locate and access funding for community projects.</li> <li>Create an up to date volunteer database.</li> <li>Provide a volunteering portal on Council's website.</li> </ul> | <ul style="list-style-type: none"> <li>Community leaders and volunteers are rewarded and recognised.</li> <li>Increased proportions of people involved in volunteer activities.</li> <li>An up to date volunteer contact database and a 'volunteering opportunities' portal on Council's website.</li> </ul> | <ul style="list-style-type: none"> <li>Annual</li> <li>5% annual increase</li> <li>30 June 2017</li> </ul> |
| A united, transparent and equitable vision for the whole local area    | <ul style="list-style-type: none"> <li>A Strategic Plan that links to the Long Term Financial Plan (LTFP) and the Annual Budget. This will detail strategies and projects for Council and is intended to inform Council decision-making into the future.</li> <li>Transparent and well communicated distribution of Council funding and key projects through regular updates with the community.</li> </ul>  | <ul style="list-style-type: none"> <li>Strategic Plan, LTFP and Annual Budget are completed and regularly inform Council decision making processes and direction.</li> </ul>   | <ul style="list-style-type: none"> <li>Annual review and update</li> </ul>                                 |

## 2. Recreation and Lifestyle

| Outcome  | Strategy  | Measures of Success   | Target   |
|--|---|---|--|
| <p>A vibrant arts and cultural sector where creative people thrive and residents and visitors can enjoy visual arts and performance</p> <ul style="list-style-type: none"> <li>Places and spaces for performance and creative expression</li> <li>Events and festivals all year round</li> <li>Nighttime entertainment including restaurants, bars and activities</li> </ul> | <ul style="list-style-type: none"> <li>Conduct a review of Arts and Culture services and report findings to Council.</li> <li>Support initiatives and opportunities that grow participation and appreciation of the arts and culture.</li> <li>Investigate the opportunities to meet the identified need for a public art gallery space and other heritage and cultural services.</li> <li>Review the role and function of the Council property located in the Clare Town Centre Precinct.</li> <li>Encourage, facilitate and support community events and festivals that celebrate the strengths of the local area and attract visitors.</li> <li>Form an events policy.</li> <li>Collaborate with VAPAA and HATs to coordinate advocacy and promotion of arts and culture in the local area.</li> <li>Implement the agreed outcomes from the 2015 Imagining Clare project.</li> </ul> | <ul style="list-style-type: none"> <li>Review of Arts and Cultural Services is completed, findings reported to Council, and recommendations considered/ taken forward.</li> <li>Feasibility studies are conducted to explore and meet the identified need for a public art gallery space and other heritage and cultural services.</li> <li>Increased attendance numbers at Community events.</li> <li>Completed events policy that strengthens Council's commitment to supporting and facilitating successful community events.</li> </ul> | <ul style="list-style-type: none"> <li>30 June 2016</li> <li>31 December 2017</li> <li>2% annual increase</li> <li>30 June 2016</li> </ul> |
| <p>A healthy and active community supported by a range of tailored services and facilities</p>   | <p>Conduct a review of the Valleys Lifestyle Centre &amp; Riverton Swimming Pool.</p> <p>Be a leader in the community in developing health, fitness and recreation, and seek better health and lifestyle outcomes through the OPAL network.</p> <p>Investigate the feasibility of providing a new/ upgraded playground in the local area.</p> <p>Apply and access funding opportunities to grow, maintain and develop recreation throughout the region.</p>   | <ul style="list-style-type: none"> <li>Completed review of the Lifestyle Centre &amp; Riverton Swimming Pool, and a feasibility study for a new/ upgraded playground in the local area.</li> <li>Community satisfaction with Libraries; Cleanliness of Streets; Parks, reserves and playgrounds; Sporting facilities; Community Halls; Youth facilities.</li> <li>Increase recreational opportunities available.</li> </ul>   | <p>30 June 2016</p> <p>Ongoing</p> <p>Ongoing</p>  |

| Outcome  | Strategy  | Measures of Success   | Target  |
|--|---|---|---|
| A warm and welcoming local area with a rich rural identity | Create and maintain a sense of identity for the region.<br>Promote the region, its facilities and attractions within the community and externally.<br>Develop the entrances to the Clare & Gilbert Valleys and the townships, promoting the region. | <ul style="list-style-type: none"> <li>Improved visitor perceptions of the local area.</li> </ul> | <ul style="list-style-type: none"> <li>Ongoing</li> </ul> |

### 3. Natural & Built Environment

| Outcome  | Strategy   | Measures of Success   | Target  |
|--|--|---|---|
| Sustainable land use development, affordable, appropriate and accessible housing | <ul style="list-style-type: none"> <li>Implementation of the approved program from the Strategic Directions Review through investment in Development Plan Amendments for the Council area under the Development Act.</li> <li>Implement Development Plan Amendment (DPA) for the Clare Township and District Townships and Settlements.</li> <li>Provide opportunities for higher density housing in Clare.</li> <li>Encourage and attract private investment and property developers to invest in retirement facilities and seasonal and short term accommodation in the region.</li> </ul> | <ul style="list-style-type: none"> <li>Completed DPAs.</li> <li>Land rezoned, relevant development applications approved and development controls implemented.</li> <li>Number of new residential allotments created.</li> <li>Number of new residences built.</li> </ul> | <ul style="list-style-type: none"> <li>Progressive rollout 2020</li> <li>Supported by DPA changes</li> <li>Ongoing investment in new residential development</li> </ul> |

| Outcome  | Strategy  | Measures of Success   | Target   |
|--|---|---|--|
| Distinctive heritage buildings are protected and celebrated                          | <ul style="list-style-type: none"> <li>• Implement DPA review with respect to Heritage Places</li> <li>• Support projects that enhance sustainability, conservation and economic contributions of heritage assets.</li> <li>• Encourage the community to be involved in preserving and promoting the history and heritage of the district.</li> </ul>   | <ul style="list-style-type: none"> <li>• Completed DPA.</li> <li>• Key heritage buildings restored, regularly maintained and well-used.</li> </ul>  | <ul style="list-style-type: none"> <li>• 2019</li> <li>• 2016-2020</li> </ul>  |
| Parks, streets and public spaces are attractive, safe and promote social interaction | <ul style="list-style-type: none"> <li>• Provide visitor-friendly commercial centres with attractive streetscapes</li> <li>• Encourage a 'no empty windows' program in local town centres.</li> <li>• Increase street lighting along main thoroughfares in towns.</li> <li>• Encourage the establishment of township street-tree themes in collaboration with Peak Bodies.</li> <li>• Encourage and support community volunteers to work with Council on the presentation and upkeep of townships and district assets.</li> <li>• Support ongoing improvement of visitor facilities at recreation parks located in Riverton, Saddleworth and Auburn.</li> <li>• Seek funding partners to establish a pilot low-impact street lighting project in Stockport, to support the location of the Stockport Observatory.</li> <li>• Seek funding partners to carry out an underground power line project on the eastern side of the Clare Oval.</li> </ul> | <ul style="list-style-type: none"> <li>• Improved perceptions of the quality of public spaces and facilities.</li> <li>• Success in encouraging empty windows in commercial centres to be utilised.</li> <li>• Improved perception of safety.</li> <li>• Street tree themes apparent within townships.</li> <li>• Town and district assets well presented.</li> <li>• Recreation park visitor facilities improved.</li> <li>• Pilot street lighting project in Stockport complete.</li> <li>• Underground power in the memorial precinct of Clare complete.</li> <li>• Completion of the Riverton Main Street improvement program.</li> <li>• Implementation of the 'Colours of Clare' project</li> </ul> | <ul style="list-style-type: none"> <li>• 2017-2020</li> <li>• 2016-2020</li> <li>• 2017-2020</li> <li>• Annual upgrade</li> <li>• 2017-2020</li> <li>• 2017-2020</li> <li>• 2020</li> <li>• 2020</li> <li>• 2019</li> <li>• 2016-2020</li> </ul> |



| Outcome   | Strategy   | Measures of Success  | Target  |
|---|--|--|---|
| Natural bush land, river systems and habitats are healthy and protected               | <ul style="list-style-type: none"> <li>• Collaboration with the Northern Yorke Natural Resource Management (NRM) Board on the protection of threatened species in the context of lands and roadsides controlled by Council.</li> <li>• Assessment of cemeteries under Council's jurisdiction for significant remnant vegetation areas, in collaboration with Northern &amp; Yorke NRM Board.</li> <li>• Financial and physical support for the five Bush for Life sites and the role of volunteers encouraged.</li> <li>• Support the NRM Board in the development of programs for the control of mistletoe.</li> <li>• Support the sustainable management of river systems and the implementation of programs to reduce the risk of flood.</li> </ul> | <ul style="list-style-type: none"> <li>• No loss of endangered and threatened species, populations and ecological communities.</li> <li>• Audit of cemeteries for significant remnant vegetation areas and management of cemeteries in the context of their primary function as a place for burial.</li> <li>• Increased effectiveness of invasive weed control.</li> <li>• Five Bush Care sites retained and biodiversity improvements evident.</li> <li>• Implementation of mistletoe control programs</li> <li>• Removal of woody weeds from rivers.</li> <li>• Investment in stormwater management systems.</li> </ul> | <ul style="list-style-type: none"> <li>• Support NRM programs</li> <li>• 2018 - with NRM</li> <li>• Review annually</li> <li>• Ongoing</li> <li>• Support NRM programs</li> <li>• 2016-2020</li> <li>• 2016-2020</li> </ul> |
| Agricultural practices are sustainable and ecologically friendly<br><br>"Clean Green" | <ul style="list-style-type: none"> <li>• Protect agricultural land that has the capacity for local food production.</li> <li>• Encourage the development of agricultural research capabilities and the provision of professional services to enhance production capabilities.</li> <li>• Investigate the merit of Council engaging with the Mount Lofty Ranges Agrarian Landscapes World Heritage Bid.-</li> </ul>   | <ul style="list-style-type: none"> <li>• Increased number of people involved in agriculture.</li> <li>• Being an active partner in the Agrarian Landscapes project.</li> </ul>   | <ul style="list-style-type: none"> <li>• 2017-2020</li> <li>• 2018</li> </ul>   |

| Outcome  | Strategy   | Measures of Success   | Target  |
|--|--|---|---|
| Energy, water and natural resources are used sensibly and waste is reduced | <ul style="list-style-type: none"> <li>• Encourage businesses and the community to participate in waste minimisation and recycling opportunities.</li> <li>• Free transfer/ recycling depot.</li> <li>• Encouragement of alternative renewable energy production whilst protecting important landscapes from inappropriate development.</li> <li>• Implement sustainable water use principles for public spaces.</li> <li>• Promote resource recovery through programs to minimise waste to landfill.</li> <li>• Expand access to waste collection and recycling services to rural areas</li> <li>• Purchasing and procurement practices to include assessments of packaging, energy efficiency, potential for recycling, greenhouse gas implications and local business development.</li> <li>• Investigation of alternative means of energy production.</li> </ul> | <ul style="list-style-type: none"> <li>• Waste to landfill is proportionally reduced.</li> <li>• Implemented solar power generation.</li> <li>• Increased volume of recycled water use.</li> <li>• Recycling services are available in rural areas.</li> <li>• Adopted Procurement and Tendering Policy is upheld.</li> <li>• Alternative means of energy production considered.</li> </ul> | <ul style="list-style-type: none"> <li>• Review annually</li> <li>• 2016-2020</li> <li>• 2017-2020</li> <li>• 2018</li> <li>• Ongoing</li> <li>• 2016-2020</li> </ul> |

#### 4. Business & Economy

| Outcome   | Strategy  | Measures of Success  | Target   |
|---|---|--|--|
| The local area is internationally recognised for its high quality, niche products and services attracting investment and talent   | <ul style="list-style-type: none"> <li>Through investment and partnership with Regional Development Australia explore opportunities to draw on current strengths of the local area in order to attract investment and increase visitation, including community and industry workshops, as well as the potential for a local 'investment prospectus'.</li> <li>Support Regional Development Australia Yorke and Mid North in the identification and development of new tourism product opportunities with commercial potential.</li> <li>Support the Clare Valley Winemakers in the promotion of the Clare Valley as the "Heart of Riesling" in Australia.</li> <li>Support CVBTA in the development and promotion of a "Buy Local" campaign.</li> <li>Encourage tourist accommodation that is designed for sustainability and linked to the natural landscape and character of towns, including the upgrading of existing caravan parks and camping facilities.</li> <li>Support community groups in sustaining markets within the Council Region.</li> </ul> | <ul style="list-style-type: none"> <li>Workshops with community, industry and Councillors completed and recommendations considered/ taken forward.</li> <li>New and expanded tourism offerings are evident.</li> <li>Increased number of visitors to the area/ customers at visitor information centres.</li> <li>Increased proportions of locally sourced food and products available to residents and visitors.</li> <li>Establishment and implementation of Council purchasing and procurement policies and practices that support local economic development.</li> </ul> | <ul style="list-style-type: none"> <li>2017-2020</li> <li>2017-2020</li> <li>Increased numbers reported by CVWFTC</li> <li>Support CVC campaign</li> <li>30 June 2017</li> </ul> |
| <p>The business environment is supportive and assists a variety of economic sectors and workforces.</p> <p>Local businesses are progressive, innovative and successful.</p> | <ul style="list-style-type: none"> <li>Pro-actively promote, support, attract and encourage sustainable economic development, investment and business opportunities in the district.</li> <li>Promote Clare as the regional centre for the Mid North of South Australia.</li> <li>Encourage retail growth and professional services to cater for the needs of residents and visitors.</li> <li>Support a digital hub for workers who commute to their place of employment.</li> <li>Encourage new business development focusing on the digital economy.</li> <li>Coordinate business forums and networks.</li> <li>Encourage commodity producers to value add and explore new markets.</li> </ul>   | <ul style="list-style-type: none"> <li>Increase in the industry productivity of the local area.</li> <li>A digital hub delivered to improve access to and uptake of technology by the community and business.</li> <li>Business forums completed and support for business networks evident.</li> </ul>   | <ul style="list-style-type: none"> <li>2016-2020</li> <li>2018 to coincide with NBN establishment</li> <li>2016-2020</li> </ul>  |



## 5. Transport & Infrastructure

| Outcome   | Strategy   | Measures of Success   | Target   |
|---|--|---|--|
| High-speed communications to connect businesses, residents and visitors   | <ul style="list-style-type: none"> <li>• Work in partnership to support the provision of high speed internet and telecommunications to all residents.</li> <li>• Increase community skills and uptake of technology and online services.</li> </ul>  | <ul style="list-style-type: none"> <li>• Expanded coverage of high speed internet across the local area.</li> <li>• Increased use of Council online services and social media.</li> <li>• Reduction in enquiries for hard copy forms, letters etc.</li> </ul> | <ul style="list-style-type: none"> <li>• 2020</li> <li>• Ongoing</li> <li>• Annual reduction</li> </ul>                                    |
| The road network is safe and efficient                                    | <ul style="list-style-type: none"> <li>• Advocate for improved public transport services and infrastructure.</li> <li>• Create a long term plan for road maintenance and upgrades, including a prioritisation register.</li> <li>• Actively pursue external funding (Federal and State Government grants and developer contributions) for road upgrades and improvements.</li> </ul>   | <ul style="list-style-type: none"> <li>• Roads are upgraded and maintained in accordance with the Asset and Infrastructure Management Plan.</li> <li>• Reduced road crashes.</li> <li>• Improved customer satisfaction with the quality of roads.</li> </ul>  | <ul style="list-style-type: none"> <li>• Annual review</li> <li>• Support MAC campaigns</li> <li>• Annual improvements imported</li> </ul> |
| Footpaths are safe, attractive and well maintained                        | <ul style="list-style-type: none"> <li>• Create a long term plan for footpath maintenance and upgrades, including a prioritisation register.</li> <li>• Roll out footpath upgrades as part of Clare town centre project.</li> </ul>  | <ul style="list-style-type: none"> <li>• Improved customer satisfaction with the quality of footpaths in local towns.</li> </ul>  | <ul style="list-style-type: none"> <li>• 2017-2020</li> </ul>  |
| Bicycle and walking trails are connected, accessible, safe and attractive | <ul style="list-style-type: none"> <li>• Foster a bicycle-friendly district through the provision of world class bicycle trails and associated infrastructure, as well as the education of all road users.</li> <li>• Upgrade signage and interpretative information about pedestrian / cycling trails, loops and links.</li> <li>• Lobby for State / Federal Government funding for the development and maintenance of the trails network (Riesling, Rattler, Mawson, Lavender and Heysen).</li> <li>• Collaborate and negotiate with nearby Councils for the establishment of interconnecting trails.</li> </ul> | <ul style="list-style-type: none"> <li>• Increased number of people using cycling, walking or riding.</li> <li>• Additional cycling, walking and riding trails in the local area.</li> </ul>  | <ul style="list-style-type: none"> <li>• Increased numbers</li> <li>• 2017-2020</li> </ul>   |
| Community transport is accessible and well used                           | <ul style="list-style-type: none"> <li>• Conduct a community education program promoting the community transport services available in the local area, and make information readily available and accessible to the community.</li> </ul>  | <ul style="list-style-type: none"> <li>• Increased number of people using community transport.</li> </ul>   | <ul style="list-style-type: none"> <li>• 2.5% increase</li> </ul>  |

| Outcome  | Strategy   | Measures of Success   | Target  |
|--|--|---|---|
| Car parking is safe and accessible   | <ul style="list-style-type: none"> <li>Undertake strategic site acquisition and development of off- street car parking in Clare.</li> <li>Establish a sound and sustainable funding base to provide for off-street car parking to meet business needs.</li> <li>Upgrade signage to off-street car parking areas.</li> <li>Review the relevance and appropriateness of time limit parking restrictions.</li> <li>Review disability parking provisions with stakeholders and service providers.</li> </ul> | <ul style="list-style-type: none"> <li>Increase in number of off street parking spaces in Clare.</li> <li>Appropriate signage for parking areas installed.</li> <li>Completed review of time limit parking restrictions.</li> <li>Completed review of disability parking provisions.</li> </ul> | <ul style="list-style-type: none"> <li>2016-2020</li> <li>2016</li> <li>2018</li> <li>2016</li> </ul> |
| Council-owned land and buildings are fulfilling a useful function and providing public value | <ul style="list-style-type: none"> <li>Explore new ways that existing assets can be better utilised to meet current emerging and future needs of residents and visitors. New uses, for example, might include community services centres, men's sheds, art galleries, studios, meeting/ conference facilities and commercial enterprises.</li> <li>Explore the disposal or transfer of redundant assets that are no longer achieving an adequate level of public utility or public value.</li> </ul>     | <ul style="list-style-type: none"> <li>Feasibility studies for key assets are completed, and the best future community use of existing Council assets are determined.</li> </ul>  | <ul style="list-style-type: none"> <li>2019</li> </ul>  |

## 6. Council Leadership & Organisational Sustainability

| Outcome                           | Strategy  | Measures of Success   | Target  |
|-----------------------------------|---|---|---|
| A resilient community             | <ul style="list-style-type: none"> <li>Review and monitor Council's Emergency Management Plan to ensure readiness for Council's role in emergency incident management and recovery.</li> <li>Work in partnership with the community to develop Personal Emergency Plans, raise awareness of risks, and provide resilience training.</li> <li>Monitor and review the Business Continuity Plan to ensure readiness for disruptive events.</li> <li>Collaboration with the Bushfire Prevention Committee on measures to reduce fire risk.</li> <li>Support the ongoing operation of the Clare &amp; Gilbert Valleys Dry Zone Committee.</li> <li>Support Floodsafe education programs with a budget provision</li> </ul> | <ul style="list-style-type: none"> <li>Informed Emergency Management Plan is up to date and regularly reviewed.</li> <li>The community feels safe and know where to go for information.</li> <li>Community resilience education sessions are held bi-annually.</li> <li>Best practice defensive measures for community resilience are promoted.</li> <li>Social, economic and environmental impacts arising from extreme events are reduced.</li> <li>Floodsafe education programs are run in at risk communities.</li> </ul> | <ul style="list-style-type: none"> <li>Reviewed annually 2017-2020</li> <li>2017-2020</li> <li>2016-2020</li> <li>2016-2020</li> <li>2016-2020</li> </ul> |
| Improved financial sustainability | <ul style="list-style-type: none"> <li>Ensure equity in Council's rates, charges, fees and funding decisions.</li> <li>Ensure that Council follows a responsible debt management policy.</li> <li>Review whole of life costs for Clare, Saddleworth and Riverton Community Waste Management Scheme projects.</li> <li>Negotiate additional pathways for waste water reuse as a buffer for Clare, Riverton and Saddleworth Community Waste Water Management Schemes.</li> <li>Ensure recovery of fees and charges through development contributions is adequate to support infrastructure and capacity requirements.</li> <li>Ensure sustainable management of Council's asset portfolio.</li> </ul>                   | <ul style="list-style-type: none"> <li>Above industry benchmarks for Council's financial performance.</li> <li>All Community Waste Water Management Schemes are reviewed, and policies adopted by Council.</li> <li>Infrastructure and asset management targets achieved.</li> </ul>  | <ul style="list-style-type: none"> <li>Annual review by Audit Committee</li> <li>2017</li> <li>Annual review</li> </ul>                                   |



| Outcome   | Strategy   | Measures of Success  | Target   |
|---|--|--|--|
| Streamlined Council processes and procedures that meet legislative requirements | <ul style="list-style-type: none"> <li>• Proportionate allocation of resources to manage legislative requirements.</li> <li>• Encourage and facilitate responsible pet ownership and environmental responsibilities whilst maximising public safety.</li> <li>• Reform planning processes and procedures.</li> </ul> | <ul style="list-style-type: none"> <li>• Increased customer satisfaction with Council.</li> <li>• Faster development assessment turnaround times.</li> <li>• Positive feedback from applicants, development industry and rate payers.</li> </ul> | <ul style="list-style-type: none"> <li>• Increased annually</li> <li>• Increased annually</li> <li>• Increased annually</li> </ul> |
| A modern, efficient and accessible IT system and Council website                | <ul style="list-style-type: none"> <li>• Build digital and social media connection channels.</li> <li>• Increase the level of online business transaction available through Council.</li> <li>• Establish video conferencing facilities at Council.</li> </ul>   | <ul style="list-style-type: none"> <li>• Improved awareness of council services and facilities.</li> <li>• Increased community utilisation of social media.</li> <li>• Increased number of online surveys</li> </ul>                             | <ul style="list-style-type: none"> <li>• Ongoing</li> <li>• Ongoing</li> <li>• Increased number of surveys</li> </ul>              |
| Strong leadership   | <ul style="list-style-type: none"> <li>• Investment in Council Member and staff leadership training.</li> <li>• Implement a workforce planning strategy and a succession plan.</li> <li>• Ensure transparency in Council's decision making.</li> </ul>   | <ul style="list-style-type: none"> <li>• Budget allocated for Council Member and staff training and development.</li> <li>• Workforce planning strategy completed.</li> </ul>  | <ul style="list-style-type: none"> <li>• Annual review</li> <li>• 2016</li> </ul>  |

# Application of Competition Principles – National Competition Policy

The Clare & Gilbert Valleys Council is committed to the application of national competition principles, the process for which is set out in the “Statement on the Application of Competition Principles for Local Government” known as the Clause 7 Statement.

All Councils in South Australia are required to identify activities that they are involved in which would be classified as “significant business activities” as defined in the National Competition Policy.

In broad terms “significant business activities” are defined as those activities where the costs are met predominantly from the user, rather than from rates or other revenue sources, and Council is conducting the activity with a view of earning a return, rather than meeting a community need that would not otherwise be met. The National Competition Policy is not intended to apply to non business, non profit government activities.

Any identified “significant business activities” must then be categorised further into Category One and Category Two activities.

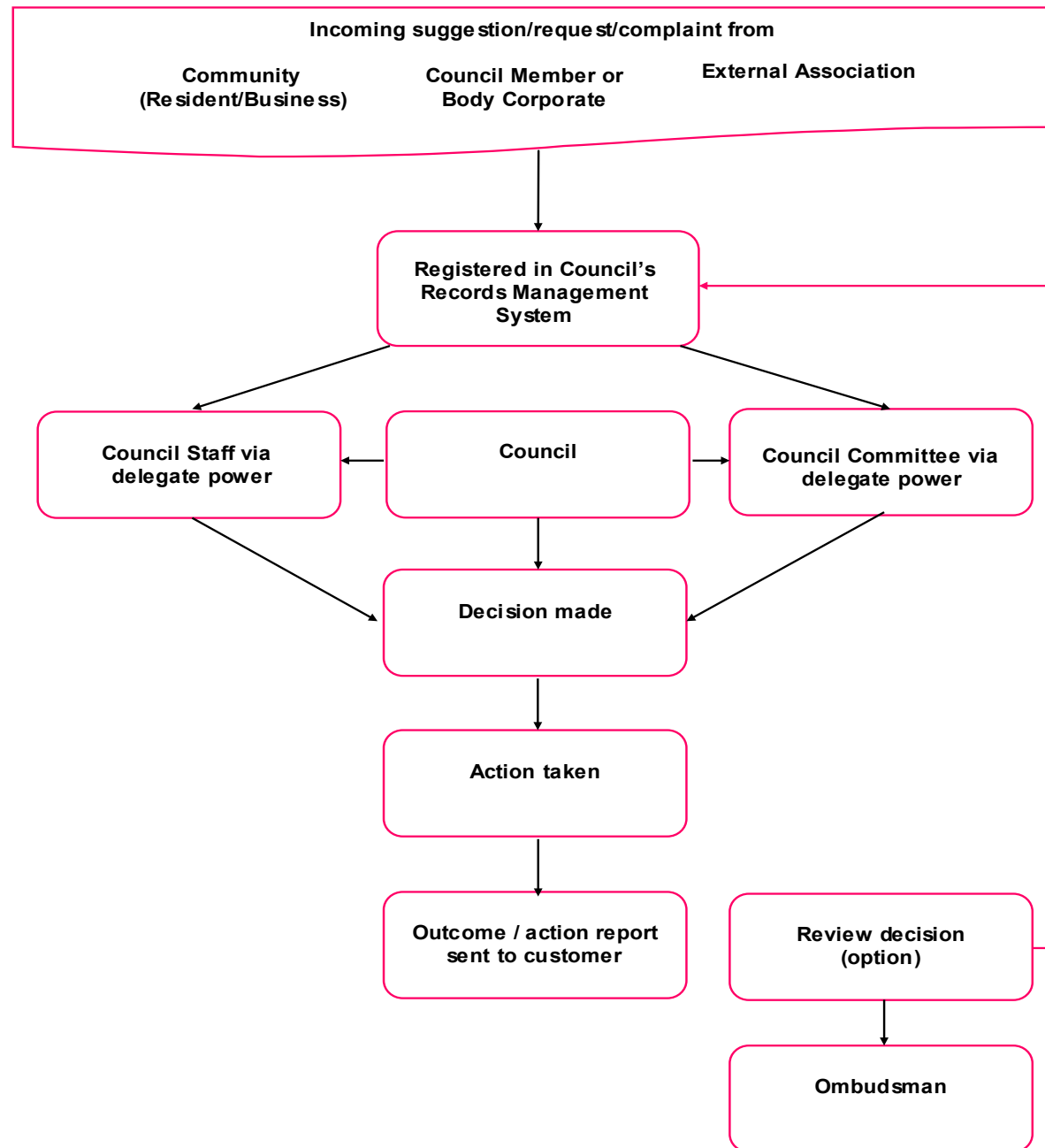
Category One business activities are those with an annual revenue in excess of \$2 million, or employing assets with a value in excess of \$20 million.

In accordance with the above the Clare & Gilbert Valleys Council has not identified any Category One significant business activities.

Category Two business activities are those that either generate income or consume resources and which are significant to the Council concerned.

The Clare & Gilbert Valleys Council has not identified any Category Two business activities.

# Decision making structure of Council



## Public Consultation

The Clare & Gilbert Valleys Council maintains a Public Consultation Policy. This was developed and adopted in accordance with Section 50 of the Local Government Act 1999. Section 50 requires the policy to identify steps Council intends to take where the Act requires consultation and provides for the steps to vary according to the class of decisions to be made by Council.

The purpose of this Policy is to outline the principles and procedures that the Council will follow to involve the community in planning and decision making in the local area, and to ensure accountability of the Council to the community through effective communication and consultation strategies.

To fulfil the requirements of this Policy, Council has identified a range of options available to it to communicate information to interested persons and invite submissions.

As a minimum, Council will publish a notice in a newspaper circulating in the area describing the matter for which public consultation is required, and inviting persons to make submissions to the Council within a period, being at least twenty one days from the date of the notice. Council will consider any submission received as part of its decision making process and will have regard to any relevant legislation.

The Clare & Gilbert Valleys Council is committed to transparent decision making processes and to providing access to a fair and objective procedure for the internal review of decisions.

### Council Committees

Council has the following Committees established under Section 41 of the Local Government Act:

Auburn Recreation Park  
Auburn Institute  
Clare Town Hall  
Manoora Hall  
Riverton Recreation Ground Committee  
Dry Zone Working Party

Fire Prevention Committee  
Clare and Gilbert Arts Committee  
Mid North Community Passenger Network Committee  
Audit Committee  
Strategic Asset Management Advisory Committee





## External Committees

Council also has Partnership Agreements with Community Peak Bodies from each of its townships to assist Council to liaise with ratepayers and residents.

These Peak Bodies are:

Auburn Community Development Committee Inc  
Clare Community Development Committee (a sub committee of the Clare Valley Business & Tourism Association)  
Manoora Community Committee Inc  
Marrabel Districts Community Association Inc  
Mintaro Progress Association Inc  
Rhynie Improvement Scheme Inc  
Riverton Community Management Committee Inc  
Saddleworth District Community Association Inc  
Stanley Flat Soldiers Memorial Hall Inc  
Stockport Community Association Inc  
Tarlee Hall and Community Services Inc  
Waterloo Soldiers Memorial Hall Committee Inc  
Watervale Community Association Inc



# Human Resources Management

## Equal Employment Opportunity

Council maintains its commitment to equal employment opportunities. Council has staff who span a wide range of age groups, and Council maintains a relatively balanced gender representation. The Chief Executive Officer is appointed as the Equal Employment Officer.

The Chief Executive Officer is responsible for:

- developing and implementing an equal employment opportunity program relating to employment with the Council;
- developing and implementing other initiatives to ensure that employees have equal employment opportunities in relation to that employment.

Human Resources and Personnel Practices, Policies and Procedures are reviewed annually.

## Work Health & Safety

The Clare & Gilbert Valleys Council continues its endeavour to maintain a high standard of Work Health & Safety. Pursuant to the WorkCover Exempt Employer Standards, Council is required as an exempt employer, to set its own Work Health & Safety (WHS) objectives based on the organisation's own gap analysis and to integrate Work Health & Safety into the Council's Strategic Plan.

## Risk Management

A Risk Management Review was undertaken by the Local Government Association Mutual Liability Scheme (LGAMLS) to assess the level of application of risk management strategies in Council. Risk Management has widely been recognised as the key to good corporate governance and compliance and there is a growing trend in the area of legislation and certification to require that Risk Management principles be in place.

### Information on Remuneration of Senior Officers

As at 30 June 2016, the executive team consisted of the Chief Executive Officer and 4 Managers. The executive team were paid total remuneration packages in the range of \$119,000 to \$197,000.

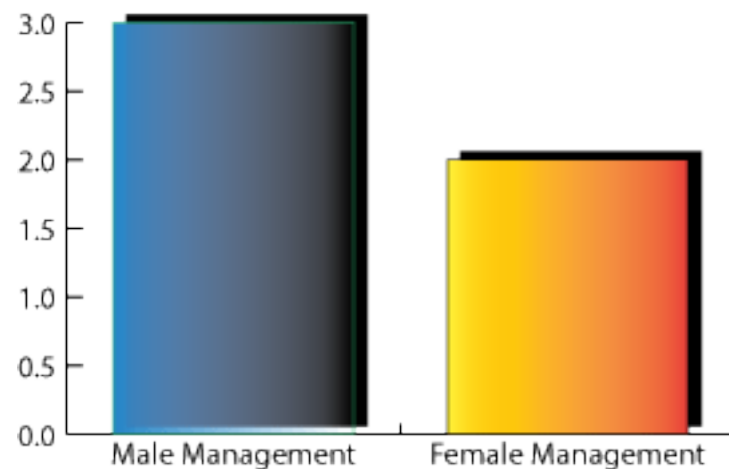
These packages include:

- Salary
- Superannuation
- Provision of a motor vehicle for private use.

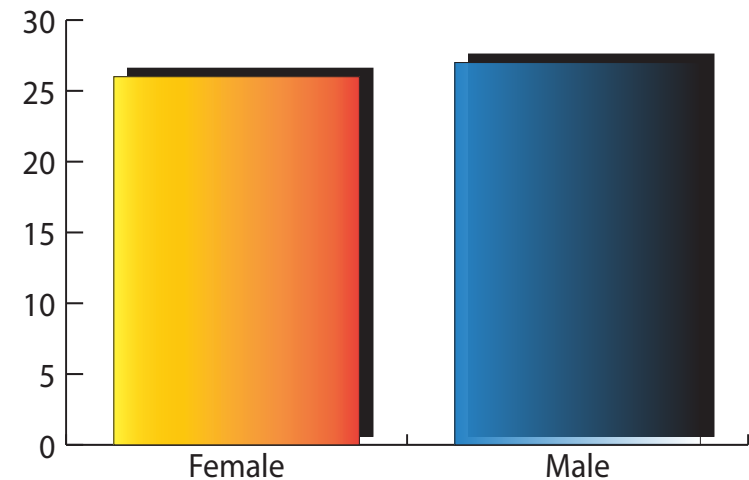
### Human Resources – Council Staff

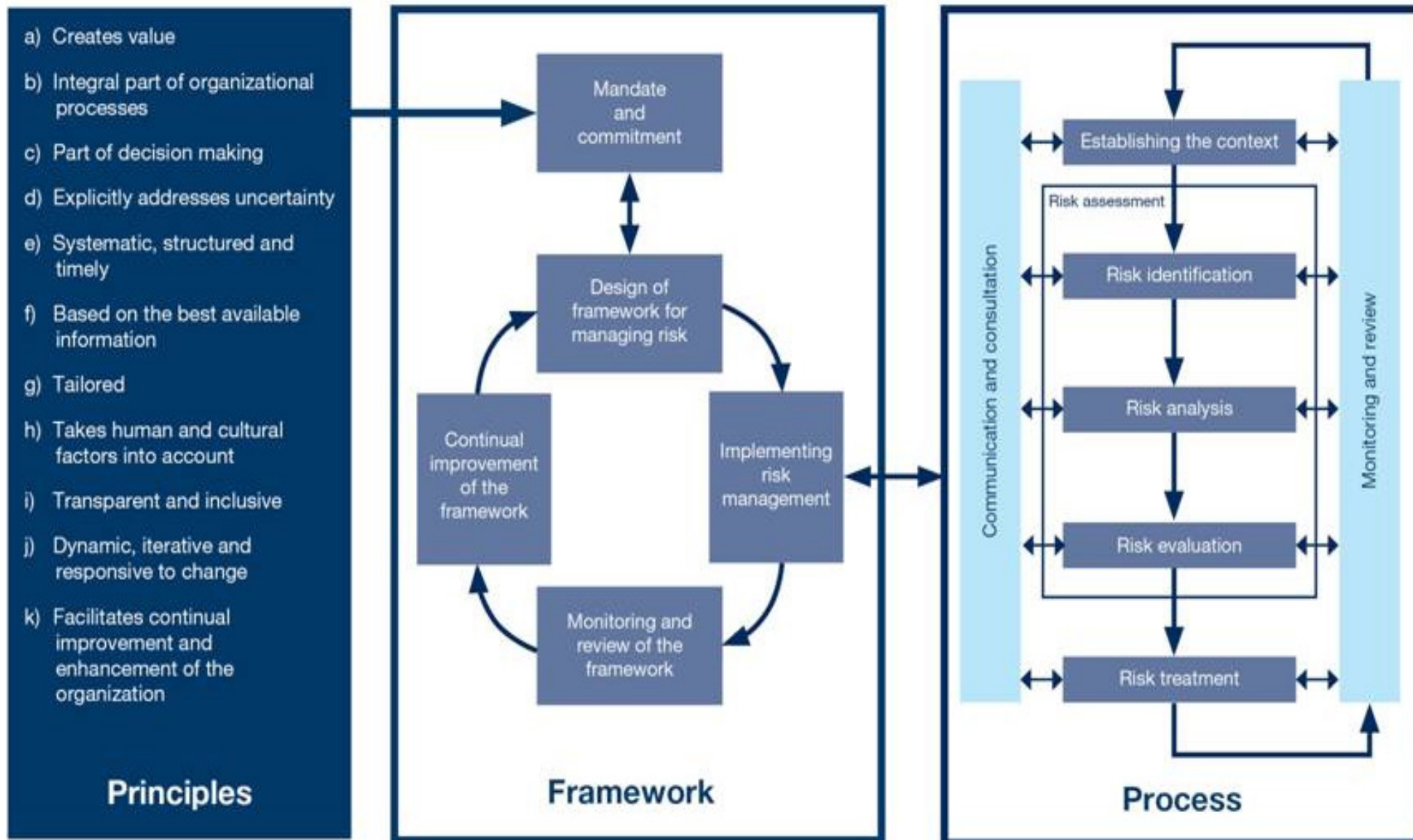
Council employed a total workforce of 53 people which was equivalent to 48 full time employees as at 30 June 2016.

#### Management according to gender



#### Staff according to gender

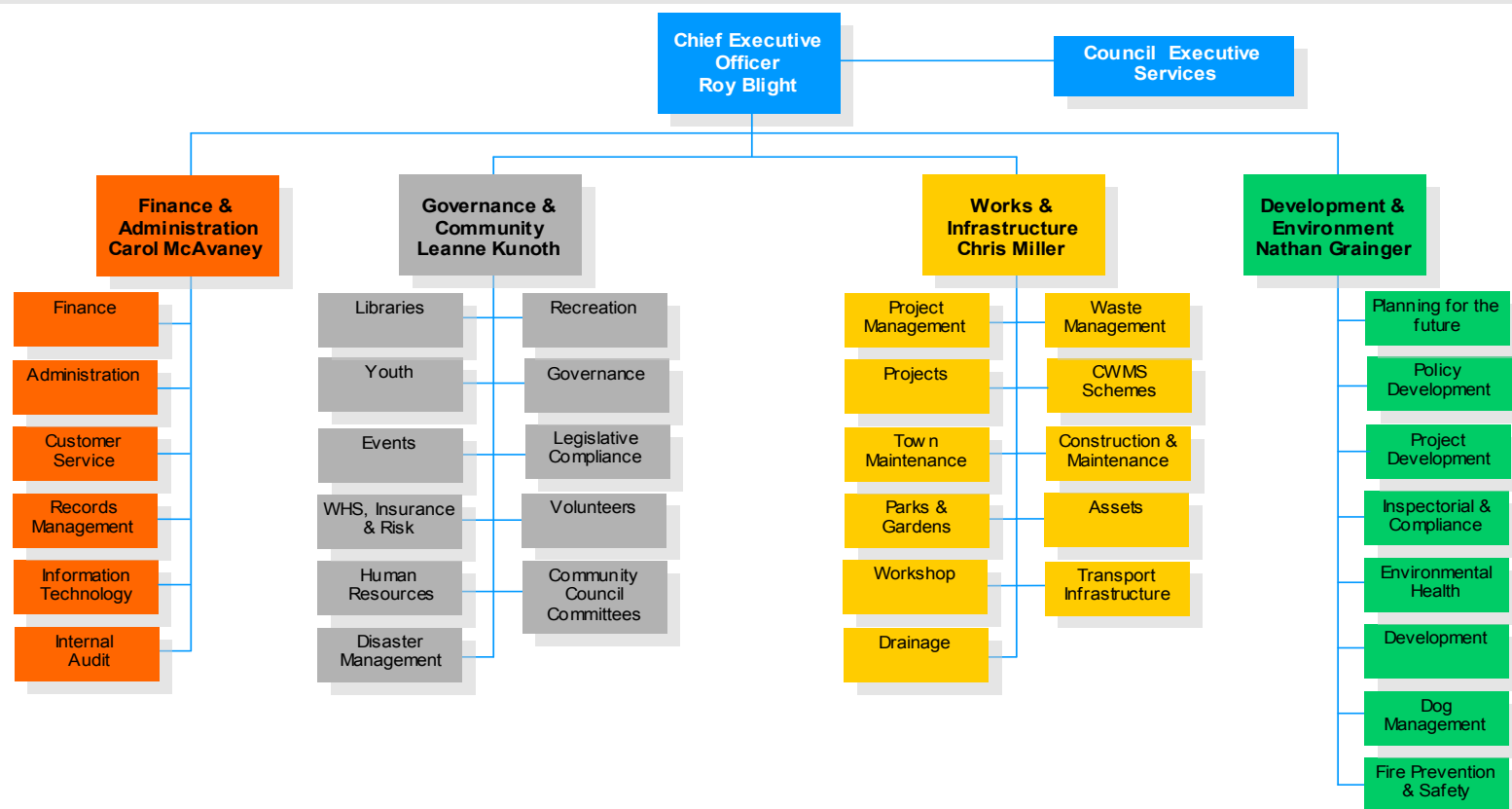






# Council Structure

## Community Elected Council



# Community Land

All Local Government land became classified as Community Land when the Local Government Act came into effect from 2000.

The Clare & Gilbert Valleys Council progressively determined which land should be excluded pursuant to Section 193 of the Local Government Act, with community consultation occurring throughout this process. Following consideration of submissions Council made its decision on the land to be excluded.

A Community Lands Register for Council has been completed in 2015.

Where community land is being used for a specific purpose (eg being leased or a permit issued) management plans were prepared detailing the use of the land.

## Registers, Codes & Policies

In Accordance with Schedule 4 of the Local Government Act, 1999, the following Registers are held at Council's Principal Office:

Register of Primary Interest—Council Members

Register of Ordinary Interest— Council Members

Register of Primary & Ordinary Interest—Council Chief Executive Officer

Register of Allowances and Benefits—Council Members

Register of Remuneration, Salaries and Benefits—Employees

Register of Public Roads

Register of Community Land

The following documents are also available for public inspection at the Clare & Gilbert Valleys Council offices free of charge or may be purchased for a set fee:

- Documents (general, codes, policies and registers)
- Additional Connections to CWMS
- Application to Lay Underground Services
- Art Collection Policy
- Asset Policy
- Asset Strategy 2016 Policy
- Audit Committee Policy
- Australia Day Awards Policy
- Budget Policy
- Building Fire Safety Committee
- Car Parking Contribution Policy
- Caretaker Policy
- CDAP Complaint Handling Policy
- Clare Town Hall Hire Policy
- Code of Conduct for Council Employees
- Code of Conduct for Council Members
- Code of Practice for Access to Council Meetings & Documents
- Community Owned Property Rate Rebate & Service Charge Donation Policy
- Complaint Handling Policy
- Complaint Handling Procedure for Code of Conduct for Council Members
- Concession Pricing Policy
- Corporate Card Usage Policy
- Council Meeting Rotations
- Council Members' Allowances and Benefits Policy
- Council Members Appointment to External Boards
- Council Members Training and Development Policy
- Customer Service Protocol
- CWMS Customer Service Charter Policy
- Debt Collection Policy
- Deferment of Rates Due to Hardship Policy
- Development Assessment Procedures Policy
- Development Plan Consent Delegations Policy
- Disposal of Land & Assets Policy
- European Wasp Policy
- Event Management Strategy Policy
- Financial Hardship CWMS Policy
- Fines on Rates of Estate Properties
- Fraud & Corruption Prevention Policy

- Gifts & Benefits Register Council Members
- Informal Gatherings Policy
- Inspection of Building Work Policy
- Interaction of the Development Act, 1993 the State Records Act 1997 and the Freedom of Information Act 1991 with the Copyright
- Internal Financial Controls Policy
- Internal Review of Council Decisions Policy
- Late Payment of Rates and Sale of Land for Non Payment
- Media Contact Policy
- Mobile Food Vehicles Policy
- Nomenclature Policy
- Official Purchase Orders Policy
- Opening Prayer Policy
- Order Making Policy
- Outdoor Dining Policy
- Planting of Vines – Town Centre Policy
- Procurement Policy
- Public Consultation Policy
- Rate Policy 2015
- Rate Rebate Policy 2014
- Records Management Policy
- Request for Service Policy
- Risk Management Framework Policy 2013
- Risk Management Policy
- Safe Environment Policy
- Scholz Park – August Scholz Travelling Trunk Policy
- Secondhand Transportable Dwellings Policy
- Section 41 Committees Financial Support
- Shipping and/or Sea Container Policy
- Social Media Policy
- Template of Publication of Register Policy
- Tree Planting on Roadsides Policy
- Treasury Management
- Unreasonable Complaint Conduct Policy
- Tree Management Policy
- Volunteer Policy
- Waiving of Development Fees for Not for Profit Organisations Policy
- Waste Management Charge Rebate
- Welcome to Country—Acknowledgement of Country
- Whistleblower Protection Policy

# Competitive Tendering & Cost Effective Services

## Purchasing Policies –

Council continues to strive to provide value for money in service delivery to the ratepayers of the Clare & Gilbert Valleys Council through the adoption and utilisation of purchasing and procurement Policies. In compliance with Section 49 of the Local Government Act 1999, Council has reviewed and adopted the Procurement & Tendering Policy and Disposal of Land & Assets Policy encompassing the following:

Monetary limits;

Use of Local Government Corporates Services Supply Agreements;

Preferred Supplier Register;

Quotations, tendering and evaluation;

Outsourcing Council functions;

Opportunities to enhance local economic development and growth.

Additional considerations such as environment, buying locally, Australian made, health and safety and quality.

Disposal of surplus goods, materials and Council land.

During the past financial year the Council used the competitive tender process 13 times.

## Auditors' Remuneration

Council Auditors' Remuneration paid for the 2015/2016 audit of Council's financial statements was \$17,000.





Lake Inchiquinn



# Elected Members



Standing: Roy Blight (Chief Executive Officer), Cr Lucy Drummond, Cr Tim Siv, Cr Jeremy Kells, Cr Dianne Schwarz, Cr Wayne Molineux

Seated: Cr Nedd Golding (Deputy Mayor), Cr Elizabeth Calvert, Mayor Allan Aughey OAM, Cr Helen Perry and Cr Ian Burfitt

Clare & Gilbert Valleys Council comprises a Mayor and nine area Councillors. Council held a supplementary election for the ninth Councillor after the resignation of a Councillor late in the financial year.

The Council is responsible for policy making and decisions that impact on future plans for the district, and the lives and livelihoods of individuals, organisations and businesses within it.

The role of Council Members is to:

Participate in the deliberations and civic activities of the Council

Formulate the Council's objectives and policies

Keep the Council's objectives and policies under review to ensure they are appropriate and effective

Keep Council's resource allocation, expenditure and activities, and the efficiency and effectiveness of its service delivery under review

Represent the interests of residents and ratepayers, to provide community leadership and guidance, and to facilitate communication between the community and the Council.

## Council Members of the Council

| Council Members allowances |          |
|----------------------------|----------|
| Mayor                      | \$52,257 |
| Deputy Mayor               | \$16,141 |
| Councillors                | \$12,636 |

The allowances after the November 2014 Election were determined by the South Australian Remuneration Tribunal in accordance with the Local Government Act.

In addition, Council Members are provided an iPad to receive information from Council, including a communication allowance of \$600 per annum. A travel allowance for “eligible journeys” (as defined in Regulation 3 of the Local Government (Members Allowances and Benefits) Regulations 1999 at the rate per kilometre prescribed in Section 82KX(1)(a) of the Income Tax Assessment Act 1936 is available.

Also a Travel Time Payment is payable to members where applicable. Allowances of \$336 and \$560 per annum is payable to Council Members whose usual place of residence is within the relevant Council area and is located at least 30 kms but less than 50 kms and 50 kms to 100 kms, respectively, from Council’s principal office.

## Meeting Attendance

A total of 12 Ordinary Council meetings and fifteen (15) Special Council meetings were held during the year.

Meetings attended from July 2015 to June 2016

| Council Members              | Ordinary Meetings Attended | Special Meeting Attended |
|------------------------------|----------------------------|--------------------------|
| Mayor Allan Aughey OAM       | 11                         | 12                       |
| Deputy Mayor Cr Nedd Golding | 12                         | 14                       |
| Cr Elizabeth Calvert         | 10                         | 10                       |
| Cr Lucy Drummond             | 10                         | 10                       |
| Cr Ian Burfitt               | 11                         | 15                       |
| Cr Helen Perry               | 12                         | 15                       |
| Cr Jeremy Kells              | 12                         | 15                       |
| Cr Wayne Molineux            | 5                          | 3                        |
| Cr Dianne Schwarz            | 10                         | 13                       |
| Cr Tim Siv                   | 9                          | 6                        |

## Council Members' Training

Council maintains a register of training and development activities attended by Council Members. Over the last 12 months activities have included:-

- Council and Committee Meetings
- Local Government Association – Annual General Meeting & Conference

## Elector Representation

The Council comprises of a total area of 185,142 hectares. There are 9 Councillors, plus the position of Mayor.

Council's next Elector Representation Review is underway.

Electors will be advised when and how they will be able to make submissions as part of the community consultation process for the Elector Representation Review.

The current representation quota for the Council is 736 electors per Council Member.

A comparison with councils of similar size and type reveals the following:

| Council                 | Number of Councillors | Number of Electors | Representation Quota |
|-------------------------|-----------------------|--------------------|----------------------|
| Berri Barmera           | 8                     | 7,300              | 912                  |
| Clare & Gilbert Valleys | 9                     | 6,630              | 736                  |
| Grant                   | 9                     | 5,544              | 616                  |
| Light                   | 10                    | 9,948              | 995                  |
| Mallala                 | 9                     | 5,824              | 647                  |
| Naracoorte Lucindale    | 10                    | 5,778              | 578                  |
| Renmark Paringa         | 8                     | 6,367              | 796                  |
| Tatiara                 | 9                     | 4,524              | 503                  |
| Wakefield               | 9                     | 4,730              | 526                  |

# Council Committees

## Audit Committee

Council has three independent members, one being the Presiding Member on the Council Audit Committee. The Presiding Member receives an allowance of \$1,200 per meeting and the independent members are paid an allowance of \$250 per meeting plus travelling. The Audit Committee Annual Report 2015-2016 is included on page 59.

| Member                                   | Appointed                     | Term Expires  |
|--|-------------------------------|---------------|
| Presiding Member – Mr John Comrie        | Council Meeting April 2015    | April 2019    |
| Independent Member – Mr Ian Swan         | Council Meeting April 2015    | April 2019    |
| Independent Member – Ms Patricia Flood   | Council Meeting July 2015     | July 2019     |
| Council Member – Mayor Allan Aughey OAM  | Council Meeting November 2014 | November 2018 |
| Council Member – Councillor Jeremy Kells | Council Meeting November 2014 | November 2018 |

## Development Assessment Panel

The Council Development Assessment Panel consists of four Independent Members and three Council Members. The Presiding Member is also one of the Independent Members of the Panel. The Presiding Member receives an allowance of \$449 per meeting plus overnight accommodation. The Independent Members receive an allowance of \$208 per meeting.

| Appointed Council Meeting                |              | Term Expires  |
|--|--------------|---------------|
| <b>Independent Members</b>               |              |               |
| Presiding Member - Stephen Hains         | January 2015 | December 2017 |
| Independent Member - Greg Pulford        | January 2015 | December 2017 |
| Craig Thomson                            | January 2015 | December 2017 |
| Paul Mickan                              | January 2015 | December 2017 |
| <b>Council Members</b>                   |              |               |
| Deputy Presiding Member - Cr Helen Perry | January 2015 | December 2017 |
| Cr Ian Burfitt                           | January 2015 | December 2017 |
| Cr Tim Siv                               | January 2015 | December 2017 |



# Confidentiality

Under Section 90(2) & 91(7) of the Local Government Act, the following information is provided with regard to the Confidential Items raised at Council Meetings from 1 July 2015 to 30 June 2016

The number of orders that expired or ceased to apply during the 2015/16 financial year: 9

The number of orders that were revoked during the 2015/16 year: 0

The number of orders that remained operative during the 2015/16 financial year: 12

Council undertakes a review of any orders made under Section 91(7). A Confidential Items Register is kept on any orders made under Section 91(7) which contains the following information:

Date of Original Meeting  
Subject  
Section  
Date of Release

| Date       | Subject  | Section     | Released   |
|------------|--|-------------|------------|
| 21/7/2011  | CEO Review Report  | 90(3)(a)    | 31/12/2015 |
| 16/4/2012  | Sale of Land for Non-Payment of rates                    | 90(3)(a)    |            |
| 20/8/2012  | Sale of Land—Deceased Estates                            | 90(3)(a)    |            |
| 20/8/2012  | Sale of Land—Non Payment of Rates                        | 90(3)(a)    |            |
| 5/5/2014   | CEO Review Report  | 90(3)(a)    | 31/12/2015 |
| 20/7/2015  | Clare Town Centre Strategy                               | 90(3)(d)    | 20/7/2015  |
| 20/7/2015  | Collection of Overdue Rates                              | 90(3)(a)    |            |
| 20/7/2015  | Ennis Park Pavers  | 90(3)(d)    | 20/7/2015  |
| 17/8/2015  | CEO Performance Review                                   | 90(3)(a)    | 17/2/2016  |
| 17/8/2015  | Clare Townships & Settlements Development Plan Amendment | 90(3)(i)    | 17/2/2016  |
| 17/8/2015  | Gleeson Street Appointment of Real Estate Agent          | 90(3)(d)    | 17/8/2015  |
| 28/9/2015  | Clare Township & Settlements Development Plan Amendment  | 90(3)(h)(i) | 12/10/2015 |
| 12/10/2015 | CEO Performance Review                                   | 90(3)(a)    |            |

|            |   |          |            |
|------------|---|----------|------------|
| 19/10/2015 | Lots 312, 261 & 262, Gleeson Street, Clare              | 90(3)(d) | 4/1/2016   |
| 26/10/2015 | CEO Performance Review                                  | 90(3)(a) |            |
| 16/11/2015 | CEO Performance Review                                  | 90(3)(a) |            |
| 7/12/2015  | Purchase of Combination Rollers                         | 90(3)(d) |            |
| 7/12/2015  | Australia Day Awards                                    | 90(3)(a) | 31/12/2015 |
| 11/4/2016  | Sale of Land for Non Payment of Rates                   | 90(3)(a) |            |
| 20/6/2016  | Discovery Holiday Parks                                 | 90(3)(d) |            |
| 20/6/2016  | SJM Carpentry & Building Pty Ltd - Development Proposal | 90(3)(d) |            |

# FREEDOM OF INFORMATION STATEMENT 2015/2016

This Information Statement is published by the Clare & Gilbert Valleys Council to meet the requirements of Section 9 of the Freedom of Information Act 1991 ("the Act"). An updated Information Statement will be uploaded on our website annually ([www.claregilbertvalleys.sa.gov.au](http://www.claregilbertvalleys.sa.gov.au))

## SERVICES TO THE COMMUNITY

Council makes decisions which direct and/or determine its activities and functions. Such decisions include the approval of works and services to be undertaken, and the resources which are to be made available to undertake such works and services. Council makes decisions on policy issues relating to services provided for members of the public.

These services include:

- Community Halls and Centres
- Dog Control
- Environmental Health Matters
- Garbage Collection & Disposal
- Immunisation Programmes
- Parking Controls
- Parks and Reserves
- Playground Equipment
- Public Cemeteries
- Public Libraries
- Public Toilets
- Recreational/Sporting Facilities
- Roads/Footpaths/Kerbing

- Stormwater Drainage
- Street Lighting
- Street Tree Planting
- Traffic Control Devices

## COUNCIL MEETINGS, AGENDAS & REPORTS

Clare & Gilbert Valleys Council encourage members of the public to attend regular Council meetings which are held every third Monday of the month, commencing at 7pm. Public question time is held during the meetings and anyone wishing to ask a question of Council is encouraged to attend. Further information about public question time and Council meetings is available from the Council offices (Clare, Riverton and Saddleworth).

Agendas & Minutes of monthly Council meetings are placed on public display at the Council offices and also posted on Councils website. Agendas are available no less than three days prior to the meetings. Minutes are available within 5 days after the meetings.

The following documents are available for public inspection at the Clare & Gilbert Valleys Council offices free of charge or members of the public may purchase copies at a set fee:

- Annual Business Plan
- Annual Report
- Annual Budget
- Policy Manual
- Agendas and Minutes of all meetings
- Audited Financial Statements

## FREEDOM OF INFORMATION (FOI) REQUESTS

Requests for information (not included above), will be considered in accordance with the Freedom of Information Act 1991 (SA). The "Act" gives individuals the right to access documents (subject to certain restrictions) that are within the Council's possession. It also allows for the amendment of documents which contain personal information that is incomplete, incorrect, out of date or misleading.

The Freedom of Information Act 1991 provides legislation and guidelines for access and provision of information to the public. Most information and files held by the Clare & Gilbert Valleys Council are available for public viewing. There are a few exceptions, such as personal and personnel records and matters which are subject to litigation, but generally, information is readily available for viewing at no charge or a minimal reproduction charge.

In rare cases, retrieving the requested information involves considerable staff time. It is important that applicants specify requirements to enable staff to quickly and efficiently assist. If extraordinary staff time is required to comply with an information request, charges may apply.

For the year 1 July 2015 to 30 June 2016, Council received 4 requests under provisions of the Freedom of Information Act to provide information.

All general enquiries on Freedom of Information Act issues should be directed to Accredited Freedom of Information Officer, Lynda Salter.

Requests under the Freedom of Information Act 1991 for access to documents in the possession of Council should be directed in writing to:

Freedom of Information Officer  
Clare & Gilbert Valleys Council  
4 Gleeson Street  
CLARE SA 5453

### HOW MUCH WILL IT COST?

The fees and charges for making and processing a Freedom of Information application for access to documents is \$33.50.

In some cases the application can be waived, for instance eligibility for concession (a copy of a current concession card must be provided if applying for waiver of fees).

Additional charges may apply as set out in the Freedom of Information (Fees and Charges) Regulations 2003 under the Freedom of Information Act 1991.

### HOW LONG WILL THE PROCESS TAKE?

A request for access will be dealt with as soon as practicable, or within 30 (calendar) days of it being received. In certain circumstances Council may extend the timeframe for dealing with applications and Council will advise within 20 (calendar) days if an extension is necessary.

# AUDIT COMMITTEE      ANNUAL REPORT 2015/16

This report presents a summary of the activities undertaken by the Clare & Gilbert Valleys Council Audit Committee (herewith after referred to as the "Committee") and the recommendations made during the 2015/16 Financial year.

The Committee comprises of five members, three of whom are Independent Members and two being Council Members. The Presiding and Independent Members are appointed by Council for a four year term.

| Member                                   | Appointed                     | Term Expires  |
|--|-------------------------------|---------------|
| Presiding Member – Mr John Comrie        | Council Meeting April 2015    | April 2019    |
| Independent Member – Mr Ian Swan         | Council Meeting April 2015    | April 2019    |
| Independent Member – Ms Patricia Flood   | Council Meeting July 2015     | July 2019     |
| Council Member – Mayor Allan Aughey OAM  | Council Meeting November 2014 | November 2018 |
| Council Member – Councillor Jeremy Kells | Council Meeting November 2014 | November 2018 |

## Conduct of Meeting

The Committee met on four occasions during the 2015/16 financial year with the following attendance:

| Date             | No. of Members attending |
|------------------|--------------------------|
| 3 August 2015    | 5                        |
| 2 November 2015  | 5                        |
| 10 February 2016 | 4                        |
| 14 June 2016     | 4                        |

| Committee Member       | No. of Meetings attended |
|------------------------|--------------------------|
| Mr John Comrie         | 4/4                      |
| Mr Ian Swan            | 4/4                      |
| Ms Patricia Flood      | 3/4                      |
| Mayor Allan Aughey OAM | 3/4                      |
| Cr Jeremy Kells        | 4/4                      |





Spring Gully Waterfalls

Meetings of the Committee have also been attended by the Chief Executive Officer, Manager Finance & Administration, Manager Governance & Community.

#### Committee Activities

The following table sets out the main issues addressed by the Committee during 2015/16

| Principal Issues                               | Comments   | Recommendations from meeting  |
|--|--|---|
| 3 August 2015                                  |  |   |
| Financial Treatment of CWMS Treated Wastewater | Presiding Member, John Comrie, provided the Audit Committee with an update on a Local Government Association project that the Clare & Gilbert Valleys Council is participating in involving the development of guidance material for councils regarding appropriate and ESCOSA compliant accounting treatment and financial decision-making regarding CWMS related services. | Report Noted  |
| Draft Annual Business Plan and Budget 2015/16  | The Committee was provided with a Draft Annual Business Plan and Budget for 2015/16  | Document recommended to Council for adoption and public consultation purposes, with a commentary for Council's consideration..  |
| Revaluation of Land & Buildings Assets         | The Committee was provided with the report by Maloney Field Services on the Revaluation of Land and Buildings  | The Audit Committee advised Council that it considers that it is not appropriate accounting treatment to base the valuation for financial reporting purposes of those building assets which the Council has determined are surplus to requirements and that in the event of their loss, would not be replaced on replacement cost. Such buildings should instead be valued at their disposal value. Accordingly the Audit Committee recommends to Council that Council adopt the nominal value attributed to surplus community assets (ie would not be replaced in the event of their loss) as determined by the Council, for the purpose of the Asset Register, the Annual Business Plan and Budget 2015/16. |

| Principal Issues   | Comments   | Recommendations from Meeting  |
|--|--|---|
| Internal Financial Controls  | An update was provided by Management   | Report noted  |
| Legislative Compliance Audit   | An update was provided by Management   | Report noted  |
| It Software Future   | An update was provided by Management   | Report noted  |
| Community Plan 2020 Review   | An update was provided by Management   | Report noted  |
| Consensus Items  |  |   |
| <ul style="list-style-type: none"> <li>Updated Work Program 2015/16</li> </ul> |  |   |
| <b>2 November, 2015</b>  |  |   |
| Financial Treatment of CWMS Treated Wastewater                                 | Presiding Member, John Comrie, provided the Audit Committee with an update on a Local Government Association SA CWMS Accounting Principles.  | Report Noted  |
| Draft Annual Financial Statements 2014/15                                      | In accordance with the Local Government Act 1999, Section 126(4) the Committee must review the Annual Financial Statements to ensure that they present fairly the state of affairs of the Council. | Subject to some alterations highlighted by the Committee, the Committee authorizes the Presiding Member and Chief Executive Officer sign the Certificate of Auditor Independence. |
| Draft Annual Report and Audit Committee Annual Report 2014/15                  | The Committee where provided with the Draft Annual Report and Audit Committee Annual Report 2014/15 for consideration.   | Recommended to Council for adoption.  |
| Internal Financial Controls  | An update was provided by Management   | Report noted  |
| It Software Future   | An update was provided by Management   | Report noted  |
| Community Plan 2020 Review   | An update was provided by Management   | Report noted  |
| Terms of Reference   | Reviewed by Committee with minor changes   | Recommended to Council for adoption.  |
| Outgoing Auditor - Ian McDonald  | Presiding Member John Comrie thanked Auditor Mr Ian McDonald for his assistance during the period of his appointment.  |   |
| Consensus Items  |  |   |
| <ul style="list-style-type: none"> <li>Updated Work Program 2015/16</li> </ul> |  |   |

| Principal Issues   | Comments   | Recommendations from Meeting   |
|--|--|--|
| <b>10 February 2016</b>  |  |  |
| Internal Financial Controls  | An update was provided by Management   | Action plan reviewed and minor changes recommended to Council.   |
| Financial Treatment of CWMS Treated Wastewater   | Committee discussed the impending release of the "LGA SA CWMS Accounting principles" document. | Committee requested Council to review document and provide a report pertaining to its implications to the next meeting   |
| Strategic Plan 2020 Review   | Committee considered the Draft Strategic Plan 2020   | The Committee recommended to Council that a list of strategic items be prepared with regard to timing and responsibilities in order to address accountabilities, priorities and timelines. |
| Long Term Financial Plan & Infrastructure & Asset Management Plan                              | An update was provided by Management   | The Committee recommended to Council that updated drafts of the Long Term Financial Plan and the Infrastructure and Asset Management Plan be presented to the next meeting.                |
| IT Software Future   | An update was provided by Management   | The Committee is seeking an assurance from Council that appropriate measures are in place in order that sensitive information is safeguarded. A report to be provided to next meeting.     |
| Valleys Lifestyle Centre & Riverton Pool – Management Options Report                           | An update was provided by Management   | Report noted   |
| Senior Management Workforce Plan 2016  | An update was provided by Management   | Report noted   |
| Consensus Items <ul style="list-style-type: none"> <li>Updated Work Program 2015/16</li> </ul> |  |  |

| Principal Issues   | Comments  | Recommendations from Meeting  |
|--|---|---|
| 14 June 2016   |   |   |
| Internal Financial Controls  | An update was provided by Management  | Action plan reviewed and minor changes recommended to Council.  |
| Financial Treatment of CWMS Treated Wastewater   | A report was provided to the Committee on the implications of the "LGA SA CWMS Accounting principles" document.     | Committee requested Council to not change its current pricing arrangement until it can determine appropriate pricing under the ESCOSA principles.                         |
| Draft Annual Business Plan and Budget including Worksheets                               | The draft Annual Business Plan including worksheets was provided to the Committee for discussion and consideration. | Committee was satisfied that the document met legislative compliance and is predicted on financial strategies consistent with the principles of financial sustainability. |
| Consensus Items <ul style="list-style-type: none"> <li>• Work Program 2015/16</li> </ul> |   |   |

### Work Program for 2016/17 Financial Year

As outlined in the Committee's Work Program the following key items will be included as items for discussion in the coming year;

- Review of Terms of Reference
- Internal Controls
- 2015/16 Annual Statements
- 2017/18 Annual Business Plan
- Asset Management Plan Review
- Long Term Financial Plan Review
- Risk Management

### Chairperson's Comments

"I believe that the Audit Committee continues to effectively perform its legislative obligations and provides value to Council. During the year other Audit Committee members have conscientiously fulfilled their responsibilities and the Committee has been well supported by Council's staff. I believe Council is projected to remain in a financially sustainable position in forward years."

John Comrie



# Clare & Gilbert Valleys Council

Annual Financial Statements for  
the year ended 30 June 2016

# **CLARE & GILBERT VALLEYS COUNCIL**

## **General Purpose Financial Reports for the year ended 30 June 2016**

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# CLARE & GILBERT VALLEYS COUNCIL

## ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2016

### CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Council to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Council's financial position at 30 June 2016 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Council's accounting and other records.

  
Roy D BLIGHT  
CHIEF EXECUTIVE OFFICER

  
Allan AUGHEY OAM  
MAYOR

Date:

21 November 2016

# CLARE & GILBERT VALLEYS COUNCIL

## STATEMENT OF COMPREHENSIVE INCOME for the year ended 30 June 2016

|  | Notes | 2016<br>\$'000 | 2015<br>\$'000 |
|--|-------|----------------|----------------|
| <b>INCOME</b>  |       |                |                |
| Rates  | 2     | 11,828         | 11,397         |
| Statutory charges  | 2     | 256            | 235            |
| User charges   | 2     | 1,249          | 1,380          |
| Grants, subsidies and contributions  | 2     | 1,624          | 2,058          |
| Investment income  | 2     | 228            | 226            |
| Reimbursements   | 2     | 172            | 144            |
| Other income   | 2     | 156            | 221            |
| <b>Total Income</b>  |       | <b>15,513</b>  | <b>15,661</b>  |
| <b>EXPENSES</b>  |       |                |                |
| Employee costs   | 3     | 3,559          | 3,953          |
| Materials, contracts & other expenses  | 3     | 6,382          | 6,629          |
| Depreciation, amortisation & impairment  | 3     | 4,131          | 4,430          |
| Finance costs  | 3     | 604            | 665            |
| <b>Total Expenses</b>  |       | <b>14,676</b>  | <b>15,677</b>  |
| <b>OPERATING SURPLUS / (DEFICIT)</b>   |       | <b>837</b>     | <b>(16)</b>    |
| Asset disposal & fair value adjustments  | 4     | (407)          | 9              |
| <b>NET SURPLUS / (DEFICIT)</b>   |       | <b>430</b>     | <b>(7)</b>     |
| transferred to Equity Statement  |       |                |                |
| <b>Other Comprehensive Income</b>  |       |                |                |
| <i>Amounts which will not be reclassified subsequently to operating result</i> |       |                |                |
| Changes in revaluation surplus - infrastructure, property, plant & equipment   | 9     | -              | (2,886)        |
| Impairment (expense) / recoupments offset to asset revaluation reserve         | 9     | -              | (363)          |
| <b>Total Other Comprehensive Income</b>  |       | <b>-</b>       | <b>(3,249)</b> |
| <b>TOTAL COMPREHENSIVE INCOME</b>  |       | <b>430</b>     | <b>(3,256)</b> |

This Statement is to be read in conjunction with the attached Notes.

# CLARE & GILBERT VALLEYS COUNCIL

## STATEMENT OF FINANCIAL POSITION

as at 30 June 2016

|   | Notes | 2016<br>\$'000 | 2015<br>\$'000 |
|---|-------|----------------|----------------|
| <b>ASSETS</b>                                   |       |                |                |
| <b>Current Assets</b>                           |       |                |                |
| Cash and cash equivalents                       | 5     | 10,138         | 8,918          |
| Trade & other receivables                       | 5     | 1,023          | 793            |
| Other financial assets                          | 5     | 257            | 250            |
| Inventories                                     | 5     | 209            | 263            |
| <b>Total Current Assets</b>                     |       | <b>11,627</b>  | <b>10,224</b>  |
| <b>Non-current Assets</b>                       |       |                |                |
| Financial assets                                | 6     | 331            | 376            |
| Infrastructure, property, plant & equipment     | 7     | 160,107        | 162,254        |
| Other non-current assets                        | 6     | 152            | 56             |
| <b>Total Non-current Assets</b>                 |       | <b>160,590</b> | <b>162,686</b> |
| <b>Total Assets</b>                             |       | <b>172,217</b> | <b>172,910</b> |
| <b>LIABILITIES</b>                              |       |                |                |
| <b>Current Liabilities</b>                      |       |                |                |
| Trade & other payables                          | 8     | 791            | 920            |
| Borrowings                                      | 8     | 1,029          | 967            |
| Provisions                                      | 8     | 1,035          | 1,042          |
| <b>Total Current Liabilities</b>                |       | <b>2,855</b>   | <b>2,929</b>   |
| <b>Non-current Liabilities</b>                  |       |                |                |
| Borrowings                                      | 8     | 7,067          | 8,096          |
| Provisions                                      | 8     | 41             | 79             |
| Liability - Equity accounted Council businesses | 8     | 210            | 192            |
| <b>Total Non-current Liabilities</b>            |       | <b>7,318</b>   | <b>8,367</b>   |
| <b>Total Liabilities</b>                        |       | <b>10,173</b>  | <b>11,296</b>  |
| <b>NET ASSETS</b>                               |       | <b>162,044</b> | <b>161,614</b> |
| <b>EQUITY</b>                                   |       |                |                |
| Accumulated Surplus                             |       | 10,594         | 10,182         |
| Asset Revaluation Reserves                      | 9     | 143,651        | 143,651        |
| Available for sale Financial Assets             | 9     | -              | -              |
| Other Reserves                                  | 9     | 7,799          | 7,781          |
| <b>TOTAL EQUITY</b>                             |       | <b>162,044</b> | <b>161,614</b> |

This Statement is to be read in conjunction with the attached Notes.



# CLARE & GILBERT VALLEYS COUNCIL

## STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2016

|  | Notes | Accumulated<br>Surplus<br>\$'000 | Asset<br>Revaluation<br>Reserve<br>\$'000 | Other<br>Reserves<br>\$'000 | TOTAL<br>EQUITY<br>\$'000 |
|--|-------|----------------------------------|---|-----------------------------|---------------------------|
| <b>2016</b>  |       |                                  |   |                             |                           |
| Balance at end of previous reporting period                            |       | 10,182                           | 143,651                                   | 7,781                       | 161,614                   |
| <b>Net Surplus / (Deficit) for Year</b>                                |       | 430                              | -   |                             | 430                       |
| Transfers between reserves   |       | (18)                             | -   | 18                          | -                         |
| <b>Balance at end of period</b>  |       | <b>10,594</b>                    | <b>143,651</b>                            | <b>7,799</b>                | <b>162,044</b>            |
| <b>2015</b>  |       |                                  |   |                             |                           |
| Balance at end of previous reporting period                            |       | 9,952                            | 146,900                                   | 8,018                       | 164,870                   |
| <b>Net Surplus / (Deficit) for Year</b>                                |       | (7)                              | -   |                             | (7)                       |
| <b>Other Comprehensive Income</b>                                      |       |                                  |   |                             |                           |
| Gain on revaluation of infrastructure, property, plant and equipment   |       | -                                | (2,886)                                   | -                           | (2,886)                   |
| Impairment (expense) / recoupments offset to asset revaluation reserve |       | -                                | (363)                                     | -                           | (363)                     |
| Transfers between reserves   |       | 237                              | -   | (237)                       | -                         |
| <b>Balance at end of period</b>  |       | <b>10,182</b>                    | <b>143,651</b>                            | <b>7,781</b>                | <b>161,614</b>            |

This Statement is to be read in conjunction with the attached Notes

# CLARE & GILBERT VALLEYS COUNCIL

## STATEMENT OF CASH FLOWS for the year ended 30 June 2016

|   | Notes | 2016<br>\$'000 | 2015<br>\$'000 |
|---|-------|----------------|----------------|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                   |       |                |                |
| <u>Receipts</u>   |       |                |                |
| Rates - general & other                                       |       | 11,683         | 11,439         |
| Fees & other charges  |       | 227            | 235            |
| User charges  |       | 1,341          | 1,554          |
| Investment receipts   |       | 218            | 239            |
| Grants utilised for operating purposes                        |       | 1,588          | 2,114          |
| Reimbursements  |       | 182            | 161            |
| Other revenues  |       | 831            | 879            |
| <u>Payments</u>   |       |                |                |
| Employee costs  |       | (3,737)        | (3,801)        |
| Materials, contracts & other expenses                         |       | (7,161)        | (7,094)        |
| Finance payments  |       | (638)          | (668)          |
| <b>Net Cash provided by (or used in) Operating Activities</b> |       | <b>4,534</b>   | <b>5,058</b>   |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>                   |       |                |                |
| <u>Receipts</u>   |       |                |                |
| Sale of replaced assets                                       |       | 8              | 251            |
| Sale of surplus assets  |       | 297            | 89             |
| Net disposal of investment securities                         |       | -              | 184            |
| Repayments of loans by community groups                       |       | 44             | 41             |
| <u>Payments</u>   |       |                |                |
| Expenditure on renewal/replacement of assets                  |       | (2,044)        | (3,151)        |
| Expenditure on new/upgraded assets                            |       | (650)          | (693)          |
| Net purchase of investment securities                         |       | (7)            | -              |
| Loans made to community groups                                |       | -              | (35)           |
| <b>Net Cash provided by (or used in) Investing Activities</b> |       | <b>(2,352)</b> | <b>(3,314)</b> |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>                   |       |                |                |
| <u>Receipts</u>   |       |                |                |
| Proceeds from borrowings                                      |       | -              | 35             |
| Proceeds from Trust Funds                                     |       | 5              | 4              |
| <u>Payments</u>   |       |                |                |
| Repayments of borrowings                                      |       | (967)          | (906)          |
| <b>Net Cash provided by (or used in) Financing Activities</b> |       | <b>(962)</b>   | <b>(867)</b>   |
| <b>Net Increase (Decrease) in cash held</b>                   |       | <b>1,220</b>   | <b>877</b>     |
| Cash & cash equivalents at beginning of period                | 11    | 8,918          | 8,041          |
| <b>Cash &amp; cash equivalents at end of period</b>           | 11    | <b>10,138</b>  | <b>8,918</b>   |

This Statement is to be read in conjunction with the attached Notes

## **CLARE & GILBERT VALLEYS COUNCIL**

### **NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016**

#### **Note 1 - SIGNIFICANT ACCOUNTING POLICIES**

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

##### **1 Basis of Preparation**

###### **1.1 Compliance with Australian Accounting Standards**

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011*.

###### **1.2 Historical Cost Convention**

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

###### **1.3 Critical Accounting Estimates**

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

###### **1.4 Rounding**

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

##### **2 The Local Government Reporting Entity**

The Clare & Gilbert Valleys Council is incorporated under the SA Local Government Act 1999 and has its principal place of business at 4 Gleeson Street, Clare. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

##### **3 Income recognition**

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.



## CLARE & GILBERT VALLEYS COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

#### Note 1 – SIGNIFICANT ACCOUNTING POLICIES (continued)

In recent years the payment of untied financial assistance grants has varied from the annual allocation as shown in the table below:

|         | Cash Payment<br>Received | Annual Allocation | Difference |           |
|---------|--------------------------|-------------------|------------|-----------|
|         | \$                       | \$                | %          | \$        |
| 2013/14 | 621,608                  | 1,094,055         | (43%)      | (472,447) |
| 2014/15 | 1,430,485                | 934,413           | 53%        | 496,072   |
| 2015/16 | 439,321                  | 935,393           | (53%)      | (496,072) |

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 15 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated. The calculation of the Adjusted Operating Surplus Ratio also adjusts the effect of additional Roads to Recovery funds of \$515,287 received.

The actual amounts of untied grants received during the reporting periods (including the advance allocations) are disclosed in Note 2.

#### 3.1 Construction Contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. As there is no profit component, such works are treated as 100% completed. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

#### 4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

#### 5 Inventories

Inventories held in respect of stores have been valued at the cost of acquisition.

#### 6 Infrastructure, Property, Plant & Equipment

##### 6.1 Land under roads

Council has elected not to recognise land under roads acquired prior to 1 July 2008 as an asset in accordance with AASB 1051 Land under Roads. Land under roads acquired after 30 June 2008 has not been recognised as in the opinion of Council it is not possible to reliably attribute a fair value, and further that such value if determined would be immaterial.



## CLARE & GILBERT VALLEYS COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

#### Note 1 – SIGNIFICANT ACCOUNTING POLICIES (continued)

##### 6.2 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to *infrastructure, property, plant & equipment* when completed ready for use.

##### 6.3 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given in Note 7. No capitalisation threshold is applied to the acquisition of land or interests in land.

##### 6.4 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Further detail of existing valuations, methods and valuers are provided at Note 7.

##### 6.5 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets. Depreciation of operating plant is based on usage and minor plant, furniture and fittings are depreciated using a diminishing balance method.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are shown in Note 7. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and care should be used in interpreting financial information based on these estimates.

##### 6.6 Impairment

Assets that have an indefinite useful life are not subject to depreciation and are reviewed annually for impairment. Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash outflows or value in use).

For assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, the value in use is the depreciated replacement cost. In assessing impairment for these assets, a rebuttable assumption is made that the current replacement cost exceeds the original cost of acquisition.



## **CLARE & GILBERT VALLEYS COUNCIL**

### **NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016**

#### **Note 1 – SIGNIFICANT ACCOUNTING POLICIES (continued)**

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

#### **6.7 Borrowing Costs**

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with AASB 123 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

#### **7 Payables**

##### **7.1 Goods & Services**

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

##### **7.2 Payments Received in Advance & Deposits**

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

#### **8 Borrowings**

Loans are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

#### **9 Employee Benefits**

##### **9.1 Salaries, Wages & Compensated Absences**

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

##### **9.2 Superannuation**

The Council makes employer superannuation contributions in respect of its employees to the Statewide Super (formerly Local Government Superannuation Scheme). The Scheme has two types of membership, each of which is funded differently. Contributions are also made to other superannuation schemes selected by employees under the "choice of fund" legislation. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

## CLARE & GILBERT VALLEYS COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

#### Note 1 – SIGNIFICANT ACCOUNTING POLICIES (continued)

##### 10 Joint Ventures and Associated Entities

Council participates in cooperative arrangements with other Councils for the provision of services and facilities. Council's interests in cooperative arrangements, which are only recognised if material, are accounted for in accordance with AASB 128 and set out in detail in Note 19.

##### 11 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

##### 12 Pending Accounting Standards

Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2016 reporting period and have not been used in preparing these reports.

|          |                                       |
|----------|---------------------------------------|
| AASB 7   | Financial Instruments – Disclosures   |
| AASB 9   | Financial Instruments                 |
| AASB 15  | Revenue from Contracts with Customers |
| AASB 124 | Related Party Disclosures             |

Standards containing consequential amendments to other Standards and Interpretations arising from the above - AASB 2010-7, AASB 2014-1, AASB 2014-3, AASB 2014-4, AASB 2014-5, AASB 2014-6, AASB 2014-7, AASB 2014-8, AASB 2014-9, AASB 2014-10, AASB 2015-1, AASB 2015-2, AASB 2015-3, AASB 2015-4, AASB 2015-5, AASB 2015-6 and AASB 2015-7.

(Standards not affecting Local Government have been excluded from the above list.)

*Council is of the view that none of the above new standards or interpretations will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.*

The Australian Accounting Standards Board is currently reviewing AASB 1004 *Contributions*. It is anticipated that the changes resulting from this review may have a material effect on the timing of the recognition of grants and contributions, but the financial consequences cannot be estimated until a revised accounting standard is issued.

Accounting Standard AASB 16 *Leases* may have a material effect on the amounts disclosed in these reports, particularly in relation to infrastructure, Property, Plant & Equipment, but does not commence until the 2019/20 financial period, and it is not Council's intention to adopt this Standard early.



# CLARE & GILBERT VALLEYS COUNCIL

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 2 - INCOME

|  | Notes | 2016<br>\$'000 | 2015<br>\$'000 |
|--|-------|----------------|----------------|
| <b>RATES REVENUES</b>                                |       |                |                |
| <u>General Rates</u>                                 |       | <b>9,922</b>   | 9,535          |
| Less: Mandatory rebates                              |       | <b>(129)</b>   | (125)          |
| Less: Discretionary rebates, remissions & write offs |       | <b>(52)</b>    | (33)           |
|  |       | <b>9,741</b>   | 9,377          |
| <u>Other Rates</u> (including service charges)       |       |                |                |
| Natural Resource Management levy                     |       | <b>338</b>     | 326            |
| Waste collection                                     |       | <b>687</b>     | 640            |
| Community wastewater management systems              |       | <b>996</b>     | 987            |
|  |       | <b>2,021</b>   | 1,953          |
| <u>Other Charges</u>                                 |       |                |                |
| Penalties for late payment                           |       | <b>66</b>      | 67             |
|  |       | <b>66</b>      | 67             |
|  |       | <b>11,828</b>  | 11,397         |
| <b>STATUTORY CHARGES</b>                             |       |                |                |
| Development Act fees                                 |       | <b>41</b>      | 51             |
| Town planning fees                                   |       | <b>85</b>      | 97             |
| Health & Septic Tank Inspection fees                 |       | <b>27</b>      | 26             |
| Animal registration fees & fines                     |       | <b>47</b>      | 51             |
| Parking fines / expiation fees                       |       | <b>1</b>       | -              |
| Freedom of information requests                      |       | <b>2</b>       | -              |
| CWMS fees  |       | <b>53</b>      | 10             |
|  |       | <b>256</b>     | 235            |
| <b>USER CHARGES</b>                                  |       |                |                |
| Cemetery/crematoria fees                             |       | <b>35</b>      | 45             |
| Caravan Park fees                                    |       | <b>262</b>     | 249            |
| Cultural activities                                  |       | <b>9</b>       | 8              |
| Hall & equipment hire                                |       | <b>33</b>      | 31             |
| Library services                                     |       | <b>13</b>      | 15             |
| Recreation fees                                      |       | <b>707</b>     | 705            |
| Tourism  |       | <b>39</b>      | 115            |
| Waste management fees                                |       | <b>47</b>      | 104            |
| Sundry   |       | <b>104</b>     | 108            |
|  |       | <b>1,249</b>   | 1,380          |
| <b>INVESTMENT INCOME</b>                             |       |                |                |
| Interest on investments                              |       |                |                |
| Local Government Finance Authority                   |       | <b>191</b>     | 179            |
| Banks & other  |       | <b>7</b>       | 15             |
| Loans to community groups                            |       | <b>30</b>      | 32             |
|  |       | <b>228</b>     | 226            |

# CLARE & GILBERT VALLEYS COUNCIL

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### NOTE 2 - INCOME (continued)

|   | Notes | 2016<br>\$'000 | 2015<br>\$'000 |
|---|-------|----------------|----------------|
| <b>REIMBURSEMENTS</b>   |       |                |                |
| - for roadworks   |       | 6              | -              |
| - for private works   |       | 42             | 14             |
| - by joint undertakings   |       | 45             | 30             |
| - other   |       | 79             | 100            |
|   |       | <u>172</u>     | <u>144</u>     |
| <b>OTHER INCOME</b>   |       |                |                |
| Donations received  |       | 51             | 105            |
| Sundry  |       | 105            | 116            |
|   |       | <u>156</u>     | <u>221</u>     |
| <b>GRANTS, SUBSIDIES, CONTRIBUTIONS</b>                                 |       |                |                |
| Other grants, subsidies and contributions                               |       |                |                |
| Untied - Financial Assistance Grant                                     |       | 439            | 1,430          |
| Roads to Recovery   |       | 793            | 277            |
| Home and Community Care Grant   |       | 152            | 140            |
| Library & Communications  |       | 22             | 22             |
| Environmental Grants  |       | -              | 74             |
| Sundry  |       | 218            | 115            |
|   |       | <u>1,624</u>   | <u>2,058</u>   |
| <i>The functions to which these grants relate are shown in Note 12.</i> |       |                |                |
| <b>Sources of grants</b>  |       |                |                |
| Commonwealth government   |       | 882            | 352            |
| State government  |       | 554            | 1,591          |
| Other   |       | 188            | 115            |
|   |       | <u>1,624</u>   | <u>2,058</u>   |

# CLARE & GILBERT VALLEYS COUNCIL

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### NOTE 2 - INCOME (continued)

|  | Notes | 2016<br>\$'000 | 2015<br>\$'000 |
|--|-------|----------------|----------------|
| <b>Conditions over grants &amp; contributions</b>  |       |                |                |
| <i>Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:</i> |       |                |                |
| <i>Unexpended at the close of the previous reporting period</i>  |       | <u>428</u>     | <u>829</u>     |
| <i>Less: expended during the current period from revenues recognised in previous reporting periods</i>   |       |                |                |
| <i>Roads Infrastructure</i>  |       | (43 )          | (329 )         |
| <i>Environment</i>   |       | (3 )           | (40 )          |
| <i>Recreation</i>  |       | (5 )           | (70 )          |
| <i>Heritage &amp; Cultural Services</i>  |       | -              | (12 )          |
| <i>Subtotal</i>  |       | <u>(51 )</u>   | <u>(451 )</u>  |
| <i>Plus: amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions</i>  |       |                |                |
| <i>Roads Infrastructure</i>  |       | 66             | 43             |
| <i>Environment</i>   |       | -              | 2              |
| <i>Community Halls</i>   |       | 17             | 5              |
| <i>Subtotal</i>  |       | <u>83</u>      | <u>50</u>      |
| <i>Unexpended at the close of this reporting period</i>  |       | <u>460</u>     | <u>428</u>     |
| <i>Net increase (decrease) in assets subject to conditions in the current reporting period</i>   |       | <u>32</u>      | <u>(401 )</u>  |



# CLARE & GILBERT VALLEYS COUNCIL

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 3 - EXPENSES

|  | Notes | 2016<br>\$'000 | 2015<br>\$'000 |
|--|-------|----------------|----------------|
| <b>EMPLOYEE COSTS</b>                                    |       |                |                |
| Salaries and Wages                                       |       | 3,033          | 3,389          |
| Employee leave expense                                   |       | 381            | 479            |
| Superannuation - defined contribution plan contributions | 18    | 179            | 164            |
| Superannuation - defined benefit plan contributions      | 18    | 130            | 191            |
| Workers' Compensation Insurance                          |       | 114            | 99             |
| Other  |       | 32             | 42             |
| Total Employee costs                                     |       | 3,869          | 4,364          |
| Less: Capitalised and distributed costs                  |       | (310)          | (411)          |
| <b>Total Operating Employee Costs</b>                    |       | <b>3,559</b>   | <b>3,953</b>   |
| <b>Total Number of Employees</b>                         |       | <b>48</b>      | <b>53</b>      |
| <i>(Full time equivalent at end of reporting period)</i> |       |                |                |
| <b>MATERIALS, CONTRACTS &amp; OTHER EXPENSES</b>         |       |                |                |
| <u>Prescribed Expenses</u>                               |       |                |                |
| Auditor's Remuneration                                   |       |                |                |
| - Auditing the financial reports                         |       | 17             | 9              |
| Elected members' expenses                                |       | 196            | 207            |
| Election expenses  |       | 3              | 36             |
| Subtotal - Prescribed Expenses                           |       | 216            | 252            |
| <u>Other Materials, Contracts &amp; Expenses</u>         |       |                |                |
| Contractors  |       | 3,365          | 3,465          |
| Energy   |       | 509            | 573            |
| Insurance  |       | 414            | 403            |
| Levies paid to government - NRM levy                     |       | 337            | 325            |
| - Other Levies and payments to government                |       | 34             | 30             |
| Parts, accessories & consumables                         |       | 847            | 1,029          |
| Sundry   |       | 660            | 552            |
| Subtotal - Other Materials, Contracts & Expenses         |       | 6,166          | 6,377          |
|  |       | <b>6,382</b>   | <b>6,629</b>   |

# CLARE & GILBERT VALLEYS COUNCIL

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 3 - EXPENSES (cont)

|  | Notes | 2016<br>\$'000 | 2015<br>\$'000 |
|--|-------|----------------|----------------|
| <b>DEPRECIATION, AMORTISATION &amp; IMPAIRMENT</b>           |       |                |                |
| <b>Depreciation</b>  |       |                |                |
| Land   |       | 1              |                |
| Buildings & Other Structures                                 |       | 977            | 964            |
| Infrastructure   |       |                |                |
| - Roads, footways & kerbing                                  |       | 2,321          | 2,318          |
| - Bridges  |       | 106            | 106            |
| - Other road infrastructure                                  |       | 72             | 63             |
| - CWMS   |       | 246            | 248            |
| - Stormwater Drainage  |       | 48             | 48             |
| Plant & Equipment  |       | 417            | 520            |
| Furniture & Fittings   |       | 51             | 61             |
| Library Books  |       | (16)           | 9              |
| <b>Impairment</b>  |       |                |                |
| Roads, footways & kerbing                                    |       | -              | 192            |
| Bridges  |       | -              | 172            |
| Plant & equipment  |       | -              | 192            |
|  |       | <u>4,223</u>   | <u>4,893</u>   |
| Less: Capitalised and distributed costs                      |       | (92)           | (100)          |
| Less: Impairment expense offset to asset revaluation reserve | 9     | -              | (363)          |
|  |       | <u>4,131</u>   | <u>4,430</u>   |
| <b>FINANCE COSTS</b>   |       |                |                |
| Interest on Loans  |       | 587            | 647            |
| Unwinding of present value discounts                         |       | 18             | 20             |
| Less: Capitalised and distributed costs                      |       | (1)            | (2)            |
|  |       | <u>604</u>     | <u>665</u>     |

# CLARE & GILBERT VALLEYS COUNCIL

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 4 - ASSET DISPOSAL & FAIR VALUE ADJUSTMENTS

|   | Notes | 2016<br>\$'000 | 2015<br>\$'000 |
|---|-------|----------------|----------------|
| <b>INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>          |       |                |                |
| <i>Assets renewed or directly replaced</i>                      |       |                |                |
| Proceeds from disposal  |       | 14             | 251            |
| Less: Carrying amount of assets sold                            |       | 460            | 266            |
| <b>Gain (Loss) on disposal</b>                                  |       | <b>(446)</b>   | <b>(15)</b>    |
| <i>Assets surplus to requirements</i>                           |       |                |                |
| Proceeds from disposal  |       | 297            | 90             |
| Less: Carrying amount of assets sold                            |       | 258            | 66             |
| <b>Gain (Loss) on disposal</b>                                  |       | <b>39</b>      | <b>24</b>      |
| <b>NET GAIN (LOSS) ON DISPOSAL OR<br/>REVALUATION OF ASSETS</b> |       | <b>(407)</b>   | <b>9</b>       |

# CLARE & GILBERT VALLEYS COUNCIL

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 5 - CURRENT ASSETS

|                                      | Notes | 2016<br>\$'000 | 2015<br>\$'000 |
|--------------------------------------|-------|----------------|----------------|
| <b>CASH &amp; EQUIVALENT ASSETS</b>  |       |                |                |
| Cash on Hand and at Bank             |       | 79             | 267            |
| Deposits at Call                     |       | 10,059         | 8,651          |
|                                      |       | <u>10,138</u>  | <u>8,918</u>   |
| <b>TRADE &amp; OTHER RECEIVABLES</b> |       |                |                |
| Rates - General & Other              |       | 684            | 539            |
| Rates postponed for State Seniors    |       | 5              | 5              |
| Accrued Revenues                     |       | 51             | 41             |
| Debtors - general                    |       | 133            | 103            |
| GST Recoupment                       |       | 104            | 61             |
| Prepayments                          |       | 1              | -              |
| Loans to community organisations     |       | 45             | 44             |
|                                      |       | <u>1,023</u>   | <u>793</u>     |
| <b>OTHER FINANCIAL ASSETS</b>        |       |                |                |
| Investment                           |       | 257            | 250            |
|                                      |       | <u>257</u>     | <u>250</u>     |
| <b>INVENTORIES</b>                   |       |                |                |
| Stores & Materials                   |       | 209            | 263            |
|                                      |       | <u>209</u>     | <u>263</u>     |

**CLARE & GILBERT VALLEYS COUNCIL**

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS**  
**for the year ended 30 June 2016**

**Note 6 - NON-CURRENT ASSETS**

|                                     | Notes | 2016<br>\$'000    | 2015<br>\$'000    |
|-------------------------------------|-------|-------------------|-------------------|
| <b>FINANCIAL ASSETS</b>             |       |                   |                   |
| <b>Receivables</b>                  |       |                   |                   |
| Loans to community organisations    |       | <u>331</u>        | <u>376</u>        |
| <b>TOTAL FINANCIAL ASSETS</b>       |       | <u><b>331</b></u> | <u><b>376</b></u> |
| <br><b>OTHER NON-CURRENT ASSETS</b> |       |                   |                   |
| Capital Works-in-Progress           |       | <u>152</u>        | <u>56</u>         |
|                                     |       | <u><b>152</b></u> | <u><b>56</b></u>  |



# CLARE & GILBERT VALLEYS COUNCIL

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

| Fair Value Level   | 2015<br>\$'000 |               |                 |                 | 2016<br>\$'000 |               |                 |                 |
|--|----------------|---------------|-----------------|-----------------|----------------|---------------|-----------------|-----------------|
|  | AT FAIR VALUE  | AT COST       | ACCUM DEP'N     | CARRYING AMOUNT | AT FAIR VALUE  | AT COST       | ACCUM DEP'N     | CARRYING AMOUNT |
| Land   | 892            | -             | -               | 892             | 634            | -             | -               | 634             |
| Land   | 11,822         | 11            | -               | 11,833          | 11,822         | 11            | -               | 11,833          |
| Land Improvements  | -              | -             | -               | -               | 39             | -             | (1)             | 38              |
| Buildings & Other Structures                                 | 3,868          | -             | (2,576)         | 1,292           | 3,712          | -             | (2,498)         | 1,214           |
| Buildings & Other Structures                                 | 54,587         | 599           | (20,721)        | 34,465          | 54,414         | 779           | (21,499)        | 33,694          |
| Infrastructure   |                |               |                 |                 |                |               |                 |                 |
| - Roads, footways & kerbing                                  | 118,936        | 9,031         | (37,512)        | 90,455          | 116,215        | 10,951        | (37,438)        | 89,728          |
| - Bridges  | 10,465         | 474           | (3,721)         | 7,218           | 10,466         | 474           | (3,828)         | 7,112           |
| - Other road infrastructure                                  | -              | 695           | (185)           | 510             | -              | 741           | (222)           | 519             |
| - CWMS   | 13,867         | 81            | (4,633)         | 9,315           | 13,868         | 80            | (4,864)         | 9,084           |
| - Stormwater Drainage  | 3,096          | 134           | (1,105)         | 2,125           | 3,096          | 134           | (1,153)         | 2,077           |
| Plant & Equipment  | -              | 6,488         | (2,829)         | 3,659           | -              | 6,740         | (3,057)         | 3,683           |
| Furniture & Fittings   | -              | 531           | (413)           | 118             | -              | 535           | (462)           | 73              |
| Library Books  | 372            | -             | -               | 372             | 418            | -             | -               | 418             |
| <b>TOTAL INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b> | <b>217,905</b> | <b>18,044</b> | <b>(73,695)</b> | <b>162,254</b>  | <b>214,684</b> | <b>20,445</b> | <b>(75,022)</b> | <b>160,107</b>  |
| <b>Comparatives</b>  | <b>222,685</b> | <b>18,194</b> | <b>(74,669)</b> | <b>166,210</b>  | <b>217,905</b> | <b>18,044</b> | <b>(73,695)</b> | <b>162,254</b>  |

This Note continues on the following pages.

# CLARE & GILBERT VALLEYS COUNCIL

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

|   | 2015            | CARRYING AMOUNT MOVEMENTS DURING YEAR |       |           |              |            |                 | 2016            |
|---|-----------------|---------------------------------------|-------|-----------|--------------|------------|-----------------|-----------------|
|   | \$'000          | \$'000                                |       |           |              |            |                 | \$'000          |
|   | CARRYING AMOUNT | Additions                             |       | Disposals | Depreciation | Impairment | Net Revaluation | CARRYING AMOUNT |
|   | New/Upgrade     | Renewals                              |       |           |              |            |                 |                 |
| Land  | 892             | -                                     | -     | (258)     | -            | -          | -               | 634             |
| Land  | 11,833          | -                                     | -     | -         | -            | -          | -               | 11,833          |
| Land Improvements                                 | -               | 39                                    | -     | -         | (1)          | -          | -               | 38              |
| Buildings & Other Structures                      | 1,292           | -                                     | -     | -         | (78)         | -          | -               | 1,214           |
| Buildings & Other Structures                      | 34,465          | 67                                    | 113   | (52)      | (899)        | -          | -               | 33,694          |
| Infrastructure                                    |                 |                                       |       |           |              |            |                 |                 |
| - Roads, footways & kerbing                       | 90,455          | -                                     | 1,919 | (325)     | (2,321)      | -          | -               | 89,728          |
| - Bridges   | 7,218           | -                                     | -     | -         | (106)        | -          | -               | 7,112           |
| - Other road infrastructure                       | 510             | 46                                    | 35    | -         | (72)         | -          | -               | 519             |
| - CWMS  | 9,315           | -                                     | 81    | (66)      | (246)        | -          | -               | 9,084           |
| - Stormwater Drainage                             | 2,125           | -                                     | 3     | (3)       | (48)         | -          | -               | 2,077           |
| Plant & Equipment                                 | 3,659           | 228                                   | 226   | (13)      | (417)        | -          | -               | 3,683           |
| Furniture & Fittings                              | 118             | -                                     | 6     | -         | (51)         | -          | -               | 73              |
| Library Books                                     | 372             | -                                     | 30    | -         | 16           | -          | -               | 418             |
| TOTAL INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT | 162,254         | 380                                   | 2,413 | (717)     | (4,223)      | -          | -               | 160,107         |
| Comparatives                                      | 166,210         | 1,097                                 | 2,864 | (331)     | (4,337)      | (363)      | (2,886)         | 162,254         |

This Note continues on the following pages.

## CLARE & GILBERT VALLEYS COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

#### Note 7 – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (continued)

##### Valuation of Assets

##### General Valuation Principles

*Accounting procedure:* Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 *Fair Value Measurement*: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, fair value is taken to be the current replacement cost.

*Highest and best use:* For land which Council has an unfettered right to sell, the "highest and best use" recognises the possibility of the demolition or substantial modification of some or all of the existing buildings and structures affixed to the land.

Much of the land under Council's care and control is crown land or has been declared as community land under the provisions of the Local Government Act 1999. Other types of restrictions also exist.

For land subject to these restrictions, the highest and best use is taken to be the "highest and best use" available to Council, with a rebuttable presumption that the current use is the "highest and best use". The reason for the current use of a large proportion of Council's assets being other than the "highest and best use" relates to Council's principal role as the provider of services to the community, rather than the use of those assets for the generation of revenue.

For buildings and other structures on and in the land, including infrastructure, "highest and best use" is determined in accordance with the land on and in which they are situated.

*Fair value hierarchy level 2 valuations:* Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

*Fair value hierarchy level 3 valuations of land:* Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

*Fair value hierarchy level 3 valuations of buildings, infrastructure and other assets:* There is no known market for these assets and they are valued at depreciated current replacement cost. This method involves:

The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.



## CLARE & GILBERT VALLEYS COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

#### Note 7 – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (continued)

The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

*Capitalisation thresholds* used by Council for a representative range of assets are shown below. No capitalisation threshold is applied to the acquisition of land or interests in land.

|   |          |
|---|----------|
| Office Furniture & Equipment            | \$1,000  |
| Other Plant & Equipment                 | \$1,000  |
| Buildings - new construction/extensions | \$10,000 |
| Park & Playground Furniture & Equipment | \$2,000  |
| Road construction & reconstruction      | \$10,000 |
| Paving & footpaths, Kerb & Gutter       | \$2,000  |
| Drains & Culverts                       | \$5,000  |
| Reticulation extensions                 | \$5,000  |
| Sidelines & household connections       | \$5,000  |
| Artworks                                | \$5,000  |

*Estimated Useful Lives:* Useful lives are estimated for each individual asset. In estimating useful lives, regard is had to technical and commercial obsolescence, as well as legal and other limitations on continued use. The range of useful lives for a representative range of assets is shown below, although individual assets may have an estimated total useful life of greater or lesser amount:

|   |                 |
|---|-----------------|
| <b>Plant, Furniture &amp; Equipment</b> |                 |
| Office Equipment                        | 5 to 10 years   |
| Office Furniture                        | 10 to 20 years  |
| Vehicles and Road-making Equip          | 5 to 8 years    |
| Other Plant & Equipment                 | 5 to 15 years   |
| <b>Building &amp; Other Structures</b>  |                 |
| Buildings – masonry                     | 50 to 100 years |
| Buildings – other construction          | 20 to 40 years  |
| Park Structures – masonry               | 50 to 100 years |
| Park Structures – other construction    | 20 to 40 years  |
| Playground equipment                    | 5 to 15 years   |
| Benches, seats, etc                     | 10 to 20 years  |
| <b>Infrastructure</b>                   |                 |
| Sealed Roads – Surface                  | 15 to 25 years  |
| Sealed Roads – Structure                | 20 to 50 years  |
| Unsealed Roads                          | 10 to 20 years  |
| Bridges – Concrete                      | 80 to 100 years |
| Paving & Footpaths, Kerb & Gutter       | 80 to 100 years |
| Drains                                  | 80 to 100 years |
| Culverts                                | 50 to 75 years  |
| Flood Control Structures                | 80 to 100 years |
| Dams and Reservoirs                     | 80 to 100 years |
| Bores                                   | 20 to 40 years  |
| Reticulation Pipes – PVC                | 70 to 80 years  |
| Reticulation Pipes – other              | 25 to 75 years  |
| Pumps & Telemetry                       | 15 to 25 years  |

## CLARE & GILBERT VALLEYS COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

#### Note 7 – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (continued)

|               |            |
|---------------|------------|
| Other Assets  |            |
| Library Books | 7 years    |
| Artworks      | indefinite |

##### Land & Land Improvements

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Freehold land and land over which Council has control, but does not have title, is recognised on the cost basis. No capitalisation threshold is applied to the acquisition of land or interests in land.

Land improvements, including bulk earthworks with an assessed unlimited useful life, are recognised on the cost basis, deriving from a valuation at 1 July 2014 at current replacement cost. Additions are recognised at cost.

##### Buildings & Other Structures

Buildings and other structures were revalued as at 1 July 2014 by Maloney Field Services. Buildings for which leases exist vesting responsibility to the lessees have been excluded from the Balance Sheet. Work is continuing to determine buildings which Council does not intend to replace at the end of their useful life, and these will be valued at the market value of the "highest and best" use. This is expected to result in some properties being valued at market value and others at replacement value in accordance with AASB13 and this will impact upon the annual depreciation charge for such assets in the future.

##### Infrastructure

Roads, footways and kerbing infrastructure were valued by Tonkin Engineering as at 1 July 2012 at written down current replacement cost, based on rates current at the time.

Bridges, stormwater drainage infrastructure and community wastewater management infrastructure were valued at written down current replacement cost by Gayler Professional Services at 1 July 2012.

All acquisitions made after the respective dates of valuation are recorded at cost.

##### Plant, Furniture & Equipment

These assets are recognised on the cost basis.

##### All other assets

These assets are recognised on the cost basis. Library books and other lending materials are accounted for on a replacement basis. The assets are carried at an annually adjusted figure without an associated accumulated depreciation amount.



# CLARE & GILBERT VALLEYS COUNCIL

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 8 - LIABILITIES

|   |       | 2016<br>\$'000               |              | 2015<br>\$'000 |              |
|---|-------|------------------------------|--------------|----------------|--------------|
|   | Notes | Current                      | Non-current  | Current        | Non-current  |
| <b>TRADE &amp; OTHER PAYABLES</b>               |       |                              |              |                |              |
| Goods & Services                                |       | 463                          | -            | 430            | -            |
| Payments received in advance                    |       | 40                           | -            | 40             | -            |
| Accrued expenses - employee entitlements        |       | 48                           | -            | 182            | -            |
| Accrued expenses - other                        |       | 121                          | -            | 154            | -            |
| Deposits, Retentions & Bonds                    |       | 78                           | -            | 78             | -            |
| Other   |       | 41                           | -            | 36             | -            |
|   |       | <u>791</u>                   | -            | <u>920</u>     | -            |
| <b>BORROWINGS</b>                               |       |                              |              |                |              |
| Loans   |       | <u>1,029</u>                 | <u>7,067</u> | <u>967</u>     | <u>8,096</u> |
|   |       | <u>1,029</u>                 | <u>7,067</u> | <u>967</u>     | <u>8,096</u> |
| <b>PROVISIONS</b>                               |       |                              |              |                |              |
| Employee entitlements (including oncosts)       |       | <u>1,035</u>                 | <u>41</u>    | <u>1,042</u>   | <u>79</u>    |
|   |       | <u>1,035</u>                 | <u>41</u>    | <u>1,042</u>   | <u>79</u>    |
| <b>Movements in Provisions - 2016 year only</b> |       |                              |              |                |              |
| <i>(current &amp; non-current)</i>              |       | <i>Employee Entitlements</i> |              |                |              |
| Opening Balance                                 |       | 1,121                        |              |                |              |
| Add Unwinding of present value discounts        |       | 18                           |              |                |              |
| (Less) Payments                                 |       | (25)                         |              |                |              |
| Add (Less) Remeasurement Adjustments            |       | (38)                         |              |                |              |
| Closing Balance                                 |       | <u>1,076</u>                 |              |                |              |
| <b>LIABILITY - EQUITY ACCOUNTED</b>             |       |                              |              |                |              |
| <b>COUNCIL BUSINESSES</b>                       |       |                              |              |                |              |
| Mid North Community Passenger Network           | 19    | <u>210</u>                   |              | <u>192</u>     |              |
|   |       | <u>210</u>                   |              | <u>192</u>     |              |

# CLARE & GILBERT VALLEYS COUNCIL

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 9 - RESERVES

| ASSET REVALUATION RESERVE    |                | 1/7/2015       | Net Increments<br>(Decrements) | Transfers,<br>Impairments | 30/6/2016      |
|------------------------------|----------------|----------------|--------------------------------|---------------------------|----------------|
| Notes                        | \$'000         | \$'000         | \$'000                         | \$'000                    | \$'000         |
| Land                         | 10,563         | -              | -                              | -                         | 10,563         |
| Buildings & Other Structures | 27,951         | -              | -                              | -                         | 27,951         |
| Infrastructure               |                |                |                                |                           |                |
| - Roads, footways & kerbing  | 93,211         | -              | -                              | -                         | 93,211         |
| - Bridges                    | 5,334          | -              | -                              | -                         | 5,334          |
| - CWMS                       | 5,371          | -              | -                              | -                         | 5,371          |
| - Stormwater Drainage        | 1,221          | -              | -                              | -                         | 1,221          |
| <b>TOTAL</b>                 | <b>143,651</b> | -              | -                              | -                         | <b>143,651</b> |
| <i>Comparatives</i>          | <i>146,900</i> | <i>(2,886)</i> | <i>(363)</i>                   |                           | <i>143,651</i> |

| OTHER RESERVES                                   | 1/7/2015     | Transfers to<br>Reserve | Transfers from<br>Reserve | 30/6/2016    |
|--|--------------|-------------------------|---------------------------|--------------|
| CWMS Reserves                                    | 2,654        | 565                     | (13)                      | 3,206        |
| Clare Off Street Car Parking Reserve             | -            | 3                       | -                         | 3            |
| Clare Caravan Park Reserve                       | 1,940        | -                       | -                         | 1,940        |
| Waste Management Reserve                         | 999          | 152                     | -                         | 1,151        |
| Unspent Grants Reserve                           | 1,052        | 23                      | (533)                     | 542          |
| Clare Open Space Reserve                         | 25           | -                       | -                         | 25           |
| Riverton Open Space Reserve                      | 12           | -                       | -                         | 12           |
| Mid North Community Passenger<br>Network Reserve | 342          | -                       | (179)                     | 163          |
| Windfarm Roads Infrastructure Reserve            | 757          | -                       | -                         | 757          |
| <b>TOTAL OTHER RESERVES</b>                      | <b>7,781</b> | <b>743</b>              | <b>(725)</b>              | <b>7,799</b> |
| <i>Comparatives</i>                              | <i>8,018</i> | <i>1,313</i>            | <i>(1,550)</i>            | <i>7,781</i> |

### PURPOSES OF RESERVES

#### Asset Revaluation Reserve

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non-current assets (less any subsequent impairment losses, where applicable).

#### Other Reserves

**CWMS Reserves** - for maintenance and upgrade of Community Wastewater Management Systems in Clare, Riverton and Saddleworth

**Off Street Parking Reserve** - for Developers' contributions to parking provision

**Clare Caravan Park Reserve** - proceeds from sale of Clare Caravan Park cabins and equipment to lessee

**Waste Management Reserve** - for provision of refuse collection and disposal

**Unspent Grants Reserve** - unexpended grant funds carried forward

**Clare Open Space Reserve** - developer contributions towards future acquisition of open space areas

**Riverton Open Space Reserve** - developer contributions towards future acquisition of open space areas

**Mid North Passenger Transport Reserve** - funding for community passenger network scheme

**Windfarm Roads Infrastructure Reserve** - for future works required on access roads to Waterloo Windfarm

**CLARE & GILBERT VALLEYS COUNCIL**

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
for the year ended 30 June 2016**

**Note 10 - ASSETS SUBJECT TO RESTRICTIONS**

No assets are subject to externally imposed restrictions.

# CLARE & GILBERT VALLEYS COUNCIL

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 11 - RECONCILIATION TO CASH FLOW STATEMENT

#### (a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

|                                  | Notes | 2016<br>\$'000 | 2015<br>\$'000 |
|----------------------------------|-------|----------------|----------------|
| Total cash & equivalent assets   | 5     | <u>10,138</u>  | <u>8,918</u>   |
| Balances per Cash Flow Statement |       | <u>10,138</u>  | <u>8,918</u>   |

#### (b) Reconciliation of Change in Net Assets to Cash from Operating Activities

|   |              |              |
|---|--------------|--------------|
| Net Surplus (Deficit)                               | 430          | (7)          |
| Non-cash items in Income Statement                  |              |              |
| Depreciation, amortisation & impairment             | 4,131        | 4,430        |
| Net increase (decrease) in unpaid employee benefits | (199)        | 161          |
| Accrued Interest receivable                         | (10)         | 13           |
| Accrued Interest payable                            | (13)         | (12)         |
| Net (Gain) Loss on Disposals                        | <u>407</u>   | <u>(9)</u>   |
|   | 4,746        | 4,576        |
| Add (Less): Changes in Net Current Assets           |              |              |
| Net (increase) decrease in receivables              | (214)        | 105          |
| Net (increase) decrease in inventories              | 54           | 305          |
| Net increase (decrease) in trade & other payables   | (71)         | 86           |
| Net increase (decrease) in other provisions         | -            | (14)         |
| Net increase (decrease) in other liabilities        | <u>19</u>    | <u>-</u>     |
| <b>Net Cash provided by (or used in) operations</b> | <u>4,534</u> | <u>5,058</u> |

#### (c) Non-Cash Financing and Investing Activities

Acquisition of assets by means of:

|   |            |              |
|---|------------|--------------|
| - Capitalised Depreciation                                | 92         | 100          |
| - (Increase) decrease in Capital trade and other payables | <u>102</u> | <u>(374)</u> |
|   | <u>194</u> | <u>(274)</u> |

#### (d) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

|                        |   |   |
|------------------------|---|---|
| Bank Overdrafts        |   |   |
| Corporate Credit Cards | 7 | 7 |



# CLARE & GILBERT VALLEYS COUNCIL

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 12 - FUNCTIONS

| INCOMES, EXPENSES AND ASSETS HAVE BEEN DIRECTLY ATTRIBUTED TO THE FOLLOWING FUNCTIONS & ACTIVITIES |               |               |               |               |                             |             |                           |              |   |                |
|--|---------------|---------------|---------------|---------------|-----------------------------|-------------|---------------------------|--------------|---|----------------|
|  | INCOME        |               | EXPENSES      |               | OPERATING SURPLUS (DEFICIT) |             | GRANTS INCLUDED IN INCOME |              | TOTAL ASSETS HELD (CURRENT & NON-CURRENT) |                |
|  | ACTUAL        | ACTUAL        | ACTUAL        | ACTUAL        | ACTUAL                      | ACTUAL      | 2016                      | 2015         | 2016                                      | 2015           |
|  | \$'000        | \$'000        | \$'000        | \$'000        | \$'000                      | \$'000      | \$'000                    | \$'000       | \$'000                                    | \$'000         |
| Business Undertakings  | 1,437         | 1,382         | 909           | 939           | 528                         | 443         | -                         | -            | 10,740                                    | 10,987         |
| Community Services   | 334           | 327           | 1,567         | 1,725         | (1,233)                     | (1,398)     | 169                       | 140          | 18,844                                    | 19,167         |
| Culture  | 45            | 51            | 750           | 885           | (705)                       | (834)       | 22                        | 21           | 3,982                                     | 4,109          |
| Economic Development   | 40            | 157           | 426           | 614           | (386)                       | (457)       | -                         | -            | 957                                       | 980            |
| Environment  | 1,122         | 1,129         | 1,957         | 2,001         | (835)                       | (872)       | -                         | 28           | 3,409                                     | 3,466          |
| Recreation   | 763           | 810           | 2,619         | 2,920         | (1,856)                     | (2,110)     | -                         | 46           | 18,529                                    | 19,042         |
| Regulatory Services  | 201           | 226           | 798           | 829           | (597)                       | (603)       | -                         | -            | 24  | 28             |
| Transport & Communication  | 1,138         | 516           | 4,632         | 4,770         | (3,494)                     | (4,254)     | 980                       | 392          | 97,445                                    | 98,193         |
| Plant Hire & Depot/Indirect  | 17            | 19            | 9             | 20            | 8                           | (1)         | 4                         | -            | 3,997                                     | 4,104          |
| Council Administration   | 10,416        | 11,044        | 1,009         | 974           | 9,407                       | 10,070      | 449                       | 1,431        | 14,290                                    | 12,834         |
| <b>TOTALS</b>  | <b>15,513</b> | <b>15,661</b> | <b>14,676</b> | <b>15,677</b> | <b>837</b>                  | <b>(16)</b> | <b>1,624</b>              | <b>2,058</b> | <b>172,217</b>                            | <b>172,910</b> |

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, net gain (loss) from joint ventures & associated entities, amounts received specifically for new or upgraded assets and physical resources received free of charge.

## **CLARE & GILBERT VALLEYS COUNCIL**

### **NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016**

#### **Note 12 - COMPONENTS OF FUNCTIONS**

The activities relating to Council functions are as follows:

##### **Business Undertakings**

Caravan Parks  
Community Wastewater Management Systems (CWMS)

##### **Community Services**

Public Order and Safety - Emergency Services, Fire Protection, Other Public Order and Safety, Health Services  
Community Support – Community Halls, Services for the Aged and Disabled, Children and Youth Services, Community Assistance, Community Transport, Other Community Support  
Community Amenities – Cemeteries, Public Conveniences, Car Parking – non-fee-paying, Other Community Amenities.

##### **Culture**

Library Services  
Cultural Services - Cultural Venues, Heritage, Museums and Art Galleries, and Other Cultural Services.

##### **Economic Development**

Regional Development, Support to Local Businesses, Tourism, and Other Economic Development.

##### **Environment**

Waste Management - Domestic Waste, Green Waste, Recycling, Transfer Stations, Other Waste Management  
Other Environment - Stormwater and Drainage, Street Cleaning, Street Lighting, Streetscaping, Natural Resource Management Levy, and Other Environment.

##### **Recreation**

Parks and Gardens, Sports Facilities – Indoor Sports Facilities, Outdoor Sports Facilities, Swimming Centres and Other Recreation.

##### **Regulatory Services**

Dog and Cat Control, Building Control, Town Planning, Clean Air/Pollution Control, Litter Control, Health Inspection, Parking Control, and Other Regulatory Services.

##### **Transport**

Bridges, Footpaths and Kerbing, Roads, Traffic Management, Other Transport.

##### **Plant Hire & Depot**

##### **Council Administration**

Governance - Elected Members, Organisational Support Services, Accounting/Finance, Payroll, Human Resources, Information Technology, Communication, Rates Administration, Records, Occupancy, Contract Management, Customer Service, Other Support Services, Revenue – General Rates, Local Government Grants Commission Grants.

# CLARE & GILBERT VALLEYS COUNCIL

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 13 - FINANCIAL INSTRUMENTS

All financial instruments are categorised as *loans and receivables*.

#### Accounting Policies - Recognised Financial Instruments

**Bank, Deposits at Call, Accounting Policy:** Carried at lower of cost and net realisable value; Interest is recognised when earned.

**Terms & conditions:** Deposits are returning fixed interest rates between 1.75% and 2.5% (2015: 2%). Short term deposits have an average maturity of 180 days and an average interest rates of 2.7% (2015: 180 days, 2.8%).

**Carrying amount:** approximates fair value due to the short term to maturity.

**Receivables - Rates & Accounting Policy:** Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

Associated Charges (including legals & penalties for late payment)  
Note: These receivables do not meet the definition of "financial instruments" and have been excluded from the following disclosures.

**Terms & conditions:** Secured over the subject land, arrears attract interest of 0.6042% (2015: 0.6458%) Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

**Carrying amount:** approximates fair value (after deduction of any allowance).

**Receivables - Fees & other Accounting Policy:** Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

charges

**Terms & conditions:** Unsecured, and do not bear interest. Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

**Carrying amount:** approximates fair value (after deduction of any allowance).

**Receivables - other levels of Accounting Policy:** Carried at nominal value.

government

**Terms & conditions:** Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

**Carrying amount:** approximates fair value.

**Liabilities - Creditors and Accounting Policy:** Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

Accruals

**Terms & conditions:** Liabilities are normally settled on 30 day terms.

**Carrying amount:** approximates fair value.

**Liabilities - Interest Bearing Accounting Policy:** Carried at the principal amounts. Interest is charged as an expense as it accrues.

Borrowings

**Terms & conditions:** secured over future revenues, borrowings are repayable (describe basis); interest is charged at fixed (or variable - describe) rates between 5% and 7.9% (2015: 5% and 7.9%)

**Carrying amount:** approximates fair value.



# CLARE & GILBERT VALLEYS COUNCIL

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 13 (cont) - FINANCIAL INSTRUMENTS

#### Liquidity Analysis

| 2016                         | Due < 1 year  | Due > 1 year;<br>≤ 5 years | Due > 5 years | Total<br>Contractual<br>Cash Flows | Carrying Values |
|------------------------------|---------------|----------------------------|---------------|------------------------------------|-----------------|
|                              | \$'000        | \$'000                     | \$'000        | \$'000                             | \$'000          |
| <b>Financial Assets</b>      |               |                            |               |                                    |                 |
| Cash & Equivalents           | 10,138        | -                          | -             | 10,138                             | 10,138          |
| Receivables                  | 256           | 274                        | 157           | 687                                | 560             |
| Other Financial Assets       | 257           | -                          | -             | 257                                | 257             |
| <b>Total</b>                 | <b>10,651</b> | <b>274</b>                 | <b>157</b>    | <b>11,082</b>                      | <b>10,955</b>   |
| <b>Financial Liabilities</b> |               |                            |               |                                    |                 |
| Payables                     | 621           | -                          | -             | 621                                | 622             |
| Current Borrowings           | 1,568         | -                          | -             | 1,568                              | 1,029           |
| Non-Current Borrowings       | -             | 5,776                      | 3,132         | 8,908                              | 7,067           |
| <b>Total</b>                 | <b>2,189</b>  | <b>5,776</b>               | <b>3,132</b>  | <b>11,097</b>                      | <b>8,718</b>    |

| 2015                         | Due < 1 year | Due > 1 year;<br>≤ 5 years | Due > 5 years | Total<br>Contractual<br>Cash Flows | Carrying Values |
|------------------------------|--------------|----------------------------|---------------|------------------------------------|-----------------|
|                              | \$'000       | \$'000                     | \$'000        | \$'000                             | \$'000          |
| <b>Financial Assets</b>      |              |                            |               |                                    |                 |
| Cash & Equivalents           | 8,918        | -                          | -             | 8,918                              | 8,918           |
| Receivables                  | 278          | 277                        | 225           | 780                                | 625             |
| Other Financial Assets       | 250          | -                          | -             | 250                                | 250             |
| <b>Total</b>                 | <b>9,446</b> | <b>277</b>                 | <b>225</b>    | <b>9,948</b>                       | <b>9,793</b>    |
| <b>Financial Liabilities</b> |              |                            |               |                                    |                 |
| Payables                     | 584          | -                          | -             | 584                                | 584             |
| Current Borrowings           | 1,568        | -                          | -             | 1,568                              | 967             |
| Non-Current Borrowings       | -            | 6,102                      | 4,374         | 10,476                             | 8,096           |
| <b>Total</b>                 | <b>2,152</b> | <b>6,102</b>               | <b>4,374</b>  | <b>12,628</b>                      | <b>9,647</b>    |

The following interest rates were applicable to Council's borrowings at balance date:

|                      | 30 June 2016                      |                | 30 June 2015                         |                |
|----------------------|-----------------------------------|----------------|--------------------------------------|----------------|
|                      | Weighted Average<br>Interest Rate | Carrying Value | Weighted<br>Average Interest<br>Rate | Carrying Value |
|                      | %                                 | \$'000         | %                                    | \$'000         |
| Fixed Interest Rates | 6.85                              | 8,096          | 6.8                                  | 9,063          |
|                      |                                   | <u>8,096</u>   |                                      | <u>9,063</u>   |

#### Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

#### Risk Exposures

**Credit Risk** represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any allowance for doubtful debts. 98% of Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

**Market Risk** is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

**Liquidity Risk** is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

**Interest Rate Risk** is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.



# CLARE & GILBERT VALLEYS COUNCIL

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 14 - COMMITMENTS FOR EXPENDITURE

|  | <u>Notes</u> | 2016<br>\$'000 | 2015<br>\$'000 |
|--|--------------|----------------|----------------|
| <b>Other Expenditure Commitments</b>           |              |                |                |
| Audit services                                 |              | 73             | 82             |
| Waste management services                      |              | 1,994          | 2737           |
| Employee remuneration contracts                |              | 831            | 1,232          |
| CWMS plant maintenance contract                |              | 154            | 153            |
|  |              | <u>3052</u>    | <u>4204</u>    |
| These expenditures are payable:                |              |                |                |
| Not later than one year                        |              | 677            | 647            |
| Later than one year and not later than 5 years |              | 2,375          | 2,463          |
| Later than 5 years                             |              | -              | 1,094          |
|  |              | <u>3,052</u>   | <u>4,204</u>   |

## CLARE & GILBERT VALLEYS COUNCIL

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

#### Note 15 - FINANCIAL INDICATORS

|  | 2016 | 2015 | 2014 |
|--|------|------|------|
|--|------|------|------|

These Financial Indicators have been calculated in accordance with *Information Paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.

The Information Paper was revised in May 2015 and the financial indicators for previous years have been re-calculated in accordance with the revised formulas.

##### **Operating Surplus Ratio**

|                          |    |    |    |
|--------------------------|----|----|----|
| <u>Operating Surplus</u> | 5% | 0% | 2% |
| Total Operating Revenue  |    |    |    |

*This ratio expresses the operating surplus as a percentage of total operating revenue.*

TARGET: Between 0% and 15% over any five year period

|   |    |      |    |
|---|----|------|----|
| <b>Adjusted Operating Surplus Ratio</b> | 5% | (3%) | 5% |
|---|----|------|----|

*In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. The **Adjusted Operating Surplus Ratio** adjusts for the resulting distortion in the disclosed operating result for each year.*

*An adjustment has also been made for additional Roads to Recovery funds paid.*

##### **Net Financial Liabilities Ratio**

|                                  |      |    |     |
|----------------------------------|------|----|-----|
| <u>Net Financial Liabilities</u> | (9%) | 6% | 15% |
| Total Operating Revenue          |      |    |     |

TARGET: Greater than zero but less than 100%

*Net Financial Liabilities are defined as total liabilities less financial assets. These are expressed as a percentage of total operating revenue.*

##### **Asset Sustainability Ratio**

|   |     |     |      |
|---|-----|-----|------|
| <u>Net Asset Renewals</u>                                   | 53% | 87% | 108% |
| Infrastructure & Asset Management Plan required expenditure |     |     |      |

TARGET: Greater than 90% but less than 110% over a rolling three year period

*Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.*

# CLARE & GILBERT VALLEYS COUNCIL

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 16 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances

|  | 2016<br>\$'000 | 2015<br>\$'000 |
|--|----------------|----------------|
| Income   | 15,513         | 15,661         |
| less Expenses  | 14,676         | 15,677         |
| <b>Operating Surplus / (Deficit)</b>   | <b>837</b>     | <b>(16)</b>    |
| <b>less Net Outlays on Existing Assets</b>   |                |                |
| Capital Expenditure on renewal and replacement of Existing Assets  | 2,044          | 3,151          |
| Depreciation, Amortisation and Impairment  | (4,131)        | (4,430)        |
| Proceeds from Sale of Replaced Assets  | (8)            | (251)          |
|  | <b>(2,095)</b> | <b>(1,530)</b> |
| <b>less Net Outlays on New and Upgraded Assets</b>   |                |                |
| Capital Expenditure on New and Upgraded Assets<br>(including investment property & real estate developments) | 650            | 693            |
| Amounts received specifically for New and Upgraded Assets  | -              | -              |
| Proceeds from Sale of Surplus Assets<br>(including investment property and real estate developments)         | (297)          | (89)           |
|  | <b>353</b>     | <b>604</b>     |
| <b>Net Lending / (Borrowing) for Financial Year</b>  | <b>2,579</b>   | <b>910</b>     |

**CLARE & GILBERT VALLEYS COUNCIL**

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS**  
for the year ended 30 June 2016

**Note 17 - OPERATING LEASES**

Council has no operating lease commitments.



## **CLARE & GILBERT VALLEYS COUNCIL**

### **NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016**

#### **Note 18 – SUPERANNUATION**

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

##### **Accumulation only Members**

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (9.50% in 2015/16; 9.50% in 2014/15). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

##### **Salarylink (Defined Benefit Fund) Members**

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2014/15) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, A C Miller, FIAA, of Russell Employee Benefits Pty Ltd as at 30 June 2014. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

##### **Contributions to Other Superannuation Schemes**

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

## **CLARE & GILBERT VALLEYS COUNCIL**

### **NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016**

#### **Note 19 - INTERESTS IN OTHER ENTITIES**

##### **Section 41 Committees**

The financial statements of the following Section 41 Committees have been consolidated into Council's statements for the year ended 30 June 2016.

(a) Mid North Passenger Community Passenger Network

This Committee is an advisory committee of interested parties including representatives of the Clare & Gilbert Valleys Council, Wakefield Regional Council, Regional Council of Goyder and District Council of Mallala.

A funding deed exists between the Clare & Gilbert Valleys Council and the Minister for Communities and Social Inclusion with additional funding coming from the partner Councils.

The aim of the MNCPN is to address the transport needs of communities in the region particularly the transport disadvantaged, by co-ordinating and brokering transport services within the region, providing an information service and delivering transport where no other appropriate services exist. The liability to member Councils in the event of the dissolution of the network has been recognised in the Balance sheet. (Note 8)

(b) Other

Auburn Institute Committee  
Auburn Recreation Park Committee  
Clare & Gilbert Valleys Arts  
Clare Town Hall Committee  
Manoora Hall Committee  
Riverton Recreation Grounds Committee  
Clare & Gilbert Valleys Dry Zone Committee  
Bushfire Prevention Committee

##### **Regional Subsidiaries**

Council is a member of the Central Local Government Region of South Australia. The objects of the Region are set out in Clause 2 of its Constitution as follows:

- (a) To undertake co-ordinating, advocacy and representational roles for its constituent councils at a regional level.
- (b) To facilitate and co-ordinate activities of Local Government at a regional level related to community and economic development with the object of achieving continual improvement for the benefit of the communities of its constituent councils.
- (c) To develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of Local Government when dealing with other governments, private enterprise and the community.
- (d) To develop further co-operation between its constituent councils for the benefit of the communities of the region.

The financials of this regional committee have not been included into Council's statements as they are not considered to be material.



# **CLARE & GILBERT VALLEYS COUNCIL**

## **NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016**

### **Note 20 - ASSETS & LIABILITIES NOT RECOGNISED IN THE BALANCE SHEET**

The following assets and liabilities do not qualify for recognition in the Balance Sheet but knowledge of those items is considered relevant to user of the financial report in making and evaluating decisions about the allocation of scarce resources.

#### **LAND UNDER ROADS**

As reported elsewhere in these Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

#### **BANK GUARANTEES**

No loans or banking facilities advanced to community organisations have been guaranteed by Council.



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## INDEPENDENT AUDITOR'S REPORT

To the members of the Clare and Gilbert Valleys Council

### Report on the Financial Report

We have audited the accompanying financial report of the Clare and Gilbert Valleys Council (the Council), which comprises the statement of financial position as at 30 June 2016, the statement of comprehensive income, statement of changes in equity and cash flow statement for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the Council Certificate of the Clare and Gilbert Valleys Council.

### Council's Responsibility for the Financial Report

The Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 and for such internal control as the Council determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Council's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Council, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



**Independence**

In conducting our audit, we have complied with the independence requirements of the Australian professional accounting bodies.

**Opinion**

In our opinion, the financial report presents fairly, in all material respects, the financial position of the Clare and Gilbert Valleys Council as at 30 June 2016, and its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards, Local Government Act 1999 and Local Government (Financial Management) Regulations 2011.

**GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS**

**Simon Smith** FCPA, Registered Company Auditor  
Partner

21 / 11 / 2016



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## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE CLARE AND GILBERT VALLEYS COUNCIL

### INDEPENDENT ASSURANCE REPORT ON THE INTERNAL CONTROLS OF THE CLARE AND GILBERT VALLEYS COUNCIL

We have audited the compliance of the Clare and Gilbert Valleys Council (the Council) with the requirements of *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2015 to 30 June 2016 have been conducted properly and in accordance with law.

#### The Council's Responsibility for Internal controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with Section 125 of the Local Government Act 1999 to ensure that the receipt, expenditure and investment of money, acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

#### Auditor's responsibility

Our responsibility is to express an opinion on the Council's compliance with *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3100 Compliance Engagements, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Council has complied with Section 125 of the Local Government Act 1999 in relation only to the Internal Controls specified above for the period 1 July 2015 to 30 June 2016. ASAE 3100 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

Our procedures included obtaining an understanding of controls in relation to the receipt, expenditure and investment of money, the acquisition and disposal of property and the incurring of liabilities, evaluating management's assessment of these controls, assessing the risk that a material weakness exists, and testing and evaluating the design and implementation of controls on a sample basis based on the assessed risks.

#### Limitation of Use

This report has been prepared for the members of the Council in Accordance with Section 129 of the Local Government Act 1999 in relation to the Internal Controls Specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than which it was prepared.



### Limitations of Controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on internal controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

### Independence

In conducting our engagement, we have complied with the independence requirements of the Australian professional accounting bodies.

### Qualification

The Council had no mechanisms to ensure that a complete list of IT users' access rights to a number of finance system modules are reviewed by management. Furthermore, audit trails of changes to master files of those modules were not reviewed. As a result, there was a risk that unauthorised changes to those master files could be made and not be detected, potentially compromising the integrity of data systems and records. The Council has since implemented a new finance system with greater capability to restrict and report on access rights, and has implemented a regular review process.

There were a number of purchases for which evidence of procurement procedures undertaken could not be located at the time of the audit. As a result, we were unable to obtain sufficient appropriate evidence to determine whether the Council complied with its procurement policy and with section 125 of the Local Government Act (1999) in relation to its purchasing and procurement procedures. The Council has since implemented a number of controls to ensure appropriate evidence of procurement procedures undertaken is maintained on file. These controls include regular reviews of creditors spend, development of "Request for Exemptions" to the requirements of the procurement policy and regular procurement training to all Council officers.

### Qualified Audit Opinion

In our opinion, except for the possible effects on the Internal Controls of the matter referred to in the qualification paragraph, the Council has complied, in all material respects, with *Section 125 of the Local Government Act 1999* in relation to Internal Controls established by the Council in relation to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with law for the period 1 July 2015 to 30 June 2016.

### GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS



**Simon Smith**, FCPA, Registered Company Auditor  
Partner

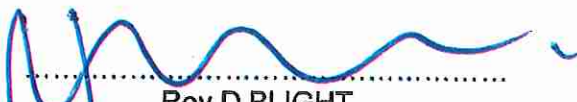
**CLARE & GILBERT VALLEYS COUNCIL**

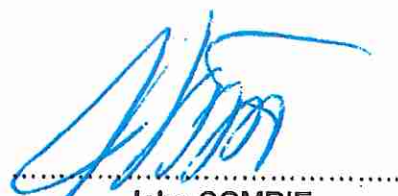
**ANNUAL FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 June 2016**

**CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the Clare & Gilbert Valleys Council for the year ended 30 June 2016, the Council's Auditor, Galpins Accountants, Auditors & Business Consultants, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.

  
.....  
Roy D BLIGHT  
CHIEF EXECUTIVE OFFICER  
Date: 8 November 2016

  
.....  
John COMRIE  
PRESIDING MEMBER  
AUDIT COMMITTEE





**Accountants, Auditors  
& Business Consultants**

David Chant FCPA  
Simon Smith FCPA  
David Sullivan CPA  
Jason Seldel CA  
Renae Nicholson CA  
Tim Muhlhausler CA  
Aaron Coonan CA  
Luke Williams CPA

Mr Roy Blight  
Chief Executive Officer  
Clare & Gilbert Valleys Council  
4 Gleeson Street  
CLARE SA 5453

Dear Mr Blight,

**Re: Clare & Gilbert Valleys Council – Financial Statement Audit 15-16**

I confirm my intention to sign the Statement by Auditor regarding my independence, and confirm that for the audit of the year ended 30 June 2016 I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

Yours faithfully,

**GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS**

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Liability limited by a scheme approved  
under Professional Standards Legislation

.....  
**Simon Smith** FCPA, Registered Company Auditor  
Partner

**01/11/2016**  
Date



# Central

## Local Government Region of South Australia

Incorporated under provisions of the Local Government Act

# Annual Report for 2015 – 2016

*A regional subsidiary of:*

*The Barossa Council  
District Council of Barunga West  
Clare & Gilbert Valleys Council  
District Council of the Copper Coast  
The Flinders Ranges Council  
Regional Council of Goyder  
Light Regional Council  
District Council of Mallala  
District Council of Mount Remarkable  
Northern Areas Council  
District Council of Orroroo/Carrieton  
District Council of Peterborough  
Port Pirie Regional Council  
Wakefield Regional Council  
Yorke Peninsula Council*

## Contact Details

---

**Postal Address:**

318 Main North Road  
CLARE SA 5453

**Telephone:**

0419 341 866

**Email:**

[ceo@centralregion.sa.gov.au](mailto:ceo@centralregion.sa.gov.au)

**Website:**

[www.centralregion.sa.gov.au](http://www.centralregion.sa.gov.au)

# **The Central Local Government Region of South Australia**

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The Central Local Government Region was established in 1998 under Section 200 of the Local Government Act 1934 as a controlling authority. It now continues in existence and as a regional subsidiary of its member Councils under Part 2 of Schedule 2 of the Local Government Act 1999 by virtue of the provisions of Section 25 of the Local Government (Implementation) Act 1999.

The Central Region is established to:

- undertake co-ordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level
- facilitate and co-ordinate activities of local government at a regional level related to community and economic development with the object of achieving improvement for the benefit of the communities of its Constituent Councils
- develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community
- develop further co-operation between its Constituent Councils for the benefit of the communities of the region
- develop and manage policies which guide the conduct of programs and projects in the region with the objective of securing the best outcomes for the communities of the region
- undertake projects and activities that benefit the region and its communities
- associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest.

The Central Region is a body corporate and is governed by a Board of Management which has the responsibility to manage all activities of the Central Region and ensure that the Central Region acts in accordance with its Charter. The Board has 15 members, comprising one representative elected from each constituent Council:

- |  |   |
|--|---|
| • Barossa Council                      | • District Council of Mount Remarkable  |
| • District Council of Barunga West     | • Northern Areas Council                |
| • Clare & Gilbert Valleys Council      | • District Council of Orreroo/Carrieton |
| • District Council of the Copper Coast | • District Council of Peterborough      |
| • The Flinders Ranges Council          | • Port Pirie Regional Council           |
| • Regional Council of Goyder           | • Wakefield Regional Council            |
| • Light Regional Council               | • Yorke Peninsula Council               |
| • District Council of Mallala          |   |

The Region's area spans the Barossa through the Clare Valley, Yorke Peninsula, Adelaide Plains, Mid and Upper North districts through to the Flinders Ranges, covering 27 per cent of the incorporated area of the State and comprises some 27 per cent of the State's population outside Adelaide.



## Office Bearers for 2015/16

---

**Chairman:**

Mayor Peter Matthey (Goyder)

**Deputy Chairs:**

*Mayor Sandra Wauchope (Mount Remarkable)*  
*Mayor Allan Aughey (Clare & Gilbert Valleys)*

**Executive Members:**

*Mayor Rodney Reid (Wakefield)*  
*Mayor Paul Thomas (Copper Coast)*

**Delegate to the LGA Board  
representing the Central  
Region of the LGA  
Constitution:**

*Mayor Denis Clark (Northern Areas) LGA Board Member*  
*Mayor Ray Agnew (Yorke Peninsula) LGA Board Member*  
*Mayor Peter Matthey (Goyder) LGA Deputy Board Member*

**Chief Executive Officer:**

Mr Paul McInerney  
(Interim Executive Officer and Outreach Services Project until  
December 2015)  
Mr David J. Stevenson (from December 2015)

**Auditor:**

Mr Ian G. McDonald FCA

## **Central Local Government Region Board of Management**

Each Constituent Council may appoint one elected member as delegate to be a Board Member. A proxy delegate is also appointed, with provisions allowing for representation by other elected or endorsed members.

Constituent Councils have appointed the following delegates and proxy delegates to the Board of Management:

| <b>Council</b>                        | <b>Delegate</b>   | <b>Proxy Delegate</b>          |
|---------------------------------------|---|--------------------------------|
| The Barossa Council                   | Mayor Bob Sloane  |                                |
| District Council of Barunga West      | Mayor Cynthia Axford  | Deputy Mayor Dean Dolling      |
| District Council of the Copper Coast  | Mayor Paul Thomas   | Deputy Mayor Roslyn Talbot     |
| Clare & Gilbert Valleys Council       | Mayor Allan Aughey  | Cr Ian Burfitt                 |
| Flinders Ranges Council               | Mayor Peter Slattery  | Deputy Mayor Ken Anderson      |
| Regional Council of Goyder            | Mayor Peter Matthey   | Deputy Mayor Jane Kellock      |
| Light Regional Council                | Mayor Bill O'Brien  | Cr Lynette Reichstein          |
| District Council of Mallala           | Mayor Duncan Kennington (to 27 November)<br>Mayor Tony Flaherty (from 7 March 2016) | Deputy Mayor Marcus Strudwicke |
| District Council of Mount Remarkable  | Mayor Sandra Wauchope   | Deputy Mayor Colin Nottle      |
| Northern Areas Council                | Mayor Denis Clark   | Deputy Mayor Merv Robinson     |
| District Council of Orroroo Carrieton | Chair Kathy Bowman  | Deputy Chair Grant Chapman     |
| District Council of Peterborough      | Mayor Ruth Whittle  | Cr Frank Hardbottle            |
| Port Pirie Regional Council           | Cr Neville Wilson (to August 2015)<br>Mayor John Rohde (from August 2015)           | Cr Neville Wilson              |
| Wakefield Regional Council            | Mayor Rodney Reid   | Deputy Mayor Darryl Ottens     |
| Yorke Peninsula Council               | Mayor Ray Agnew   | Cr John Rich                   |

## **Meetings of the Central Region Board of Management**

The following meetings of the Board of Management were held during the 2015/16 year:

- Special Meeting 3<sup>rd</sup> July, 2015
- Annual General Meeting 21<sup>st</sup> August, 2015
- Special Meeting 31<sup>st</sup> August, 2015
- Special Meeting 9<sup>th</sup> September, 2015
- Special Meeting 25<sup>th</sup> September, 2015
- Ordinary Meeting 20<sup>th</sup> November, 2015
- Ordinary Meeting 19<sup>th</sup> February, 2016
- Ordinary Meeting 13<sup>th</sup> May, 2016

## Committee Meetings

In accordance with its Charter, the Board of Management has five committees

| Committee   | Members  | Meeting Dates   |
|---|--|---|
| <b>Executive Committee:</b>                               | <ul style="list-style-type: none"> <li>• Mayor Peter Matthey (Chair)</li> <li>• Mayor Allan Aughey</li> <li>• Mayor Sandra Wauchope</li> <li>• Mayor Rodney Reid</li> <li>• Mayor Paul Thomas</li> </ul>   |   |
| <b>Audit Committee:</b>                                   | <ul style="list-style-type: none"> <li>• Mayor Ray Agnew (Chair)</li> <li>• Mayor Kathie Bowman</li> <li>• Dr Andrew Johnson</li> <li>• Mr Colin Davies</li> </ul>   | Exemption granted by the Minister for Local Government until 30 <sup>th</sup> June, 2016  |
| <b>Management Group Meetings:</b>                         | <ul style="list-style-type: none"> <li>• Mr Martin McCarthy (Barossa)</li> <li>• Mr Andrew Cole (Barunga West)</li> <li>• Mr Roy Blight (Clare &amp; Gilbert Valleys)</li> <li>• Mr Peter Harder (Copper Coast)</li> <li>• Mr Colin Davies (Flinders Ranges)</li> <li>• Mr John Brak (Goyder)</li> <li>• Mr Richard Michael (Light)</li> <li>• Mr Wayne Hart (Mt Remarkable)</li> <li>• Mr Colin Byles (Northern Areas)</li> <li>• Mr Stephen Rufus (Orroroo/Carrieton)</li> <li>• Mr Peter McGuinness (Peterborough)</li> <li>• Dr Andrew Johnson (Pirie Regional)</li> <li>• Ms Cate Atkinson then Mr Christopher Parish (Wakefield)</li> <li>• Mr Andrew Cameron (Yorke Peninsula)</li> </ul> | 11 <sup>th</sup> December, 2015<br>5 <sup>th</sup> February, 2016<br>1 <sup>st</sup> April, 2016                                |
| <b>Transport &amp; Infrastructure Advisory Committee:</b> | <ul style="list-style-type: none"> <li>• Mr David Hassett (Chair – Wakefield)</li> <li>• Mr Fred Linke (Barunga West)</li> <li>• Mr Steve Kaesler (Barossa)</li> <li>• Ms Joanne Buchanan (RD&amp;MN)</li> <li>• Mr Kieren Chappell (Light)</li> <li>• Mr Colin Davies (Flinders Ranges)</li> </ul>  | 22 <sup>nd</sup> April, 2016  |
| <b>Regional Climate Change Steering Committee:</b>        | <ul style="list-style-type: none"> <li>• Mr Paul McInerney (Interim Executive Officer until December 2014)</li> <li>• Mr David Stevenson (Chief Executive Officer from December 2015)</li> <li>• Ms Kelly-Anne Saffin (RD&amp;MN)</li> <li>• Mr Dylan Strong (N&amp;Y NRM Board)</li> </ul>  | 26 <sup>th</sup> October, 2015<br>14 <sup>th</sup> December, 2015<br>6 <sup>th</sup> April, 2016<br>17 <sup>th</sup> June, 2016 |



# Achievements for 2015/16

During the year, there was continued progress against a number of priority activities.

## 1. Board Governance and Operations

- **The operation of the Central Region subsidiary is in accordance with legislative requirements and board policy**
- **CLGR is well regarded by its member councils and stakeholders as a valid and relevant organisation**

### Achievements for 2015/16

- Committees that operated under the Charter all conducted their operations within their terms of reference.
- Interim Executive support was provided to ensure a smooth implementation of the Future Directions Review Transition Management Planning.
- Appointment of a new Chief Executive Officer in December 2015.
- Adoption of the 2016/17 Business Plan and Budget.
- Review the procurement roadmap work completed by ArcBlue under the Future Directions Review.
- Acquittals to the Local Government Research and Development Scheme SA were completed. Projects included the strategic procurement risk management compliance governance and reporting model. Also the
- Development and the recommendation by the Board of Management to members of a new Charter.
- Conduct the election of board members for Regional Development Australia Yorke and Mid North.

## 2. Local Government Leadership and Sustainability

- **The Central Local Government Region Councils supported to collaboratively improve service delivery, resourcing & financial capacity**
- **Central Local Government Region Councils well represented & regarded at state and national Local Government levels**
- **Improved awareness & understanding of Central Region Council issues and activities by key stakeholders & political decision makers**

### Achievements for 2015/16

- LGA Outreach Services – this Pilot Project was funded by the Local Government Association SA. The project commenced in January 2014 and finished in January 2016. In addition to the Future Directions Review the Outreach Services pilot project enabled the Interim Executive Officer to oversee a continuum of the procurement preparatory work.
- Crown Lands Red Tape Reduction between Local and State Governments is an ongoing matter.
- Attendance by Local Government Association (LGA) and Office of Local Government (OLG) at Central Region quarterly meetings.
- Communications with LGA and Office of Local Government staff as required.
- Complete the transition for the Council Chief Executive Officer meetings into Management Group Meetings.
- Regional representation at SA Regional Organisation of Councils (SAROC) and LGA Board meetings.
- Attendance at Local Government Association SA ordinary meetings and forums in Adelaide.
- Attendance by Councils Mayors and Chief Executives at the Local Government Association SA Presidents Show Case in Adelaide.
- Communication and meetings/workshops with SAROC Executive Officers on key issues as required.
- Participation of relevant regional agencies and bodies on Central Region committees and at workshops and forums as appropriate.
- Member of Parliament briefings as required.
- Website updated with Agenda, Minutes, Future Directions Review Final Report.
- The new "royalty on rubble" introduced by the State Government paid by local government when raising rubble to maintain vital local roads and infrastructure will continued to be pursued as a major issue for the region and other regional SA Councils.

- The region continues to monitor and is expecting to elevate the concerns Council members have for Community Passenger Networks across the region. The region has legitimate concerns about the ongoing funding arrangements and therefore viability of the services. Ongoing discussion with the Department for Communities and Social Inclusion along with the Federal Government as it rolls out the National Disability Scheme will remain an ongoing major issue.
- A detailed submission to the Regional Health Services Inquiry resulted in the Social Development Committee secretariat recommending our concerns be raised directly with Country Heath SA.

### **3. Regional and Community Sustainability**

- **The long-term economic, environmental and social sustainability of the Central Local Government Region is fostered through pro-active, innovative, efficient and collaborative approaches to issues of priority.**

#### **Achievements for 2015/16**

##### **Regional Identity, Planning & Cohesion**

- Regional Strategic Alliance meetings with Northern and Yorke Natural Resources Management Board (NRM) and Regional Development Australia Yorke and Mid North (RDAY&MN) were recommenced in January 2016.
- Participation in meetings of RDAY&MN and Northern and Yorke Resource Management Executive Officers.
- Attendance at a number of Northern and Yorke Natural Resource Management Board meetings as a non-voting delegate.

##### **Transport**

- Convened the Central Region Transport Infrastructure Advisory Committee, for Special Local Roads Program purposes in April 2016.
- Assessment, inspection and regional submission to Special Local Roads program in accordance with LGA TAP Committee requirements.

##### **Environment and Natural Resources**

- Local Government representative attendance at various Regional NRM Board meetings by interim Executive Officer as a non-voting delegate under the YMN NRM Board constitution.
- YMN NRM Board advised of progress by CLGR of its Future Direction Review and investigation of Hunter Councils Inc. (NSW), Pilbara (WA) and Cradle Coast Authority (Tasmania) models.

##### **Climate Change and Emergency Management**

- Funding for the regional climate change coordinator to work across local government, regional development and Natural Resources Management. We participate in the Regional Alliance Climate Change with partners Regional Development Australia Yorke and Mid North (RDA) and Northern & Yorke Natural Resources Management Board (NRM).
- A two-year contract covering the Alliance for the Climate Change Coordinator concludes in 2017. This allows local government access to expertise in this specialised area and for sourcing of project funds for local government as opportunity arises.
- Ongoing development of Goyder's Line Sustainability Hub and research concept.
- Applying the NRM Planning for Climate Change to begin the update the Regional NRM Plan incorporating resilience thinking and adaptive management principles.
- Partnering in the Climate Change and Bushfire project to investigate the ability to model the impact of climate change on fire danger indexes in the region.
- Coordinated LG representation to Yorke/Mid North Zone Emergency Management committees (ZEMC).
- Ongoing participation in local, state and Australian Governments workshops and programs.



**CENTRAL LOCAL GOVERNMENT  
REGION of SA Inc**



**Annual Financial  
Statements**

**For the financial year**

**July 1st 2015 – June 30th 2016**

# Central Local Government Region of SA Inc

## General Purpose Financial Reports for the year ended 30 June 2016

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**Central Local Government Region of SA Inc.**

**ANNUAL FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 30 June 2016**

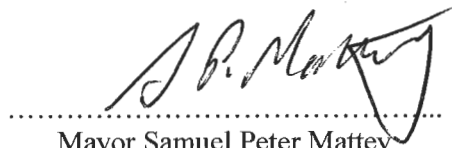
**CERTIFICATION OF FINANCIAL STATEMENTS**

We have been authorised by the Region to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Region's financial position at 30 June 2016 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Region provide a reasonable assurance that the Region's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Region's accounting and other records.



David J. Stevenson  
Chief Executive Officer



Mayor Samuel Peter Matthey  
President

Date:

19th August, 2016

**Central Local Government Region of SA Inc**

**STATEMENT OF COMPREHENSIVE INCOME**  
**for the year ended 30 June 2016**

|   | Notes | 2016<br>\$     | 2015<br>\$       |
|---|-------|----------------|------------------|
| <b>INCOME</b>                           |       |                |                  |
| Grants, subsidies and contributions     | 2     | 316,166        | 285,555          |
| Investment income                       | 2     | 13,869         | 18,419           |
| Other income                            | 2     | 154,140        | 193,714          |
| <b>Total Income</b>                     |       | <u>484,175</u> | <u>497,688</u>   |
| <b>EXPENSES</b>                         |       |                |                  |
| Employee costs                          | 3     | 92,626         | -                |
| Materials, contracts & other expenses   | 3     | 264,741        | 796,701          |
| Depreciation, amortisation & impairment | 3     | 3,243          | 850              |
| <b>Total Expenses</b>                   |       | <u>360,610</u> | <u>797,551</u>   |
| <b>OPERATING SURPLUS / (DEFICIT)</b>    |       | <b>123,565</b> | <b>(299,863)</b> |
| Asset disposal & fair value adjustments | 4     | -              | (12,602)         |
| <b>NET SURPLUS / (DEFICIT)</b>          |       | <b>123,565</b> | <b>(312,465)</b> |
| transferred to Equity Statement         |       |                |                  |
| <b>Total Other Comprehensive Income</b> |       | -              | -                |
| <b>TOTAL COMPREHENSIVE INCOME</b>       |       | <u>123,565</u> | <u>(312,465)</u> |

This Statement is to be read in conjunction with the attached Notes.

**Central Local Government Region of SA Inc**

**STATEMENT OF FINANCIAL POSITION**

**as at 30 June 2016**

|                                      | Notes | 2016<br>\$     | 2015<br>\$     |
|--------------------------------------|-------|----------------|----------------|
| <b>ASSETS</b>                        |       |                |                |
| <b>Current Assets</b>                |       |                |                |
| Cash and cash equivalents            | 5     | 556,783        | 541,825        |
| Trade & other receivables            | 5     | 124,056        | 64,293         |
| <b>Total Current Assets</b>          |       | <b>680,839</b> | <b>606,118</b> |
| <b>Non-current Assets</b>            |       |                |                |
| Property, plant & equipment          | 7     | 30,110         | -              |
| <b>Total Non-current Assets</b>      |       | <b>30,110</b>  | <b>-</b>       |
| <b>Total Assets</b>                  |       | <b>710,949</b> | <b>606,118</b> |
| <b>LIABILITIES</b>                   |       |                |                |
| <b>Current Liabilities</b>           |       |                |                |
| Trade & other payables               | 8     | 18,928         | 43,877         |
| Provisions                           | 8     | 6,060          | -              |
| <b>Total Current Liabilities</b>     |       | <b>24,988</b>  | <b>43,877</b>  |
| <b>Non-current Liabilities</b>       |       |                |                |
| Provisions                           | 8     | 155            | -              |
| <b>Total Non-current Liabilities</b> |       | <b>155</b>     | <b>-</b>       |
| <b>Total Liabilities</b>             |       | <b>25,143</b>  | <b>43,877</b>  |
| <b>NET ASSETS</b>                    |       | <b>685,806</b> | <b>562,241</b> |
| <b>EQUITY</b>                        |       |                |                |
| Accumulated Surplus                  |       | 113,143        | 68,145         |
| Other Reserves                       | 9     | 572,663        | 494,096        |
| <b>TOTAL EQUITY</b>                  |       | <b>685,806</b> | <b>562,241</b> |

This Statement is to be read in conjunction with the attached Notes.

# Central Local Government Region of SA Inc

## STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2016

|   |       | Accumulated<br>Surplus | Other<br>Reserves | TOTAL<br>EQUITY |
|---|-------|------------------------|-------------------|-----------------|
| 2016  | Notes | \$                     | \$                | \$              |
| Balance at end of previous reporting period |       | 68,145                 | 494,096           | 562,241         |
| Net Surplus / (Deficit) for Year            |       | 123,565                | -                 | 123,565         |
| Other Comprehensive Income                  |       |                        |                   |                 |
| Transfers between reserves                  | 9     | (78,567)               | 78,567            | -               |
| Balance at end of period                    |       | 113,143                | 572,663           | 685,806         |

| 2015  |   |           |           |           |
|---|---|-----------|-----------|-----------|
| Balance at end of previous reporting period |   | 25,212    | 849,494   | 874,706   |
| Net Surplus / (Deficit) for Year            |   | (312,465) | -         | (312,465) |
| Other Comprehensive Income                  |   |           |           |           |
| Transfers between reserves                  | 9 | 355,398   | (355,398) | -         |
| Balance at end of period                    |   | 68,145    | 494,096   | 562,241   |



# Central Local Government Region of SA Inc

## STATEMENT OF CASH FLOWS

for the year ended 30 June 2016

|   | Notes | 2016<br>\$      | 2015<br>\$       |
|---|-------|-----------------|------------------|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                   |       |                 |                  |
| <u>Receipts</u>   |       |                 |                  |
| Investment receipts   |       | 14,132          | 19,089           |
| Grants utilised for operating purposes                        |       | 224,444         | 438,015          |
| Other revenues  |       | 217,562         | 96,095           |
| <u>Payments</u>   |       |                 |                  |
| Employee costs  |       | (81,342)        | -                |
| Materials, contracts & other expenses                         |       | (326,485)       | (776,072)        |
| <b>Net Cash provided by (or used in) Operating Activities</b> |       | <b>48,311</b>   | <b>(222,873)</b> |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>                   |       |                 |                  |
| <u>Receipts</u>   |       |                 |                  |
| Sale of surplus assets  |       | -               | 15,455           |
| <u>Payments</u>   |       |                 |                  |
| Expenditure on renewal/replacement of assets                  |       | (33,353)        | -                |
| <b>Net Cash provided by (or used in) Investing Activities</b> |       | <b>(33,353)</b> | <b>15,455</b>    |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>                   |       |                 |                  |
| <b>Net Cash provided by (or used in) Financing Activities</b> |       | <b>-</b>        | <b>-</b>         |
| <b>Net Increase (Decrease) in cash held</b>                   |       | <b>14,958</b>   | <b>(207,418)</b> |
| Cash & cash equivalents at beginning of period                | 11    | 541,825         | 749,243          |
| <b>Cash &amp; cash equivalents at end of period</b>           | 11    | <b>556,783</b>  | <b>541,825</b>   |

This Statement is to be read in conjunction with the attached Notes

# Central Local Government Region of SA Inc.

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### 1. Basis of Preparation

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011* dated 9<sup>th</sup> August 2014.

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying the Region's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

All amounts in the financial statements have been rounded to the nearest dollar (\$).

#### 1.1 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

#### 1.2 The Local Government Reporting Entity

The Central Local Government Region of South Australia Incorporated ("the Region") is a regional subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999.

The Constituent Councils are:

- |   |  |
|---|--|
| 1. The Barossa Council                  | 2. District Council of Mount Remarkable  |
| 3. District Council of Barunga West     | 4. Northern Areas Council                |
| 5. Clare and Gilbert Valleys Council    | 6. District Council of Orreroo/Carrieton |
| 7. District Council of the Copper Coast | 8. District Council of Peterborough      |
| 9. The Flinders Ranges Council          | 10. Port Pirie Regional Council          |
| 11. Regional Council of Goyder          | 12. Wakefield Regional Council           |
| 13. Light Regional Council              | 14. Yorke Peninsula Council, and         |
| 15. District Council of Mallala.        |  |

All funds received and expended by the Region have been included in the Financial Statements forming part of this Financial Report.

#### 1.3 Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Region obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Region's operations for the current reporting period.

#### 1.4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at the Region's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for generally unsecured and do not bear interest. All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

### 1.5 Property, Plant & Equipment

All non-current assets purchased are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". All assets are recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition.

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by the Region for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are as follows:

|   |         |
|---|---------|
| Office Furniture & Equipment            | \$1,000 |
| Motor Vehicles, Other Plant & Equipment | \$1,000 |

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of the Region, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are shown in Note 7.

### 1.6 Payables

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

Amounts received from external parties in advance of service delivery are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

### Employee Benefits

#### Salaries, Wages & Compensated Absences

The Region engaged the services of a Chief Executive Officer on the 7<sup>th</sup> December 2015 and as at 30<sup>th</sup> June 2016 the CEO is the only employee of the Region. Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

|                                    |                            |
|------------------------------------|----------------------------|
| Weighted average discount rate     | 2.08% (2015, Nil%)         |
| Weighted average settlement period | 10 years (2015, Nil years) |

No accrual is made for sick leave as the Region experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Region does not make payment for untaken sick leave.

### Superannuation

The Region contributes the statutory 9.5% SGC superannuation for the CEO to a Self-Managed Superannuation Fund.

### GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.

- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

#### **Pending Accounting Standards**

Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2012 reporting period and have not been used in preparing these reports.

|          |                                       |
|----------|---------------------------------------|
| AASB 7   | Financial Instruments – Disclosures   |
| AASB 9   | Financial Instruments                 |
| AASB 15  | Revenue from Contracts with Customers |
| AASB 124 | Related Party Disclosures             |

Standards containing consequential amendments to other Standards and Interpretations arising from the above - AASB 2010-7, AASB 2014-1, AASB 2014-3, AASB 2014-4, AASB 2014-5, AASB 2014-6, AASB 2014-7, AASB 2014-8, AASB 2014-9, AASB 14-10, AASB 15-1, AASB 15-2, AASB 15-3, AASB 15-4, AASB 15-5 and AASB 2015-6.  
(Standards not affecting local government have been excluded from the above list.)

The Region is of the view that none of the above new standards or interpretations will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.

The Australian Accounting Standards Board is currently reviewing AASB 1004 Contributions. It is anticipated that the changes resulting from this review may have a material effect on the timing of the recognition of grants and contributions, but the financial consequences cannot be estimated until a revised accounting standard is issued.



# Central Local Government Region of SA Inc

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 2 - INCOME

|  | 2016<br>\$       | 2015<br>\$       |
|--|------------------|------------------|
| <b>INVESTMENT INCOME</b>   |                  |                  |
| Interest on investments  |                  |                  |
| Local Government Finance Authority   | 13,795           | 18,312           |
| Banks & other  | 74               | 107              |
|  | <u>13,869</u>    | <u>18,419</u>    |
| <b>OTHER INCOME</b>  |                  |                  |
| Council Contributions  | 154,140          | 152,460          |
| Sundry   | -                | 41,254           |
|  | <u>154,140</u>   | <u>193,714</u>   |
| <b>GRANTS, SUBSIDIES, CONTRIBUTIONS</b>  |                  |                  |
| Other grants, subsidies and contributions  | 316,166          | 285,555          |
|  | <u>316,166</u>   | <u>285,555</u>   |
| <b>Sources of grants</b>   |                  |                  |
| Commonwealth government  | -                | 39,954           |
| State government   | 231,166          | 235,601          |
| Other  | 85,000           | 10,000           |
|  | <u>316,166</u>   | <u>285,555</u>   |
| <b>Conditions over grants &amp; contributions</b>  |                  |                  |
| <i>Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:</i> |                  |                  |
| Unexpended at the close of the previous reporting period   | 143,003          | 516,994          |
| Less: expended during the current period from revenues recognised in previous reporting periods  |                  |                  |
| P003-Waste Management  | -                | (15,635)         |
| P009-Climate Change  | -                | (95,703)         |
| P010-Windfarm Liaison  | -                | (27,593)         |
| P015-Local Government Reform   | (48,952)         | -                |
| P016-Upper Spencer Gulf RSP  | -                | (182,941)        |
| P018-Policy Amendment Review   | -                | (30,000)         |
| P019-Coastal Adaptation  | -                | (30,000)         |
| P020-Risk Assessment   | -                | (30,000)         |
| P022-Roads & Transport   | (127)            | (680)            |
| P023-Outreach Collaboration Project  | (52,923)         | -                |
| P024-Climate Change Co-ordinator 2015-17   | (5,471)          | -                |
| Subtotal   | <u>(107,473)</u> | <u>(412,552)</u> |
| Plus: amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions   |                  |                  |
| A009-Special Projects  | -                | 13,305           |
| P023-Outreach Collaboration Project  | -                | 256              |
| P024-Climate Change Co-ordinator 2015-17   | -                | 25,000           |
| P025-Outreach Phase 2  | 50,000           | -                |
| P026-Strategic Procurement   | 31,100           | -                |
| P028-Regional Capacity Building  | 104,940          | -                |
| Subtotal   | <u>186,040</u>   | <u>38,561</u>    |
| Unexpended at the close of this reporting period   | <u>221,570</u>   | <u>143,003</u>   |
| Net increase (decrease) in assets subject to conditions in the current reporting period  | <u>78,567</u>    | <u>(373,991)</u> |

# Central Local Government Region of SA Inc

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 3 - EXPENSES

|   | 2016<br>\$     | 2015<br>\$     |
|---|----------------|----------------|
| <b>EMPLOYEE COSTS</b>                                       |                |                |
| Salaries and Wages  | 75,887         | -              |
| Employee leave expense                                      | 6,217          | -              |
| Superannuation  | 7,209          | -              |
| Workers' Compensation Insurance                             | 872            | -              |
| FBT   | 2,441          | -              |
| <b>Total Operating Employee Costs</b>                       | <u>92,626</u>  | <u>-</u>       |
| <br><b>Total Number of Employees</b>                        | <br><b>1</b>   | <br><b>-</b>   |
| <i>(Full time equivalent at end of reporting period)</i>    |                |                |
| <br><b>MATERIALS, CONTRACTS &amp; OTHER EXPENSES</b>        |                |                |
| <u>Prescribed Expenses</u>                                  |                |                |
| Auditor's Remuneration                                      |                |                |
| - Auditing the financial reports                            | 1,683          | 1,650          |
| <b>Subtotal - Prescribed Expenses</b>                       | <u>1,683</u>   | <u>1,650</u>   |
| <br><u>Other Materials, Contracts &amp; Expenses</u>        |                |                |
| Contractors & Consultants                                   | 220,098        | 732,691        |
| Legal Fees  | 8,639          | -              |
| Unleaded Fuel   | 3,410          | 9              |
| Grants  | -              | 25,000         |
| Members Allowances & Support                                | 6,024          | 4,176          |
| Meetings & Conferences                                      | 3,175          | 5,064          |
| Insurance   | 7,585          | 5,701          |
| Rental - Premises   | 3,182          | -              |
| Advertising   | 2,093          | -              |
| Sundry  | 8,852          | 22,410         |
| <b>Subtotal - Other Materials, Contracts &amp; Expenses</b> | <u>263,058</u> | <u>795,051</u> |
|   | <u>264,741</u> | <u>796,701</u> |
| <br><b>DEPRECIATION, AMORTISATION &amp; IMPAIRMENT</b>      |                |                |
| <b>Depreciation</b>   |                |                |
| Motor Vehicle   | 3,243          | 850            |
|   | <u>3,243</u>   | <u>850</u>     |

# Central Local Government Region of SA Inc

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 4 - ASSET DISPOSAL & FAIR VALUE ADJUSTMENTS

|  | 2016<br>\$ | 2015<br>\$      |
|--|------------|-----------------|
| <b>PROPERTY, PLANT &amp; EQUIPMENT</b> |            |                 |
| <i>Assets surplus to requirements</i>  |            |                 |
| Proceeds from disposal                 | -          | 15,455          |
| Less: Carrying amount of assets sold   | -          | 28,057          |
| <b>Gain (Loss) on disposal</b>         | <b>-</b>   | <b>(12,602)</b> |

### Note 5 - CURRENT ASSETS

#### CASH & EQUIVALENT ASSETS

|                          |                |                |
|--------------------------|----------------|----------------|
| Cash on Hand and at Bank | 21,879         | 20,979         |
| Deposits at Call         | 534,904        | 520,846        |
|                          | <b>556,783</b> | <b>541,825</b> |

#### TRADE & OTHER RECEIVABLES

|                            |                |               |
|----------------------------|----------------|---------------|
| Accrued Revenues           | 2,610          | 2,873         |
| Debtors - general          | -              | 40,235        |
| Other levels of Government | 115,434        | -             |
| GST Recoupment             | 4,421          | 21,185        |
| Prepayments                | 1,591          | -             |
|                            | <b>124,056</b> | <b>64,293</b> |

# Central Local Government Region of SA Inc

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

|                                      |                  | 2015<br>\$    |         |             |                 | 2016<br>\$    |         |             |                 |
|--------------------------------------|------------------|---------------|---------|-------------|-----------------|---------------|---------|-------------|-----------------|
|                                      | Fair Value Level | AT FAIR VALUE | AT COST | ACCUM DEP'N | CARRYING AMOUNT | AT FAIR VALUE | AT COST | ACCUM DEP'N | CARRYING AMOUNT |
|                                      |                  |               |         |             |                 |               |         |             |                 |
| Note 7 - PROPERTY, PLANT & EQUIPMENT |                  |               |         |             |                 |               |         |             |                 |
| Motor Vehicle                        |                  | -             | -       | -           | -               | -             | 33,353  | (3,243)     | 30,110          |
| Software                             |                  | -             | 772     | (772)       | -               | -             | 772     | (772)       | -               |
| TOTAL PROPERTY, PLANT & EQUIPMENT    |                  | -             | 772     | (772)       | -               | -             | 34,125  | (4,015)     | 30,110          |
| Comparatives                         |                  | -             | 36,687  | (7,780)     | 28,907          | -             | 772     | (772)       | -               |

|                                      | 2015               | CARRYING AMOUNT MOVEMENTS DURING YEAR |    |           |              |            |           |   |                    | 2016               |
|--------------------------------------|--------------------|---------------------------------------|----|-----------|--------------|------------|-----------|---|--------------------|--------------------|
|                                      | \$                 | \$                                    |    |           |              |            |           |   |                    | \$                 |
|                                      | CARRYING<br>AMOUNT | Additions                             |    | Disposals | Depreciation | Impairment | Transfers |   | Net<br>Revaluation | CARRYING<br>AMOUNT |
| New/Upgrade                          |                    | Renewals                              | In |           |              |            | Out       |   |                    |                    |
| Note 7 - PROPERTY, PLANT & EQUIPMENT |                    |                                       |    |           |              |            |           |   |                    |                    |
| Motor Vehicle                        | -                  | 33,353                                | -  | -         | (3,243)      | -          | -         | - | -                  | 30,110             |
| Software                             | -                  | -                                     | -  | -         | -            | -          | -         | - | -                  | -                  |
| TOTAL PROPERTY, PLANT & EQUIPMENT    | -                  | 33,353                                | -  | -         | (3,243)      | -          | -         | - | -                  | 30,110             |
| Comparatives                         | 28,907             | -                                     | -  | (28,057)  | (850)        | -          | -         | - | -                  | -                  |



# Central Local Government Region of SA Inc

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 8 - LIABILITIES

|   | 2016          |             | 2015          |             |
|---|---------------|-------------|---------------|-------------|
|   | \$            |             | \$            |             |
| TRADE & OTHER PAYABLES  | Current       | Non-current | Current       | Non-current |
| Goods & Services  | 317           | -           | 2,420         | -           |
| Accrued expenses - employee entitlements  | 5,069         | -           | -             | -           |
| Accrued expenses - Contractors  | -             | -           | 41,457        | -           |
| GST & PAYG  | 13,542        | -           | -             | -           |
|   | <u>18,928</u> | <u>-</u>    | <u>43,877</u> | <u>-</u>    |
| <i>Amounts included in trade &amp; other payables that are not expected to be settled within 12 months of reporting date.</i> | -             | -           | -             | -           |
| <b>PROVISIONS</b>   |               |             |               |             |
| Employee entitlements (including oncosts)   | 6,060         | 155         | -             | -           |
|   | <u>6,060</u>  | <u>155</u>  | <u>-</u>      | <u>-</u>    |

### Note 9 - RESERVES

| OTHER RESERVES                             | 1/7/2015       | Transfers to   |                  | 30/6/2016      |
|--|----------------|----------------|------------------|----------------|
|  |                | Reserve        | Reserve          |                |
| General Reserve                            | 31,093         | -              | -                | 31,093         |
| 1 A009-Special Projects                    | 17,341         | -              | -                | 17,341         |
| 2 P003-Waste Management                    | 16,273         | -              | -                | 16,273         |
| 3 P009-Climate Change                      | 4,761          | -              | -                | 4,761          |
| 4 P015-Local Government Reform             | 320,000        | -              | (208,952)        | 111,048        |
| 5 P022-Roads & Transport                   | 26,705         | -              | (127)            | 26,578         |
| 6 P023-Outreach Collaboration Project      | 52,923         | -              | (52,923)         | -              |
| 7 P024-Climate Change Co-Ordinator 2015-17 | 25,000         | -              | (5,471)          | 19,529         |
| 8 P025-LG Outreach Phase 2                 | -              | 50,000         | -                | 50,000         |
| 9 P026-Strategic Procurement               | -              | 31,100         | -                | 31,100         |
| 10 P027-LG Reform - Incentive Risk         | -              | 160,000        | -                | 160,000        |
| 11 P028-Regional Capacity Building         | -              | 104,940        | -                | 104,940        |
| <b>TOTAL OTHER RESERVES</b>                | <u>494,096</u> | <u>346,040</u> | <u>(267,473)</u> | <u>572,663</u> |
| <i>Comparatives</i>                        | <u>849,494</u> | <u>57,154</u>  | <u>(412,552)</u> | <u>494,096</u> |

**Central Local Government Region of SA Inc**  
**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS**  
**for the year ended 30 June 2016**

**Note 9 - RESERVES (Continued)**

**PURPOSES OF RESERVES**

**Other Reserves**

- 1 A007-Special Projects**  
*LGA funded support programme*
- 2 P003-Waste Management**  
*State Government funded technical support programme*
- 3 P009-Climate Change**  
*Regional Partners and State Government funded programme*
- 4 P015-Local Government Reform**  
*CLGR funded programme - Council Shared Services*
- 5 P022-Roads & Transport**  
*CLGR funded programme - Regional Development Australia Freight Strategy*
- 6 P023-Outreach Collaboration Project**  
*Federal Government funded programme*
- 7 P024-Climate Change Co-ordinator 2015-17**  
*Regional Partners and State Government funded programme*
- 8 P025-LG Outreach Phase 2**  
*LGA funded programme*
- 9 P026-Strategic Procurement**  
*LGA funded programme*
- 10 P027-LG Reform - Incentive Risk**  
*CEO Performance fund*
- 11 P028-Regional Capacity Building**  
*Region rubble royalty % returned for project allocation 2016/17*

# Central Local Government Region of SA Inc

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 11 - RECONCILIATION TO CASH FLOW STATEMENT

#### (a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

|                                  | Notes | 2016<br>\$     | 2015<br>\$     |
|----------------------------------|-------|----------------|----------------|
| Total cash & equivalent assets   | 5     | <u>556,783</u> | <u>541,825</u> |
| Balances per Cash Flow Statement |       | <u>556,783</u> | <u>541,825</u> |

#### (b) Reconciliation of Change in Net Assets to Cash from Operating Activities

|   |                |                  |
|---|----------------|------------------|
| Net Surplus (Deficit)                               | 123,565        | (312,465)        |
| Non-cash items in Income Statement                  |                |                  |
| Depreciation, amortisation & impairment             | 3,243          | 850              |
| Net increase (decrease) in unpaid employee benefits | 11,284         | -                |
| Net (Gain) Loss on Disposals                        | -              | 12,602           |
|   | <u>138,092</u> | <u>(299,013)</u> |
| Add (Less): Changes in Net Current Assets           |                |                  |
| Net (increase) decrease in receivables              | (59,763)       | 55,511           |
| Net increase (decrease) in trade & other payables   | (30,018)       | 20,629           |
| Net Cash provided by (or used in) operations        | <u>48,311</u>  | <u>(222,873)</u> |

#### (c) Non-Cash Financing and Investing Activities

|   |   |
|---|---|
| - | - |
|---|---|

#### (d) Financing Arrangements

Unrestricted access was available at balance date to the following line of credit:

|                        |       |       |
|------------------------|-------|-------|
| Corporate Credit Cards | 2,000 | 2,000 |
|------------------------|-------|-------|

### Note 12 - FUNCTIONS

The activities of the Region are categorised into the following programmes

- 1 A009-Special Projects
- 2 P003-Waste Management
- 3 P009-Climate Change
- 4 P015-Local Government Reform
- 5 P022-Roads & Transport
- 6 P023-Outreach Collaboration Project
- 7 P024-Climate Change Co-Ordinator 2015-17
- 8 P025-LG Outreach Phase 2
- 9 P026-Strategic Procurement
- 10 P027-LG Reform - Incentive Risk
- 11 P028-Regional Capacity Building

Income and expenses have been attributed to the functions/activities throughout the financial year.

**Central Local Government Region of SA Inc**  
**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS**  
**for the year ended 30 June 2016**

**Note 13 - FINANCIAL INSTRUMENTS**

All financial instruments are categorised as *loans and receivables*.

**Accounting Policies - Recognised Financial Instruments**

|   |  |
|---|--|
| <b>Bank, Deposits at Call</b>               | <b>Accounting Policy:</b> Carried at lower of cost and net realisable value; Interest is recognised when earned.<br>Short term deposits are available on 24 hour call with the LGFA and has an interest rate of 1.75% as at 30 June 2016.<br><b>Carrying amount:</b> approximates fair value due to the short term to maturity.  |
| <b>Receivables -Trade and Other Debtors</b> | <b>Accounting Policy:</b> Carried at nominal value.<br>Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.<br><b>Carrying amount:</b> approximates fair value (after deduction of any allowance). |
| <b>Liabilities - Creditors and Accruals</b> | <b>Accounting Policy:</b> Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Region.<br><b>Terms &amp; conditions:</b> Liabilities are normally settled on 30 day terms.<br><b>Carrying amount:</b> approximates fair value.  |

**Liquidity Analysis**

| 2016                         | Due < 1 year   | Due > 1 year; ≤ 5 years | Due > 5 years | Total Contractual Cash Flows | Carrying Values |
|------------------------------|----------------|-------------------------|---------------|------------------------------|-----------------|
| <b>Financial Assets</b>      | \$             | \$                      | \$            | \$                           | \$              |
| Cash & Equivalents           | 556,783        | -                       | -             | 556,783                      | 556,783         |
| Receivables                  | 124,056        | -                       | -             | 124,056                      | 124,056         |
| <b>Total</b>                 | <b>680,839</b> | <b>-</b>                | <b>-</b>      | <b>680,839</b>               | <b>680,839</b>  |
| <b>Financial Liabilities</b> |                |                         |               |                              |                 |
| Payables                     | 13,859         | -                       | -             | 13,859                       | 13,859          |
| <b>Total</b>                 | <b>13,859</b>  | <b>-</b>                | <b>-</b>      | <b>13,859</b>                | <b>13,859</b>   |

| 2015                         | Due < 1 year   | Due > 1 year; ≤ 5 years | Due > 5 years | Total Contractual Cash Flows | Carrying Values |
|------------------------------|----------------|-------------------------|---------------|------------------------------|-----------------|
| <b>Financial Assets</b>      | \$             | \$                      | \$            | \$                           | \$              |
| Cash & Equivalents           | 541,825        | -                       | -             | 541,825                      | 541,825         |
| Receivables                  | 64,293         | -                       | -             | 64,293                       | 64,293          |
| <b>Total</b>                 | <b>606,118</b> | <b>-</b>                | <b>-</b>      | <b>606,118</b>               | <b>606,118</b>  |
| <b>Financial Liabilities</b> |                |                         |               |                              |                 |
| Payables                     | 2,420          | -                       | -             | 2,420                        | 2,420           |
| <b>Total</b>                 | <b>2,420</b>   | <b>-</b>                | <b>-</b>      | <b>2,420</b>                 | <b>2,420</b>    |

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Region..

**Risk Exposures**

**Credit Risk** represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Region is the carrying amount, net of any allowance for doubtful debts. All Region investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Region's boundaries, and there is no material exposure to any individual debtor.

**Market Risk** is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Region's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

**Liquidity Risk** is the risk that the Region will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates.

**Interest Rate Risk** is the risk that future cash flows will fluctuate because of changes in market interest rates. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.



# Central Local Government Region of SA Inc

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

### Note 16 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Region prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances

|  | 2016<br>\$           | 2015<br>\$              |
|--|----------------------|-------------------------|
| Income   | 484,175              | 497,688                 |
| less Expenses  | <u>360,610</u>       | <u>797,551</u>          |
| <b>Operating Surplus / (Deficit)</b>   | <b>123,565</b>       | <b>(299,863)</b>        |
| <i>less Net Outlays on Existing Assets</i>   |                      |                         |
| Depreciation, Amortisation and Impairment  | (3,243)              | (850)                   |
|  | <b>(3,243)</b>       | <b>(850)</b>            |
| <i>less Net Outlays on New and Upgraded Assets</i>   |                      |                         |
| Capital Expenditure on New and Upgraded Assets<br>(including investment property & real estate developments) | 33,353               | -                       |
| Proceeds from Sale of Surplus Assets<br>(including investment property and real estate developments)         | -                    | (15,455)                |
|  | <u>33,353</u>        | <u>(15,455)</u>         |
| <b>Net Lending / (Borrowing) for Financial Year</b>  | <b><u>93,455</u></b> | <b><u>(283,558)</u></b> |

## **Central Local Government Region of SA Inc.**

### **NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016**

#### **Note 19 - JOINT VENTURES & ASSOCIATED ENTITIES**

An associate is an entity, including an unincorporated entity such as a partnership, over which the investor has significant influence and that is neither a subsidiary nor an interest in a joint venture.

A joint venture is a contractual agreement whereby two or more parties undertake an economic activity that is subject to joint control

The Region has no interest in Joint Ventures or Associated Entities.

Although the Region itself is a Regional Subsidiary established by the 15 Member Councils (as per Note 1), it is not considered to be an associate of any of the individual Councils as no one Council has significant influence. As such, equity accounting procedures are not used by the individual Councils. It is likely that each Council's interest in the Regional Subsidiary is non-material and as such, it is appropriate for a Council to write off its annual contribution as an expense.

**Central Local Government Region of SA Inc.**

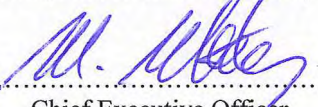
**ANNUAL FINANCIAL STATEMENTS**

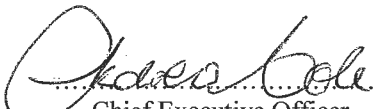
**FOR THE YEAR ENDED 30 June 2016**

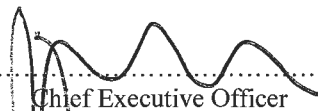
**CERTIFICATION OF AUDITOR INDEPENDENCE**

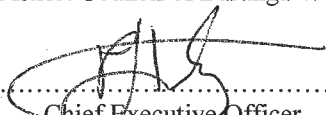
To the best of our knowledge and belief, we confirm that, for the purpose of the audit of The Central Local Government Region of South Australia Incorporated for the year ended 30 June 2016, the Council's Auditor, Ian G McDonald has maintained his independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

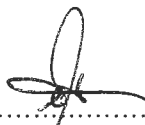
This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.

  
.....  
Chief Executive Officer  
The Barossa Council

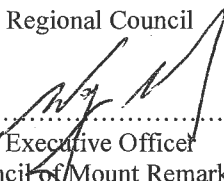
  
.....  
Chief Executive Officer  
District Council of Barunga West

  
.....  
Chief Executive Officer  
Clare and Gilbert Valleys Council

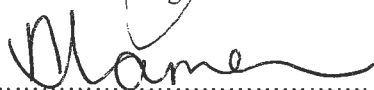
  
.....  
Chief Executive Officer  
District Council of the Copper Coast

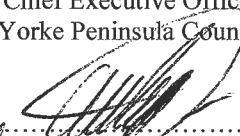
  
.....  
Chief Executive Officer  
The Flinders Ranges Council

  
.....  
Chief Executive Officer  
Light Regional Council

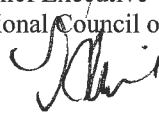
  
.....  
Chief Executive Officer  
District Council of Mount Remarkable

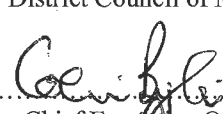
  
.....  
Chief Executive Officer  
Port Pirie Regional Council

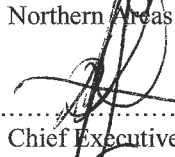
  
.....  
Chief Executive Officer  
Yorke Peninsula Council

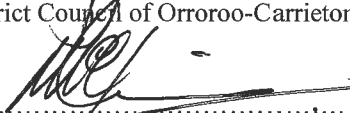
  
.....  
Chief Executive Officer  
Wakefield Regional Council


  
.....  
Chief Executive Officer  
Regional Council of Goyder

  
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Chief Executive Officer  
District Council of Mallala

  
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Chief Executive Officer  
Northern Areas Council

  
.....  
Chief Executive Officer  
District Council of Orroroo-Carrieton

  
.....  
Chief Executive Officer  
District Council of Peterborough

  
.....  
Chairman  
Central Local Government Region  
Board of Management



Ian G McDonald FCA



## Central Local Government Region of South Australia Inc

### ANNUAL FINANCIAL STATEMENTS For the year ended 30 June 2016

#### STATEMENT BY AUDITOR

We confirm that, for the audit of the financial statements of the Central Local Government Region of South Australia Inc for the year ended 30 June 2016, we have maintained our independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.

A handwritten signature in black ink, appearing to read 'Ian McDonald'.

**Ian G McDonald FCA**

Dated this 17<sup>th</sup> day of August 2016

## Independent Audit Report to the Members of the Central Local Government Region of SA Inc.

We have audited the accompanying financial report of the Central Local Government Region of SA Inc. which comprises the statement of financial position as at 30 June 2016, statement of comprehensive income, statement of changes in equity, statement of cash flows, summary of significant accounting policies, other explanatory notes and the certification of the financial statements.

### Chief Executive Officer's Responsibility for the Financial Report

The Chief Executive Officer is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Local Government Act 1999 together with the Local Government (Financial Management) Regulations 2011. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

### Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We have conducted the audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Board of Management, as well as evaluating the overall presentation of the financial report.

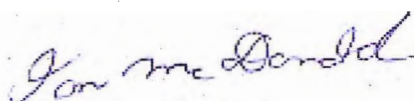
We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Independence

In conducting our audit, we followed applicable independence requirements of Australian professional and ethical pronouncements and the Local Government Act 1999.

### Auditor's Opinion

In our opinion, the financial report presents fairly, in all material respects, the financial position of the Central Local Government Region of SA Inc. as of 30 June 2016, and of its financial performance for the year then ended in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Local Government Act 1999 together with the Local Government (Financial Management) Regulations 2011.



**Ian G McDonald FCA**  
Registered Company Auditor

Signed 21<sup>st</sup> day of September 2016, at Adelaide, South Australia

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[ianmcdonald@creativeauditing.org](mailto:ianmcdonald@creativeauditing.org)

[nancytran@creativeauditing.org](mailto:nancytran@creativeauditing.org)