

Acknowledgement of Country

The Clare & Gilbert Valleys Council acknowledges the traditional lands of the Ngadjuri people and we respect their spiritual relations with Country.

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CLARE & GILBERT VALLEYS COUNCIL

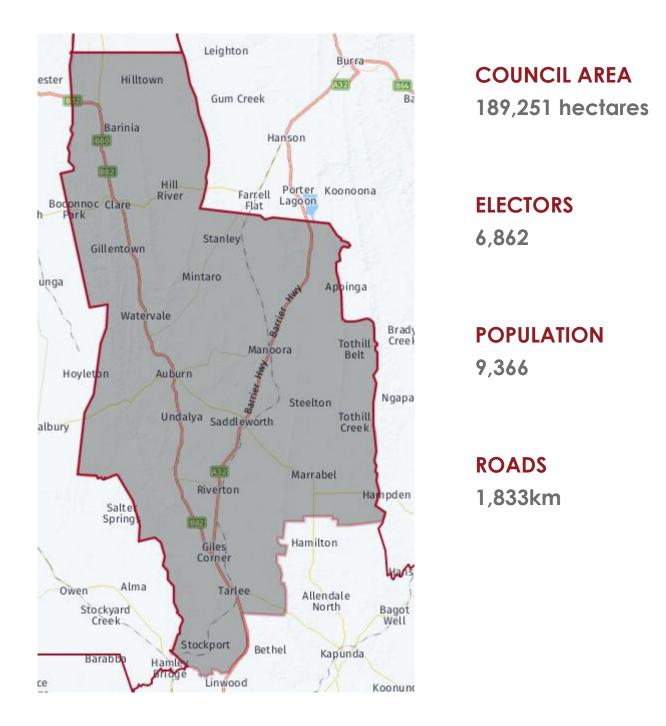
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Overview

Council Snapshot

Council is committed to transparent reporting and accountability to the community. This Annual Report provides the community with information about Council's operations and performance during the financial year and meets all obligations under Section 131 of the Local Government Act 1999.



Message from Mayor and Chief Executive Officer



Although still working within the limitations of COVID restrictions, 2021-22 was generally a positive year for the business and tourism sectors. This was accompanied by a relatively mild summer and average autumn, but the scene was set for a great year for broad-acre farmers.

Despite the COVID overlay of restrictions during the financial year, business confidence was high during the year with the planning staff processing significant numbers of development applications that had record levels

of planned investment. To add to this challenge for both council staff and applicants was the introduction of the new Planning Code.

With financial support from the Council, we saw, at the end of the financial year the new Clare Sports Clubrooms rise out of the "ashes" of the demolished clubrooms and grandstand. And, with the support of Council, the Watervale community completed the construction of their community hub after many years of persistence and hard work.

Together, these two substantive buildings show that the communities of the Clare and Gilbert Valley are invested in the future. Although not council projects they illustrate what small communities can achieve with the support of their Council. We look forward to supporting other communities in the Clare & Gilbert Valleys and investing in their futures as part of the process of renewing infrastructure to better service their needs.

The Clare stormwater implementation plans commenced well, with preliminary work being done to understand the dimensions of the detention dam, upgrades to the Daly Street drainage system etc. However, these works had to be put on hold during the 2021-22 financial year because new LIDAR mapping data became available as a result of work done by the Department of Environment & Water for the new planning code. This data is of a much higher resolution and Council decided it would be prudent to use this data to update the flood modelling as it is likely to impact the type and cost of stormwater infrastructure it needs to invest in.

Council undertook an extensive rate review during the year. However, it did not finalise this work by the end of the 2021-2022 financial year. The pending council election at the end of 2022, means this review will need to be pursued during the next term of Council.

As indicated in the Annual Business Plan and Budget Council expected to have an operating deficit for the 2021-22 FY. This did materialise at a slightly higher level as the CORC funding required for the year was increased. This increase in expenditure was partly offset because of unexpected grant funding that was received from both the state and federal governments.

By the end of the 2021-22 financial year the Asset Renewal Funding Ratioⁱ was 95%. This was an improvement on previous years because projects were able to be completed within the financial year. The delivery of plant and equipment had been delayed because of overseas freight delays and manufacturing supply issues mainly of electronic components. Challenges still remain in identifying contractors to do the work within the required timeframe.

Our thanks to the Councillors, staff and our community members, including the many volunteers, for their efforts and contributions to the success of Council's activities and initiatives throughout the past year.

¹ Net expenditure on the renewal of assets divided by the expenditure expected within the Infrastructure Asset Management Plan for the period.

Wayne Thomas Mayor Dr Helen Macdonald Chief Executive Officer



Council Members

Mayor Wayne Thomas, Councillor Ann Alder, Deputy Mayor Malcolm Bartholomaeus, Councillor Leon Bruhn, Councillor Ian Burfitt, Councillor Elizabeth Calvert, Councillor Lucy Drummond, Councillor Cate Hunter, Councillor Brian Koch, Councillor David Willson.



Representation Structure & Quota 2021-22

The Council is the decision-making body on all matters of policy and strategic direction. It is comprised of the Mayor and nine Councillors who are elected by the whole community. A Deputy Mayor is appointed every two years.

Clare & Gilbert Valleys' total number of electors is 6,862. The quota for Clare & Gilbert Valleys is one (1) elected member to 686 electors.

Council Elected Structure and Representation Table

Council	Total Electors	Total Members (inc Mayor)	Representation Quota	Mayor (M) Chairperson (c)	Number of wards
Adelaide Plains	6878	10	687	Μ	3
Berri Barmera	7541	9	837	Μ	1
Clare & Gilbert Valleys Council	6862	10	686	Μ	1
Mid Murray	6880	10	688	Μ	3
Naracoorte Lucindale	6035	11	548	Μ	1
Renmark Paringa	6937	9	770	Μ]
Walkerville	5890	9	654	Μ	1
Wattle Range	8831	12	735	Μ	4

Data derived from information provided by the Electoral Commission of SA.

Current as at last collection of elector figure statistics for House of Assembly (30/06/2022) and Council supplementary roll (31/08/2021).

The Minister for Local Government, by notice in the Gazette, determines the relevant period and schedule for Councils' representation reviews. Councils may also choose to undertake a review into aspects of its composition or ward structure at any time or they may be requested to undertake a review within a specified period by the Electoral Commissioner.

Clare & Gilbert Valleys Council's next representation review has been scheduled by the Minister for Local Government and is gazetted to conclude on 30 April 2025.

The last representation review was completed in July 2017.



Clare & Gilbert Valleys Council at a Glance

With vineyard covered landscapes, set in rolling golden hills of fertile agricultural lands, the Clare & Gilbert Valleys district is made up of historic towns with thriving communities.

Forming part of the traditional lands of the Ngadjuri peoples we recognise their rich connection and association with this place.

The district comprises some of the most productive lands and scenic landscapes in Australia and delivers premium products and visitor experiences.

Well known for its boutique cellar doors and premium vineyards, the Clare Valley wine region produces some of the world's best wines, is known as the heart of Australian Riesling, and is proud to be part of one of the 9 internationally renowned Great Wine Capitals of the World. Combined with Shiraz and Cabernet Sauvignon as another staple, together with emerging wine varieties, the Clare Valley continues to build on its future in the viticulture and winemaking industries.

The fertile agricultural lands within the district are the cornerstones of the region's economy. Together with favourable climate conditions we have excellent broad acre cropping opportunities as well as strong livestock production, providing a solid foundation for enviable food experiences and an increasing trend towards value-adding beyond the farm gate.

A tapestry of towns, villages and rural landscapes, the Clare & Gilbert Valleys is home to an estimated residential population of 9366.

As well as a holiday destination, the region is one where people live and thrive.

Located adjacent to the outer metropolitan area of South Australia's capital, Adelaide, the Clare and Gilbert Valleys enjoy the advantages of proximity and accessibility coupled with an enviable rural lifestyle.

With plenty of options, from land to established homes, the Clare & Gilbert Valleys are a great choice for those wanting to make the move to a fulfilling regional 'tree change'.

Ranging from the service towns of Clare, Riverton, Saddleworth and Auburn through to the villages of Stockport, Tarlee, Rhynie, Manoora, Mintaro, Watervale, Sevenhill, Armagh, Waterloo, Hilltown, Leasingham, Penwortham, Stanley Flat and Marrabel, each has a proud history, great stories and a positive future.

As wine and agriculture are features of our landscape, so are the many wonderful walking and cycling trails which are here to explore.

The Clare and Gilbert Valleys is home to the renowned Riesling Trail, which hosts cycling and walking from Barinia in the north to Auburn in the south, it covers more than 35kms along an old railway corridor. A southern extension through the Rattler Trail, from Auburn to Riverton, makes a total distance of 60kms.

The Heysen, Mawson, Kidman and Lavender Trails, and now the new Wine Wilderness Trail also traverse the Council's landscape, offering a diversity of active experiences. A series of short walks bisect many of these trails to provide an experience for all levels of fitness.

There is an abundance of great food from small intimate cafes to world-class restaurants and friendly country pubs which tie into the region's place along the "Epicurean Way", a mecca of food and wine experiences which connect to some of the State's iconic wine regions.

The district also has many allied and preventative health services available which contribute to healthy outcomes for our community.

Clare is the home of the Clare Valley Aerodrome which has a recently sealed runway and provides aviation services for the region. These facilities can be utilized by locals, regional aviation enthusiasts, corporate visitors, and our growing number of tourists.

Plenty of activities are available for residents and visitors including the highly regarded and volunteer run Lakeside Railway in Clare which offers model train rides. There are an abundance of art galleries, as well as historic walks and museums, such as Scholz Park Museum in Riverton and the National Trust Museums in Clare and Auburn.

The Clare & Gilbert Valleys offer residents and visitors all the amenities you would expect to have in any city – libraries, sporting ovals, a lifestyle centre, swimming pools and more, as well as the chance to get involved in local activities.

A rural lifestyle with many services – there are hospitals, medical practices, dental surgeries and pharmacies; plenty of excellent schooling options from childcare to private and public kindergartens to primary and high schools and myriad activities to keep children healthy and active.

A quality library service is provided through full time libraries at Clare, Saddleworth, and Riverton. The strong presence of the University of the Third Age enables a wide variety and range of interests to be explored by older residents. Clare and Gilbert Valleys is also represented by several service clubs including Lions, Rotary and Apex.

A high level of health and associated allied services available locally, including two hospitals, four medical and two dental practices, and an excellent ambulance service, along with the presence of the Mid North Community Passenger Network Scheme which provides transport for those who need assistance.

The Clare & Gilbert Valleys region is an accessible destination for corporate and tourist visitors to utilise our many excellent accommodation venues, function centres and tourist facilities, inclusive of a wide variety of historic sites and events which occur in the area.

The region comprises safe communities with a low crime rate and a strong police presence.

An active and efficient emergency service is present throughout the region provided by dedicated and well-trained volunteers of the Country Fire Service, State Emergency Services and SA Ambulance.

The region is a great base for businesses and staff, with good connectivity through the National Broadband Network. Its excellent digital and road networks provide the perfect place for those who want to work remotely with easy access to Adelaide and the airport, and great data speeds.

We have an enviable lifestyle, which has unlimited opportunities for new business investment.

Council Members Allowances

The Local Government Act 1999 and the Local Government (Members Allowances and Benefits) Regulation 2010, provides for the payment of Council Member allowances. The annual allowance for a Council Member was determined by the Remuneration Tribunal of South Australia in November 2018. Those allowances have since been subject to an adjustment by CPI on the first, second, third and fourth anniversary of the periodic elections.

Allowances effective for November 2021 are:

Mayor\$59,728Deputy Mayor\$18,665Councillor\$14,932

Travel time allowance for members on non-Metropolitan Councils has also been determined where the Member's residence is located:

- > 30kms to < 50km from Council's principal office
- > 50kms to < 75kms from Council's principal office
- > 75kms to < 100kms from Council's principal office
- > 100kms from Council's principal office

In addition, Council Members are provided with an iPad to receive information from Council, including a communication allowance of \$600 per annum. A travel allowance for "eligible journeys" as defined in Regulation 3 of the Local Government (Members Allowance and Benefits) Regulations 1999 at the rate per kilometre prescribed in the Income Tax Assessment Act 1936 is available.

Council Members' Training

The Local Government Act 1999 states that Council must ensure that its Council Members undertake regular training in accordance with the Council Members Training and Development Policy, and that training complies with the Local Government Association training standards.

Training and development opportunities focus on assisting Council Members in the performance and discharge of their functions and duties and contribute to achieving the strategic and good governance objectives of Council. Council maintains a register of training and development activities attended by Council Members.

Over the last 12 months, activities have included:

• Local Government Association AGM

\$ 441 per annum

\$ 752 per annum

\$1,129 per annum

\$1,601 per annum

Decision Making Structure of the Council

Decisions of Council are made through Council meetings, Committee meetings or by employees through delegated authority. Informed decision making is critical to ensuring that decisions are made in the best interests of the wider community. During 2020/21 Council's formal decision-making structure comprised Council, Audit Committee, Mid North Regional Assessment Panel and Section 41 Committees.

All Council and Committee meetings are open to the public. Documentation for each meeting (notice of meeting, agendas with reports, attachments and minutes) are available from Council offices and on Council's website.

Council Meetings

As at 30 June 2022, Council held a total of 12 ordinary Council meetings and 13 Special Council meetings. Council Members attended the following meetings from 1 July 2021 to 30 June 2022:

Council Member	Ordinary Meetings	Special Meetings
Mayor Wayne Thomas	11/12	13/13
Cr Ann Alder	11/12	12/13
Cr Malcolm Bartholomaeus	12/12	13/13
Cr Leon Bruhn	12/12	12/13
Cr Ian Burfitt	9/12	12/13
Cr Elizabeth Calvert	12/12	11/13
Cr Lucy Drummond	8/12	6/13
Cr Cate Hunter	6/12	10/13
Cr Brian Koch	12/12	13/13
Cr David Willson	10/12	13/13

Audit Committee

The Audit Committee is established in accordance with the Local Government Act 1999 to operate as an independent and objective advisory committee to Council. It assists Council to evaluate and improve the effectiveness of financial reporting, internal controls, and risk management systems. Clare & Gilbert Valleys Council has three independent members on Council's Audit Committee, one being the Presiding Member.

Allowances for Council's Audit Committee are:

Presiding Member	\$1,200 per meeting
Independent Members	\$ 300 per meeting

In addition, independent members are paid for travel where applicable.

The Audit Committee met on four occasions during the 2021/2022 financial year with the following attendance:

Committee Members	No of Meetings Attended
Mr Ian Swan	4/4
Ms Christine Hahn	4/4
Ms Paula Davies (Aug -Nov 2021)	1/1
Mr Rob Reiman (May 2022)	1/1
Mayor Wayne Thomas	4/4
Cr Cate Hunter	1/4

Mid North Regional Assessment Panel

The Mid North Regional Assessment Panel (the Panel) has been established in accordance with the Planning, Development & Infrastructure Act (PDI Act) 2016. The Panel's function is to assess notifiable, performance assessed development applications, with some limitations. The Panel assesses development applications from the Councils of Clare & Gilbert Valleys, Northern Areas, Goyder and Wakefield.

The Mid North Regional Assessment Panel consists of three Independent Members and one Presiding Member.

Allowances for the Regional Assessment Panel:

Presiding Member	\$600 per meeting
Independent Members	\$500 per meeting

Members	No of Meetings Attended
Mr Stephen Smith (Presiding)	6/7
Mr John Brak	6/7
Mr Arron Broom	7/7
Ms Julie Lewis	7/7



Section 41 Committees

Council has the following Committees established under Section 41 of the Local Government Act 1999:

- Auburn Recreation Park Management Committee
- Clare Town Hall Committee
- Riverton Recreation Ground Committee
- Fire Prevention Committee
- Reconciliation Committee
- Mid North Community Passenger Network Committee
- Dry Zone Committee
- Chief Executive Officer Panel



Mayor Thomas & Grant Hovey – Rhynie outdoor exercise equipment opening

Delegations to the Chief Executive Officer

The Council has provided the Chief Executive Officer with the delegated authority to make decisions on a number of specified administrative and policy matters. A copy of the Delegations is available on the website: www.claregilbertvalleys.sa.gov.au Council reviews these delegations as regularly as required by legislation. In keeping with

legislative requirements Council:

- Determines the policies to be applied by the Council in exercising its discretionary powers.
- Determines the type, range, and scope of projects to be undertaken by the Council.

Confidentiality

Under Section 90 (2) & 91 (7) of the Local Government Act, the following information is provided with regard to the Confidential Items raised at Council Meetings from 1 July 2021 to 30 June 2022.

- The number of orders that expired or ceased to apply during the 2021/22 year: 13
- The number of orders that were revoked during the 2021/22 year:
- The number of orders that remained operative during the 2021/22 year: 9

Council undertakes a review of any orders made under Section 91 (7). A confidential Items Register is kept on any orders made under Section 91(7) which contains the date of the original meeting, subject, section, and date of release.

Date	Subject	Section	Released
19/7/21	CEO Performance Review Committee – CEO	(a)	19/7/21
	Performance Review		
20/9/21	Supply of Loader Tender	(b)	27/9/21
25/10/21	CEO Performance Review 2021	(a)	25/10/21
15/11/21	Harvey Highway Bridge Tender	(b)	1/12/21
22/11/21	Proposed Lease of Clare Caravan Park	(b)	13/1/2022
13/12/21	Waste Transfer Tender	(b)	21/6/22
13/12/21	Caravan Park Lease	(b)	13/1/2022
13/12/21	Australia Day Awards	(a)	15/12/21
24/1/22	Pavement, Edge & Shoulder Renewal Works	(b)	15/2/22
	Tenders		
24/1/22	Sevenhill Stormwater Tender	(b)	20/4/22
24/1/22	Riverton Footpath Tender	(b)	30/3/22
7/2/22	Clare Sports Club Inc – Loan / Additional	(d)	
	Information		
21/2/22	CEO Panel – Confidential Minutes & Chief	(a)	11/3/22
	Executive Officer Qualified Independent Specialist		
11/3/22	CEO progress against Actions – Report	(a)	
	Potential reappointment of the CEO and the		
01/0/00	review of the negotiated Employment Agreement	(1)	00/0/00
21/3/22	Riverton Footpath Tender	(b)	30/3/22
31/3/22	CEO Panel – Confidential minutes 1	(a)	
31/3/22	CEO Panel – Confidential minutes 2	(a)	
31/3/22	Potential reappointment of the CEO and the	(a)	
00////00	review of the negotiated employment agreement	(1)	
20/4/22	Scenario for consolidation of Clare-based buildings	(b)	
2/5/22	Scenario for consolidation of Clare-based buildings	(b)	01///00
16/5/22	Waste Services Tender	(b)	21/6/22
21/6/22	CEO progress against Key Actions – report	(a)	
29/6/22	Special Council Meeting Confidential Minutes 31 March 2022	(a)	
	CEO Panel Minutes – Confidential – 21 June 2022		
	Potential reappointment of the CEO & Review of		
	negotiated employment agreement		

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Management Team

The Management Team is led by Chief Executive Officer, Dr Helen Macdonald.

Director Corporate Services Director Development & Community Director Works & Infrastructure

Mrs Leanne Kunoth Mr Andrew Christiansen Mr Ken Dolan

Salary packages for these officers include over Award salary in a band from \$153,831 to \$231,557 and may also include private use of a motor vehicle, superannuation, and mobile phone.

Total Employees: 64 employees, with a full time equivalent of 55.76

Equal Employment Opportunity

Clare & Gilbert Valleys Council maintains its commitment to equal employment opportunities. Council has staff who span a wide range of age groups and Council maintains a balanced gender representation. The Chief Executive Officer is appointed as the Equal Opportunity Officer.

The Chief Executive Officer is responsible for:

- Developing and implementing an equal employment opportunity program relating to employment with the Council.
- Developing and implementing other initiatives to ensure that employees have equal employment opportunities in relation to that employment.

Human resource and personnel practices, policies and procedures are reviewed annually.

Work Health and Safety

Clare & Gilbert Valleys Council continues its endeavours to maintain a high standard of Work Health and Safety. Pursuant to the WorkCover Exempt Employer Standards, Council is required, as an exempt employer, to set its own Work Health & Safety objectives based on the organisation's own gap analysis and to integrate Work Health and Safety into Council's Strategic Plan.

Risk Management

Clare & Gilbert Valleys Council is committed to a high standard of governance and accountability. Council manages its strategic, operational and financial risks in accordance with the Australian Standard. This framework ensures that risks and internal controls are identified, assessed, managed, and reported, whilst ensuring that effective policies, operating guidelines, and actions are in place.

In 2016, an Organisational Risk Register was developed profiling Council's corporate and operational risk. This register has been reviewed annually and further refined since that date. With the most recent review having taken place in 2021. Risks identified through this process are managed and mitigated through inclusion in annual work area plans and other programs.

External Auditor and Remuneration

Bentleys SA/NT were appointed by Council as the External Auditors for a five-year contract expiring at the completion of the 2024/25 financial audit. This appointment is in accordance with the Local Government Act 1999.

The remuneration paid to Bentleys SA/NT for the audit in 2021-2022 was \$ 21,098 (GST inclusive).

The external Auditors' findings are reported to the Audit Committee and Council at the completion of the Audit each year. The Audit Committee meets with Council's Auditors on an annual basis to discuss internal controls, risk management and to seek clarification on financial matters.

Registers

The following is a list of registers that are held at Council's Clare office and on Council's website.

Members Register of Interests Members Register of Allowances & Benefits Fees and Charges Schedule Community Land Register Gifts and Benefits Register Declaration of Conflict of Interest Register of Salaries Officers Register of Interests Register of Confidential Items Public Roads Gifts & Benefits Register

Gifts & Benefits Register 2021-2022

Name of Elected Member	Date Given or Received	Name of Donor	Description of Gift or Benefit	Estimate Value	Reason for Acceptance
Mayor Thomas	9/10/2021	Urban Polo Assoc	Polo in the Vines ticket to the VIP Marquee	\$250	Council provided grant funding through events support program
Cr Alder	Nil Return				
Cr Bartholomaeus	9/10/2021	Urban Polo Assoc	Polo in the Vines general admission tickets	\$60.00	Council provided grant funding through events support program
Cr Bruhn	Nil Return				
Cr Burfitt	Nil Return				
Cr Calvert	11/06/2022	Knappstein Wines	A Night of Jazz Tickets	\$60.00	Council provided grant funding through events support program
Cr Drummond	Nil Return				
Cr Hunter	9/10/2021	Urban Polo Assoc	Polo in the Vines general admission tickets	\$60.00	Council provided grant funding through events support program
Cr Koch	9/10/2021	Urban Polo Assoc	Polo in the Vines general admission tickets	\$120.00	Council provided grant funding through events support program
Name of Staff Member	Date Given or Received	Name of Donor	Description of Gift or Benefit	Estimate Value	Reason for Acceptance
CEO Dr Helen Macdonald	9/10/2021	Urban Polo Assoc	Polo in the Vines ticket to the VIP Marquee	\$250	Council provided grant funding through events support program
Sara Zuromski	14/12/21	Pit Stop Technologies	Food & Promotional Hamper	\$80	Accepted as gift

Codes

The following is a list of Codes required under the Local Government Act 1999:

- Code of Practice Access to Council and Committee Meetings
- Code of Conduct Council Members
- Code of Conduct Council Employees

Policies

Council has adopted the following Policies:

Additional Connection to CWMS Policy Art Collection Policy Asset Management & Accounting Policy Australia Day Awards Policy Budget Policy Caretaker Policy Car Parking Contribution Policy Cemetery Management Policy CGVC Business Continuity Management Policy Code of Conduct for Council Employees Code of Conduct for Council Members Code of Practice for Access to Council Meetings and Documents Policy Community Financial Assistance Policy Complaint Handling Policy Corporate Card Policy Corruption Misconduct & Maladministration Policy Council Emergency Management Policy **Council Meeting Procedures** Council Member Appointment to External Board Council Member Complaint Handling Code of Conduct Council Members Covid 19 Vaccination Policy Council Members Induction and Training Policy Council Members Allowances and Benefits Policy Council Member Casual Vacancy Policy CWMS Customer Service Charter Policy Debt Collection Policy Development Plan Consent Delegations Policy Disposal of Land & Assets Policy 2019 Dog Management After Hours Policy 2019 Enforcement & Order Making Policy 2019 Equity Reserve Policy European Wasp Policy **Event Management Policy** Events - Financial Support Policy Financial Hardship CWMS Policy Flag Flying Policy 2019 Footpath Verge Policy Gifts & Benefits Register Council Members Heritage Restoration Fund Policy Informal Gatherings Policy Inspection of Building Work Policy, Swimming Pool Amendment Policy Interaction of the Development Act, the State Records Act, the Freedom of

Policies

Information Act with the Copyright Act 1968 Policy Internal Financial Control Policy Internal Review of Council Decisions Policy 2019 Media Policy Outdoor Dining Policy 2019 **Outdoor Dining Policy Procedure** Procurement Policy 2019 Prudential Management Policy Public Consultation Policy 2020 Public Interest Disclosure Policy 2019 Rate Rebate Policy and Application Form 2020 Rates Postponement Due to Hardship Policy 2019 Records Management Policy **Recycled Water Policy** Request for Service Policy 2019 **Risk Management Framework** Risk Management Policy Road Naming Policy 2019 Safe Environment Policy Scholz Park – August Scholz Travelling Trunk Policy Second Hand Transportable Dwellings Policy Shipping and or Sea Container Policy Treasury Management Policy Tree Management Policy Volunteer Policy Waiving of Development Fees for Not for Profit Organisations Policy Welcome to Country – Acknowledgement of Country Work Health and Safety Return To Work Policy

Review of Decisions

As required by the Local Government Act 1999, Council has an Internal Review of Council Decisions Policy, outlining how decisions of Council or decisions of people acting on behalf of Council are reviewed, no applications for review of a decision were received during 2021-2022.

Interstate & International Travel 2021-2022

Council Members Nil

Employees Nil

Legal Costs 2021-2022

Total costs for the 2021-2022 financial year - \$89,350 (GST exclusive

Town Planning	\$34,289.30
Governance & Human Resources	\$44,846.39
Rates Debt Collection	\$ 6,709.05
Compliance	\$ 2,380.00
COVID19	\$ 950.00
Waste Services	\$ 175.00

Credit Card Expenditure 2021-2022

	Total Spend
CEO	\$ 2,160.42
Director Corporate Services	\$ 3,385.90
Director Development & Community	\$ 3,117.16
Director Works & Infrastructure	\$ 35.15
Manager Library	\$ 237.75
Manager Library (past)	\$ 1,368.09
Fees	\$ 533.75
Total	\$ 10,838.22

Note Please: Credit Card expenditure is made up of car parking, Zoom Subscriptions and Riverton Caravan Park Reservation Management system.

Community Land Management Plans

All local government land became classified as Community Land when the Local Government Act 1999 came into effect from 2000. The Clare & Gilbert Valleys Council progressively determined which lands should be excluded pursuant to Section 193 of the Local Government Act 1999, with community consultation occurring throughout that process. Following consideration of submissions, Council made its decision on the land to be excluded. A Community Land Register is maintained by Council. Community Land Management Plans have been prepared for all remaining Community Land.

Freedom of Information - Information Statement Public Access to Official Documents and Records

The Freedom of Information Act 1991 (the FOI Act) gives the right to request access to documents held by Councils and plays a vital role in the overall transparency of government. To meet the requirements of Section 9(1a) of the FOI Act, Councils are required to publish an Information Statement. The purpose of this is to provide the public with an overview of information held by Council and details how to access the information.

Information Requests

During the 2021-2022 financial year, the Clare & Gilbert Valleys Council received 3 requests for information under the provisions of the Freedom of Information Act (compared to 4 in the previous year). Freedom of Information application forms, as well as details of applicable processing fees and conditions can be obtained from Council's website www.cgvc.sa.gov.au

All applications should be submitted in writing and forwarded to: The FOI Officer, Clare & Gilbert Valleys Council, 4 Gleeson Street, CLARE, SA 5453.

Competitive Tendering & Cost-Effective Services

Clare & Gilbert Valleys Council continues to strive to provide value for money in service delivery to the ratepayers of the Clare & Gilbert Valleys Council through the adoption and utilisation of purchasing and procurement Policies.

Clare & Gilbert Valleys Council aims to ensure that its methods of service provision, including the carrying out of works and purchasing goods are transparent, cost effective and represent best value for money while meeting the needs of Council and the community. At the same time, Council is committed to pursuing a convention of purchasing locally wherever possible and practical. More detailed information is available in the Procurement Policy.

National Competition Policy – Clause 7 Statement Reporting

Local Government is required to comply with the Competition Policy Reform (South Australia) Act 1996 to ensure the application of competitive neutrality principles and practices when significant "business activities" are being carried out by Councils. Whether an activity is a significant business activity to which competitive neutrality principles should be applied is a matter for Council to determine.

This determination should be made taking into account:

- The intent of the National Competition Policy.
- Whether the business activity possesses sufficient market power to create a competitive impact in the market that is more than nominal or trivial.
- Whether the size of the business activity relative to the size of the market as a whole is more than nominal or trivial.

The National Competition Policy categorises significant business activities as:

- Category 1 business activities with an annual revenue in excess of \$2 million or employing assets in excess of \$20 million.
- Category 2 all other significant activities.

Competitive Neutrality Principles under National Competition Policy require that Councils must report annually on:

- The determination of significant business activities undertaken by Council, and the creation or cessation of significant business activities.
- The application, or change in application, of competitive neutrality.
- Complaints about the application of competitive neutrality and the structure reform of public monopolies.

Significant Business Activities

Category 1

• Council has determined that it has no significant business activities to declare under Category 1.

Category 2

• Council has determined that it has no significant business activities to declare under Category 2.

Commencement or Cessation of Significant Business Activities

Council has neither commenced nor ceased a significant business activity during the course of the reporting period.

Complaints Concerning the Application of Competitive Neutrality

Council has not received any complaints concerning the application of competitive neutrality principles during the 2021-2022 financial year.

Structural Reform of Public Monopolies

These provisions do not apply to any Council activity.



The Year in Review

COVID-19

Council's business and meeting practices have continued to make periodic changes throughout the year to meet South Australia's Emergency Declarations, including the legislated return to Council Meetings in person with no electronic meeting capacity continued.

Council, through the Local Government Association, continued to work with SA Health and other State Government agencies to disseminate health information and encourage COVID safe practices amongst our communities while continuing to deliver Council services.

Council encouraged employees and the community to take advantage of the available vaccination program.

Works

The Works Department had a busy year with capital and programmed maintenance works. A total of 49km of the rural road network was re-sheeted and approximately 6km of rural and township sealed roads had pavement failures repaired, widening works done, and failing sections reconstructed.

Main Road 45, between Panchapoo Road and Carlsruhe Road, received a capital upgrade that resulted in the sealing of approximately 1.84km of the unsealed road.

Footpath and kerbing upgrades were completed on various roads in Riverton, Clare, and Tarlee.

Safety barriers were installed at 2 locations on Main Road 45, Waterloo, and replaced on Dominic Street, Clare, and capital repairs were undertaken on floodways in Auburn and Polish Hill River.

New Niche Walls were installed at Rhynie, Black Springs & Saddleworth Cemeteries.

Progress was made with the investigation and design works for the Clare Stormwater Implementation Plan.

Channel remediation works continued in the Hutt River and the Gilbert River, to assist with flow management.

Emergency shower upgrades were completed at all 3 Community Waste Water Management Schemes and a chlorine system upgrade at Riverton.

Drought Communities Program

In grateful partnership with various community groups, Council helped deliver \$1 million worth of projects from the Federal Government's Drought Communities Programme Extension. These included:

The Vale Community Centre, Watervale	Adventure Playground Equipment, Riverton Recreation Ground	New Greenkeepers Shed, Clare Golf Club
New Lights, Mintaro Bowling Club	Clare Showgrounds Outdoor Kitchen	Clare Valley Short Walks Project
Tarlee Information Bay and Public Toilets improvements	Communities Emergency Risk Assessment and Recovery Plans	Operation Flinders, Clare and Riverton High Schools
District storm water drainage clearing	District river and creek clearing	

A project officer was engaged on a part-time basis to assist with the delivery of these projects.

Council has been provided funding from two phases of the Federal Government's Local Roads and Community Infrastructure Program. Phase 1 provided \$477,275 and Phase 2 provided \$565,910. Outlined below are the projects funded by these two phases of the Program. Council has also been informed that it will receive an additional \$954,550 for Phase 3 of the Program, which will contribute to the improvement of a number of local roads.

Phase 1

- New Adult exercise equipment, basketball hoop and landscaping improvements of parking bay area at Rhynie completed
- New toilets at Melrose Park, Clare completed September 2022
- New Bike and BMX Park, Tarlee completed
- Replacement of playground equipment, Mintaro completed
- New road aprons, Rhynie completed
- Drainage improvements, Riverton completed
- Footpath improvements, Riverton completed
- Boardwalk refurbishment, Clare completed

Phase 2

- District wide footpath renewal and upgrade focusing on Auburn, Riverton and Clare completed
- Improved BMX track, playground expansion, Petanque pitch, new irrigation at Melrose Park, Clare completed
- New playground equipment, Sevenhill Playspace at Richardson Park, Sevenhill completed
- New Playground equipment, Centenary Park, Auburn completed
- New shade structure over Saddleworth Recreation Ground playground completed
- New bollards in front of the Emporium Bakehouse, Riverton completed

YMCA – Valleys Lifestyle Centre – Clare

2021-22 was another challenging year with many COVID related restrictions still enforced and a community nervous about the reopening of the state. The restrictions included capacity limits, mandatory face masks and a range of other regulations that were required to be followed. These had a significant impact on operational efficiency and income maximization through occupancy.

Australia wide, gym memberships decreased and The Valleys Lifestyle Centre was no exception. This had a significant impact on the reported financial position the centre reported. The positive, however, was, as the financial year ended, community confidence grew and the facility started to record visitation growth on the previous year. This is an encouraging sign for 2022-23.

A key focus for the year was showcasing our community spirit and nothing shone brighter than the 'Ride for a Brighter Side' charity fundraiser. The event was a 12-hour ride-a-thon with over \$60k raised to support the newly formed and local Kade MacDonald Foundation. The donations contributed to the 'Docs on Campus' program which sees local doctors

offering fortnightly appointments within the school setting.

The support for the event was incredible with over 1000 people attending on the day enjoying live music, food and beverages and supporting the riders as they kept the wheels turning for 12 hours. The event was a major success.

The year also saw The Valleys Lifestyle Centre

build strong relationships with not-for-profit organisation Reclink who provide evidencebased community sport, art and recreational programs to disadvantaged people. The relationship blossomed with Reclink providing a wealth of free programs to Novita which were hosted at the centre. They were also able to fund 20 members of our community living with disadvantage to attend The Valleys Lifestyle Centre. The results from these memberships are outstanding.

It is with great excitement we look forward to 2022-23 as life begins to return to what we once knew. The focus ahead will be on attracting and maintaining new members, growing the swimming lesson program and expanding the range of programs on offer in the stadium space.

Key Achievements

- Hosted the inaugural Ride for a Brighter Side Event, this raised over \$60k for the newly formed Kade MacDonald Foundation.
- The event won best community event at the annual Clare & Gilbert Valley Council Australia Day Celebrations.

- Established partnerships with Reclink offering free community programs.
- Manage facility expenses favourable to budget.
- Average Swimming Lesson enrolment growth of 6%.
- Increased staff members by 3 people.
- Brought gymnastics back to The Valleys Lifestyle Centre with the 22Too partnership. This saw gymnastics financially perform favourably.
- Provided \$554k worth of social value to the community.

YMCA – The Riverton Swimming Pool

The 2021-22 financial year was one of the most challenging in the YMCA's history at the pool. A combination of the continuing COVID-19 crisis and operational issues at the pool saw interruptions throughout the season.

Due to ongoing major maintenance the pool did not open until December 12. Once the pool opened though the season was extremely successful. Unfortunately, due to the ongoing restrictions in place school swim carnivals were not held at the facility.

The season also saw a range of new staff members employed from the local community. With many of the initial staff completing university studies the team had a new look to it. All new staff performed extremely well and will be retained for the 2022-23 season.

Management will look to continue to build on these successes to grow community attendance and ensure the viability and sustainability of the Riverton Outdoor Pool.

Key Achievements

- Pool re-tiling maintenance. Despite taking longer than expected the upgrades look superb and ensure a sustainable pool for years to come.
- Performed financially favourable to budget.
- Grew memberships 50% from FY21.

Libraries

Our Libraries are places where people feel welcome, included, and a part of the community.

- We are a community values driven team;
- We understand that our customers interact with us in many ways and that their library experience begins even before they walk in the door, and that their impression remains after they have left;
- We want people to enjoy a consistent and positive experience each time they interact with us,
- We gather feedback, accept compliments with thanks and listen to suggestions for improvement.

Our library service consists of our main library in Clare, a branch in Saddleworth and access to Riverton Community Library through our partnership with Riverton High School. We operate up to 35 hours per week, Tuesday-Saturday. With a membership of 3,973, 45,179 people visited our libraries in 2021-22 period.

One of the highlights of the 2021-22 period was the development of our Community Survey that ran from 4-25th April. This survey will shape the direction of the Clare & Gilbert Valleys Library Service and assist in our priorities for the Library Strategic Plan. The Library Community Survey reflected how highly our library service is valued and was overwhelmingly positive. We appreciate that the book and DVD collections and helpful staff are what is most valued. We will be working towards running more adult and children's programs; review how we can improve access to study and quiet spaces, and

consider the issue of parking in future planning activities.

We provided 251 sessions, programs and events, with 2045 people attending. Delivery of these continued to be run with some reduction to service level capacity and changing restrictions and/or shut-downs from COVID-19. Toddler Tales, Baby Bounce, Teen Book Club, the Be Connected Program, Tech Savvy Seniors and author, Book Week and school holiday events were the most popular programs. Library displays form part of our marketing, highlighting community events and promotion of our collections.



We appreciate the contribution made by our volunteers

who assist us in a range of activities including processing new items for our collections, reading stories to our visiting school children, running Book Buddies book group, raising funds for the Library by hosting morning teas and supporting library events such as the Biggest Morning Tea fundraiser. Each of these services were also affected by COVID-19 restrictions and needed to be adjusted or temporarily paused at different times.

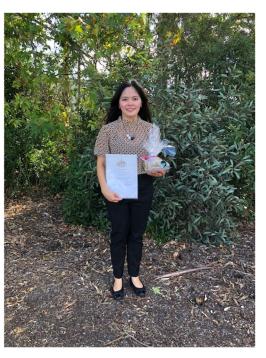
Our home-based library service is where staff select, deliver and pickup library materials for our community, who are unable to visit the library due to illness, age, disability or are a resident in a care facility. 19 people made use of the service. The library also provides access to Justice of the Peace services, with a staff member's support during the week and a volunteer on Saturday morning at Clare Library with 192 people using this service.

Our community has access to a wide range of physical and electronic items, fiction and non-fiction books, magazines, newspapers and audio materials to support literacy, reading, learning, information and leisure. Our collections are relevant, well used and well maintained. The most popular collections are adult fiction, junior fiction and adult series DVD's. Our junior graphic novels and adult non-fiction collections are also increasing in popularity. Our less popular collections are junior non-fiction, children's DVD's and magazines. 73,126 items were borrowed, with 114,267 electronic resources downloaded and 28,324 e-books borrowed.

Citizenship Ceremonies

Australian citizenship is an important bond for all Australians and lies at the heart of a unified, cohesive, and inclusive Australia. Citizenship celebrates Australian values including democracy and equality under the law and respect for each other's beliefs. It is a unique symbol of formal identification with Australia, acknowledging responsibilities and conferring substantive privileges which allow people to participate fully in the community.

During 2021-2022, 6 Citizenship ceremonies were performed by Mayor Wayne Thomas.



Australia Day

Council hosted Australia Day breakfasts in Clare and Riverton, there were no celebrations in Saddleworth or Auburn due to COVID. These functions are open to all residents of the Council area and visitors, with attendances for the 2021 breakfasts being approximately 250 people. Council presents awards to acknowledge outstanding efforts by local people and groups who contribute to community development.

Australia Day Awards 2021

Northern Area: Cheryl Koglin No Award Ride for a Brighter Side Clare Valley Model Engineers	Australia Day Citizen of the Year Australia Day Young Citizen of the Year Community Event of the Year Active Citizenship
Central Area: Robin Schwartz Jonathon Schutz Auburn French Fest	Australia Day Citizen of the Year Australia Day Young Citizen of the Year Community Event of the Year
Southern Area: Leon Schwarz No Award 2020 Riverton Xmas Parade	Australia Day Citizen of the Year Australia Day Young Citizen of the Year Community Event of the Year

Mid North Community Passenger Network

The Mid North Community Passenger Network (MNCPN) provided transport services to support the needs of the transport disadvantaged in our region. These services are provided with the assistance of a group of highly dedicated and fully accredited volunteer drivers. Clare & Gilbert Valleys Council hosts the services, which cover Adelaide Plains Council, Wakefield Regional Council, and the Regional Council of Goyder.

MNCPN has 7 SUVs and one wheelchair access vehicle, all fitted with portable defibrillators MNCPN has 56 volunteers

MNCPN has a 10-seater wheelchair accessible bus contracted to the Network.



Fire Prevention

Prior to the commencement of the Fire Danger Season, Council's Fire Prevention Officers carry out inspections in line with the requirements of the Flinders, Mid North, & Yorke Bushfire Management Area Plan. These inspections are conducted in locations of elevated risk, with the intent of modifying fuel loads in areas susceptible to bushfire. In the 2021-2022 Fire Danger Season:

- Council issued 863 Section 105F notices requiring private landowners take action on their properties.
- Council inspected Government Properties 25 times to ensure fuel loads were adequately managed.
- Council enforced non-compliance against 31 landowners who failed to take action on their properties.

In addition to the modification of fuel loads, Council continued to work with the South Australian Country Fire Service in educating the community on the importance of bushfire prevention and preparedness.

Development Applications

South Australia has undergone the biggest modernisation of its planning system in 20 years with the implementation of the *Planning, Development and Infrastructure Act 2016* (the Act) which introduced a raft of new tools, including a 24/7 digital ePlanning system. The Planning and Design Code (Code) is the cornerstone of the new system and has replaced all council Development Plans to become the single source of planning policy for assessing development applications. The Development Act 1993 has been replaced by the new Act and is no longer operational.

These planning reforms were implemented on 31 July 2020 which required all new development applications to be lodged online and assessed against the State-wide Code, with all Council Development Plans being fully revoked. The system has been operating for 2 years now and, not without its issues, has been utilised by Council staff and the community well. The Mid North Regional Assessment Panel (RAP) which has been formed in conjunction with the Regional Council of Goyder, Wakefield Regional Council and Northern Areas Council operated in its second year and assesses notifiable development applications under the Code.

Council staff assess development applications to ensure their consistency with the Code. Development applications may be required to undergo public notification requiring Council to notify adjoining landowners, in addition to the application documents being available for viewing online. These applications can be assessed by the RAP which meet on an as required basis.

2021-22 Development Applications

Developments are diverse within the Council area, with a high percentage being:

- Sheds both agricultural and domestic.
- Fences, masts and swimming pools.
- Office, shops and factories.
- Dwellings.

Development applications are marginally down on last financial year's figure, but the value of development applications has increased substantially at \$35.4m compared to \$28.2m. This could be contributed to high construction costs but is also in association with developments that have a higher build cost such as dwellings which have increased substantially compared to the pre-COVID years.

Some other major developments include cellar doors, tourism accommodation, sporting facilities, and school expansions.

Development Applications	268
Public Notification (PDI Act 2016)	18
Land Division applications	21
New allotments created	15
Boundary realignment applications	11

Animal Management

Council has continued to maintain the accuracy of the information stored in Dogs and Cats Online. Council has continued to hold Chipblitz \$10 microchipping days to help facilitate the mandatory requirement to microchip all dogs and cats.

Registrations	2,615
Stray Dogs	39
Impounded Dogs	20
Harassment Incidents	14
Attack Incidents	8

Local Nuisance and Litter Control Act 2016

The Local Nuisance and Litter Control Act 2016 is legislation Council uses to regulate litter control, illegal dumping, unsightly properties, animal nuisance, and other local nuisances within the community.

Noise Nuisance	17
Dust Nuisance	4
Smoke Nuisance	10
Fumes Nuisance	0
Odour Nuisance	0
Animal Nuisance	18
Unsightly Nuisance	17
Illegal Dumping	17





Council's compliance officer safely removing stock from the roadside

Strategic Plan 2020

Clare & Gilbert Valleys Council – Vision Statement

Grow our population while maintaining an engaged, vibrant and attractive community with a shared respect for our natural and built environment and a productive economy that fosters innovation and excellence.

The Strategic Plan is an important document guiding the direction of Council. It is structured so that Council's decision making can be informed by the strategies set out in the Strategic Plan 2019-2029.

The following table includes the project priorities for the 2021-2022 financial year with regard to the strategies identified in the Strategic Plan.

Performance against the Strategic Plan and the 2021-2022 Annual Business Plan and Budget objectives

Theme 1. Connected	and E	mpowered	Community
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Strategies		Annual Business Plan objectives	Achievements
1.1 Strengthen opportunities for the community to participate in learning	•	Ensure the Library service is a modern learning hub for current and future needs	The CGVC library service continues to grow and provide a range of opportunities to the community.
	•	Continue to offer events for young people such as Book and Science Weeks and NAIDOC	Delivery of successful Book Week and NAIDOC week celebrations.
1.2 Advocate for the retention of essential services across the district.	•	Provide support to community groups and clubs in identifying and applying for grants.	Through Council's Community Engagement Officer, Sport & Recreation Officer and Youth Officer, Council has worked closely with community groups to identify funding opportunities.
1.3 Create an environment that supports and encourages a healthy and resilient community	•	Deliver on the actions within Council's first Disability Access and Inclusion Plan.	Staff training for disability access and inclusion organised.

Strategies	Annual Business Plan objectives	Achievements
		Funding to improve footpaths throughout the district.
	• Work with the Youth Officer on activities youth are interested in including the Melrose Park BMX Track.	Delivered the Melrose Park Bike Park.
	• Council has helped facilitate the establishment of a Lifeline Connect Centre in Clare. This is a face-to-face service that helps to direct individuals in need to the right government organisation and/or not for profit service.	Lifeline Connect continues to deliver a face to face service that helps to direct individuals in need to the right government organisation.
	 Implement projects identified within the Open Space and Recreation Strategy including the following projects funded through the Local Roads and Community Infrastructure Program: New BMX Track and Petanque pitch at Melrose Park, Clare Playground expansion at Centennial Park, Auburn Playground expansion at Richardson Park, Sevenhill 	Delivered Melrose Park Bike Park and new Melrose Park toilets. Delivered new Petanque pitch at Melrose Park. Delivered playground expansion to cater for older youth in Centennial Park, Auburn. Provided \$50,000 funding to the Richardson Park Committee to deliver the Sevenhill playground expansion project.
	 Ongoing funding for Peak Bodies 	Provided ongoing funding to Peak Bodies with increase in FY 22-23.
	 Allow the Clare Scouts SA building to be located at Melrose Park 	Site works for the Scouts SA facility commenced.
	• Implement Clare Valley Short Walks Stage 2 as per grant agreement with the Office of Recreation, Sport and Racing	Implementing the infrastructure improvements for the Clare Valley Short Walks including new seating and picnic tables.
1.4 Advocate for enhanced medical and health service offerings to meet the needs of the community, in particular our ageing population	• Continue to support the Council representative on the Local Hospital Advisory Committees	Council has maintained current representation on local hospital boards.

Strategies	Annual Business Plan objectives	Achievements
	• Finalise and deliver on the actions within the Regional Public Health Plan prepared in conjunction with the Regional Council of Goyder and Northern Areas Council.	Prepared and approved the Regional Public Health and Wellbeing Plan for the Northern Group of Councils.
1.5 Support the development of quality facilities for retirement and aged living	 Advocate for continued financial support for the Regional Passenger Network Service 	Ongoing financial support provided.
1.6 Enhance the residential streets of the towns and villages	 Allocation from the Local Roads and Community Infrastructure Program to improve footpaths in the District. Blyth Road, Clare Gilbert Street, Tarlee Washington Road Riverton 	Works completed on all footpaths projects.
	• Continued maintenance of our parks, gardens and footpaths.	Footpaths, parks and gardens continue to be maintained.
1.7 Design and deliver well- planned townships with adequate capacity for housing, infrastructure, employment, business activity and recreational areas	Implement the Open Space and Recreation Strategy	Delivered Melrose Park Bike Park and new Melrose Park toilets. Delivered new Petanque pitch at Melrose Park. Delivered playground expansion to cater for older youth in Centennial Park, Auburn. Provided \$50,000 funding to the Richardson Park Committee to deliver the Sevenhill playground expansion project.
	• Operate and maintain the Valleys Lifestyle Centre	Continue to operate the Valleys Lifestyle Centre at Clare.
	 Operate and maintain Riverton Pool 	Continue to operate the Riverton Pool.

Strategies	Annual Business Plan objectives	Achievements
	• Support the Clare Oval Redevelopment Committee to upgrade the Clare Oval Precinct — Total commitment \$1,629,285 with \$883,000 in 2022/23 year and \$291,000 in 2023/24 year	Commencement of the Clare Sporting Precinct Redevelopment.
	• Continue to support the Sport and Recreation Officer under the Office of Recreation, Sport and Racing's partnership program in conjunction with the Regional Council of Goyder.	Sport and Recreation Officer continues to support local sporting and recreation groups.
1.8 Enhance the uniqueness of each of our townships through the development of public spaces that reflect their unique character and local heritage and history	 Work with National Trust on opportunities to support conservation and heritage assets 	Continue to work with Local National Trust Organsiat8ions to support local conservation and heritage assets.
	 Ongoing financial support for History Groups 	Financial support provided to History Groups.
	 Preparation of Auburn Streetscape Plan 	Delivered and adopted the Auburn Streetscape Plan with the preparation of an implementation plan for consideration currently underway.
	• Meet with Ngadjuri to identify opportunities to acknowledge Ngadjuri connections to Country.	Ngadjuri Board visited and met with CGVC Mayor & Councillors
	• Commencement of the "Reconciliation Reference Group" to facilitate respectful & positive relationships with Aboriginal people.	Reconciliation Committee formed and meetings held. Reconciliation Plans prepared and adopted by Council.
1.9 Advocate for affordable housing options	• Work with the Attorney General's Department on implementation of the Planning and Design Code and development of a Yorke and Mid North Regional Plan to guide residential land development.	Administration is part of the Local Government Regional Planning Committee helping to guide the development of the Regional Plans which will be prepared in FY 22-23.

Strategies	Annual Business Plan objectives	Achievements
1.10 Support a growing diversity of community events that cater for all age groups	• Partner with Ngadjuri, the Regional Council of Goyder and the Landscape Board in the celebration of NAIDOC week.	Successful celebration of NAIDOC week.
	• Implement the next round of the Events Support Program.	Provided funding to 7 events including the Knappstein Cellar Door Series, Clare Valley Cruise, Festival of the Lamb, Run Clare Valley, SA Autumn Garden Festival and the Polo in the Vines.
	• Implement actions of the Cultural Tourism Strategy and support funding.	Held the Clare & Gilbert Valleys Photography Competition.
	• Commencement of the Cultural Tourism Officer's role including support funding.	Cultural Tourism Officer commenced in November 2021.
1.11 Advocate for improved telecommunications connectivity	• Work with RDAYMN to have any shortcomings in data delivery and telecommunication blackspots addressed	Submitted a proposal with the NBN for funding through the Federal Government Regional Connectivity Program to improve NBN services in Riverton.



Theme 2. Vibrant Local Economy

Strategies	Annual Business Plan objectives	Achievements
2.1 Engage with a broad range of stakeholders including State and Federal Government, RDA (Regional Development	 Implement the actions of the Economic Development Strategy in partnership with RDAYMN. 	Worked in close liaison with RDAYMN on opportunities for business growth and development.
Australia), industry associations, local industry and business and community groups to foster economic growth and development	• Continue to fund RDAYMN and their role in economic development within the region.	Funding provided to RDAYMN.
2.2 Support the development of value-add industries to our established agriculture, wine and tourism industries.	• Continue to work with RDAYMN and SATC to attract a high-end accommodation provider to the Clare Valley.	Working with RDAYMN and developers on potential high- end accommodation within the region.
2.3 Promote Clare as a regional Government and industry service centre of the mid north region.	• Continue to enhance the 'Make the Move' website for Council including releasing a series of vignettes telling people's stories of moving to and living in the region.	Enhancements made to the website including new information and the completion of a number of vignettes highlighting the benefits of living in the CGVC were prepared - https://www.claregilbertvalley <u>s.sa.gov.au/make-the-</u> <u>move/hear-what-some-of-our-</u> <u>locals-think</u>
	• Continue to promote the #clareandgilbertvalleys Instagram page as a key promotional tool for the district.	Promotion continued.
2.4 Support the development and enhancement of a vibrant retail sector recognising the value of retail precincts to residents and visitors alike.	 Support the improvement of in-region visitor servicing and wayfinding. 	Clare and Gilbert Valleys Wayfinding Strategy developed and adopted.
2.5 Foster opportunities for collaboration and co-working to promote Clare as a connected hub for doing business within and beyond the district.	 Tailor the "Make the Move' page to market to the creative and industries. 	Enhancements made to the website including new information prepared.
	• Assist potential private providers who are interested in developing co-working spaces in the district.	Discussions had with a potential private co-working organisation.
2.6 Promote the live-ability of the district as an attractive location for resettlement.	 Provide promotional information via the 'Make the Move' website as a good place to live. 	Enhancements made to the website including new information.
	Continue to promote the #clareandgilbertvalleys	Promotion continued.

	Instagram page as a key promotional tool for the district.	
2.7 Encourage tourism offerings to cater to a range of interests and varied economic options.	 Continue to support and provide funding for Clare Valley Wine Food and Tourism Centre 	Ongoing financial support provided to the Clare Valley Wine Food and Tourism Centre in accordance with funding agreement.
	 Continue to support and encourage the Council Caravan Parks 	Support provided to Riverton and Auburn Caravan Parks.
	 Auburn Caravan Park New ablution Block Storage Shed 2 Extra Sites RV waste point 	Delays to projects and a new direction by Committee. Outcome is the new ablution block, 2 extra sites and RV Waste Point to be carried over to 2022-2023 year.
	Riverton Caravan Park • Solar Panels	Project completed.
	• Continue negotiations with Discovery Parks for a new improved leasing of the Clare Caravan Park	Discovery Parks 21+ 21 year lease of Clare Caravan Park approved by Council.
	• Work with RDAYMN on the implementation of the Clare Valley tourism region travel planner.	Regional Planner completed and located on the clarevalley.com website.
2.8 Encourage the development of a diverse range of tourism products that make use of the natural characteristics of the area.	• Continue to promote the Clare Valley Short Walks as a key tourism experience	Promote the Clare Valley Short Walks through media including the Adelady magazine and TV show.
2.9 Support national and international recognition of local industries and achievements.	• Continue to promote the Clare Valley brand in marketing and promotion materials.	Continued to utilise the Clare Valley brand in Council's promotion materials and tourism infrastructure including the Clare Valley Short Walks.
2.10 Support the development of a strong and reputable	 Ongoing support of the "Clare Art House" 	Ongoing Financial support provided to the Art House.
creative industries sector.	Commencement of the Cultural Tourism Officer's role including support funding	Cultural Tourism Officer commenced work in November 2021.
	 Implementation of the Cultural Tourism Strategy 	* Develop regional partnerships and continue to build on the existing event - the 2022 Clare & Gilbert Valleys Photography Competition.
		* Auburn Open Door and Clare National Trust Story Telling Competition improve awareness and access to the

		region's art, heritage assets and stories, and create stronger networking with the community and organisation. * Support Saddleworth Community Arts Project. * Created a new "Arts & Cultural News" section in the Clare Valley Newsletter. *Opening various exhibition opportunities to artists, community, individuals and
		 businesses, and demonstrate the value of the Town Halls/institutes – Exhibition display panels purchased for future exhibitions. *Bring a new exhibition opportunity to the Clare Arts House – County Art SA Exhibition. *Supporting the local community in developing –the
2.11 Advocate for the development of tertiary and vocational education opportunities that are accessible locally.	• Work with RDAYMN to find ways to address skills shortages in the tourism sector	 InstaHistory Audio app. RDA undertook the following projects: - Job Match, which was a COVID-19 related activity to move displaced workers. RDA undertook a specific Regional Workforce Collaboration and Coordination project which included a new Jobs Board and matching Employers and Employees directly. https://www.yorkeandmidnort h.com.au/jobs/

Theme 3. Protected and Enhanced Natural and Built Environment

Strategies	Annual Business Plan objectives	Achievements
3.1 Implement community safety measures ranging from preventative and contingency planning through to community education to help manage and mitigate against extreme	• Work closely with the CFS on communications around bushfire management.	Work closely with the CFS on communications around bushfire management. Work closely with DEW to deliver fuel reduction burns in sites with elevated risk of bushfire.

weather events and natural disasters	 Assist communities achieve the outcomes of the Community Emergency Risk Assessment and Recovery Plans that were undertaken in 2020/21. 	Delivery of promotional materials in conjunction with SACFS. Undertake property assessments and provide advice to property owners in relation fuel load management. Community Development Officer works with the community groups on areas where they need assistance with as part of their Plans. This is an ongoing process as every community has different
3.2 Lead the community on initiatives to develop resilience to climate change.	 Provide advice on building design through the Development and Community department. 	needs and capabilities. Continued to provide advice and meet with applicants regularly.
3.3 Encourage improved water conservation through community education initiatives.	I	Water Conservation project deferred to 2022-23. Continued to provide advice and meet with applicants regularly.
3.4 Address measures to ensure the effective management of high-risk stormwater issues across the district.	 As part of the implementation of the various Storm Water Management Plans, the following storm water upgrades have been listed for 2020/2021 Year 2 of Clare Implementation Plan Design program for floodway and pipe replacements. Replace priority floodways. Industrial Street Sevenhill. 	Project deferred until further detailed analysis undertaken. Works Completed. Works Completed. Project deferred to 2022-2023.
	 Implement year 1 of the Local Government Infrastructure Partnership Program for delivery of Auburn & 7 Township Storm Water works. 	Project deferred until further detailed analysis undertaken.
3.5 Demonstrate community leadership on efficient energy usage	 Implement year 2 of the Energy Audit / Savings outcome. 	Works completed.

3.6 Provide Sustainable waste collection	• Undertake a comprehensive review of waste management including green waste and transfer station fees.	Completed a comprehensive review of waste management including green waste charges, which enabled the introduction of FOGO in 2022- 2023
3.7 Identify improved management practices leading to reduced environment impact	• Continue to support the 5 Bush For Life sites within the Council area	Ongoing funding provided for 5 Bush for Life sites
3.8 Support ecological and biodiversity protection of the natural environment including waterways	 Implement expanded waterway cleaning program work in consultation with Landscape Board. 	Waterway clearing project deferred to 2022-2023.
3.9 Provide for comprehensive management of native vegetation on roads and Council reserves that enhance the district's visual amenity	• Develop a Roadside Vegetation Management Plan to identify and help manage roadside native and indigenous plants.	Undertook a review of existing Roadside Vegetation Management Plan.
3.10 Protect the visual heritage amenity of the district in conjunction with Heritage South Australia	• Work with and encourage museums and heritage assets to open at times that are suitable for tourists and integrated with heritage walks.	Preparing a lease with the Clare Old Police Station and Courthouse Museum to give them security of tenure and for the National Trust to improve the precinct.
	 Implement the Cultural Tourism Strategy 	Cultural Tourism Officer commenced work in November 2021.

Theme 4. Quality Services, Assets and Infrastructure

Strategies	Annual Business Plan objectives	Achievements
4.1 Plan for the effectiveness and inclusiveness of infrastructure and services to cater to the needs of community, visitors and local business and industry.	• Continue working with the community on the Built Asset Review.	Working with the peak bodies and relevant community organisations on the potential to gift, sell, lease or keep these assets as they are.
	 Review to be undertaken on Clare and Riverton Town Halls. 	Strategic Review finalised and noted by Council with several options presented to Council.

	 Preparation of the Auburn Streetscape Plan. 	Delivered and adopted the Auburn Streetscape Plan with the preparation of an implementation plan for consideration currently underway.
4.2 Advocate for increased financial support from Federal and State Government for new and upgraded road, storm water and footpath infrastructure.	 Continue to advocate to ensure Horrocks Highway investment is appropriately targeted 	Continue to work with State Government on investment in Horrocks Highway upgrading.
4.3 Provide new and upgraded road infrastructure across the district (includes renewal works which will focus on edge and shoulder remediation with a	Replacement of Existing Clare Pedestrian Crossing from 2020/21 that has not been completed	Works did not proceed.
significant focus on patching deteriorated pavement.)	Township Sealed Roads	
	 Clare Harriet Street – Main North Road to West Terrace Gleeson Street – Burton Street to Agnes Street Guilford Street – Victoria Road to Albert Street 	Pavement renewal works completed, sealing to be completed in 2022/23.
	 Riverton Masters Street – Swinden Street to end of seal Swinden Street – Masters Street to Washington Road Oxford Terrace – Torrens Road to Burrows Lane 	Pavement renewal works completed, sealing to be completed in 2022/23.
	Rural Sealed Road Renewal	
	 Penwortham/Sevenhill Hughes Park Road – Bayes Road to end of seal 	Not completed, to be completed in 2022/23.
	 Stanley Flat White Hut Road – Barinia to Angus Court Road Stradbrooke Road – Horrocks Highway to Basham Road 	Pavement & shoulder renewal works completed, sealing to be completed in 2022/23. Not completed, to be completed in 2022/23.
	Mintaro/LeasinghamMintaro Road – Horrocks	Not completed, to be completed in 2022/23.

Highway to Hector Road	b
 Black Springs Black Springs Road – Se section 	aled Not completed, to be completed in 2022/23.
 Tarlee/Stockport Stockport road – Horroc Highway to Thomas Roc 	
 Waterloo Main Road 45 Special Le Roads program grant funding 	ocal Main Road 45 Sealing completed.
 Rural Sheeted Road Surfaces Black Springs Barton Hill Rd – Barrier Highway to Old Burra Rd Black Springs Road – Md Street Black Springs to Council boundary The Gap Road North – Council Boundary to Ba Highway 	ain completed.
 Riverton Blocks Road – Bruce Road Windy Hill Road Peter Hill Road – Schnaitmann Road to floodway at RRD 2920 	ad to All Riverton rural sheeted surfaces were completed.
Giles Corner Days Hill Road – Station Road to farm driveway RRD 5100	Giles Corner rural sheeted surfaces were completed.
 Mintaro Flagstaff Road – Riley Ro to Salt Creek Road Merildin Road – Chaffm Road to Salt Creek Road 	surfaces were completed.
 Leasingham Greenwood Park Road end of seal to Lower Ski Road Kenworthy Road – Taylo 	ly sheeted surfaces were completed.

Road to Blenh	eim Road	
 Hill River Hilltown Road Road to start c 	Ũ	Hill River rural sheeted surface was completed.
 Penwortham Hughes Park R seal RRD at 33 Skilly Road 		Penwortham rural sheeted surface were completed
 Polish Hill Rive Mount Rufus Rufus Rufus Road to Jo Ystalyfera Ave Edwards Road Road 	oad – Polish Ily Way nue –	All Polish Hill River rural sheeted surfaces were completed.
 Manoora Old Manoora 1820 to Plueck Bruce Road – I Highway to Bo 	hahns Road Barrier	All Manoora rural sheeted surfaces were completed.
 Stockport Range Road V Street to Count 		Stockport rural sheeted surfaces were completed.
 Farrell flat Gap Road Not boundary to B 		Farrell Flat rural sheeted surfaces were completed.
• Whyte Park Ro River Road to Road	÷	Steelton rural sheeted surfaces were completed.
Rural unsealed program • Roach Road – Highway • Garryowen Ro Road • Waterloo Road	Horrocks ad – Riverton	Roach Road & Garryowen Road not completed as DIT were to complete in upgrade works. Works completed.
 Footpath & Ke Torrens Road, Auburn, Main Maintenance 	Riverton Street	Works completed. Not completed due to streetscape plan. Works completed.

	multiple locations	
	 Bridges Replacement of Harvey Highway Bridge Maintenance and renewals at multiple bridges 	All Bridge works were Completed.
4.4 Advocate to State and Federal Governments for financial support to maintain and enhance services to meet the needs of the community.	Continue to apply for grants for services and infrastructure where possible	Investigations continuing for grants for services and infrastructure.
4.5 Provide well-maintained community facilities that meet the needs of community.	 Implementation projects identified within the Open Space and Recreation Strategy including the following projects funded through the Local Roads and Community Infrastructure program: New BMX Track Melrose Park, Clare New Petanque pitch and irrigation at Melrose Park, Clare Playground expansion at Centennial Park, Auburn Playground expansion at Richardson Park, Sevenhill 	Delivered Melrose Park Bike Park and new Melrose Park toilets. Delivered new Petanque pitch at Melrose Park. Delivered playground expansion to cater for older youth in Centennial Park, Auburn. Provided \$50,000 funding to the Richardson Park Committee to deliver the Sevenhill playground expansion project.
	 Fund playground equipment replacement from annual Safety Audit and inspection program 	All playground equipment replacement completed.
	 Provide co-funding towards the development the Clare Oval Redevelopment 	Funding provided to Clare Sports Cub for the Clare Oval Redevelopment.
	 Finalisation of the strategic review of the Clare and Riverton Town Halls 	Strategic Report approved. Funding to undertake design works a Riverton Town Hall confirmed.
	• Finalise lease agreements and secure tenure with sporting organisations currently utilising Council assets, eg ovals and clubrooms	Engaged in negotiations with Clare Sports Club, Centenary Park Manoora and Mortlock Park Mintard Lease agreement finalised with Watervale Communit Association.

4.6 Provide a range of built infrastructure that supports and enhances community and businesses.	 Auburn RSL ceiling Riverton pool – retile, repaint Evaluate & design – wash bay at Bennys Hill Depot Evaluate & design – Valleys main stadium ceiling Evaluate & design – Torr Park Mintaro & Marrabel septic disposal 	Works completed. Works completed. Works completed. Works completed.
4.7 Deliver high standards of customer service and customer experience.	• Undertake a rate review for 2022/2023 financial year	Commenced a rate review in 2021-2022, with final outcome to be deferred to 2023
	• Undertake a review of waste management charges including the Waste Transfer Station	Completed a comprehensive review of waste management including green waste charges, which enabled the introduction of FOGO in 2022-2023
4.8 Have an open space strategy that identifies and enhances existing walking and cycling paths across the district.	 Continue to implement the Open Space and Recreation Strategy 	Implementing the infrastructure improvements for the Clare Valley Short Walks including new seating and picnic tables.
	• Ongoing financial support for Riesling Trail and Rattler Trail.	Financial support provided to Riesling and Rattler Trails.
	• Ongoing financial support to the Lions Club to maintain the Gleeson Wetlands and associated walking trails.	Financial support provided to Lions Club to assist with the maintenance of Gleeson Wetlands.
	 In partnership with neighbouring Council, create the Adelaide Wine Capital Cycle Trail. 	Business Case developed and ready for future grant opportunities.
	• Implement Clare Valley Short Walks Stage 2 as per grant agreement with Office of Recreation, Sport & Racing.	Ordered seats and tables for installation along the Short Walks.





Financial Statements

The 2021-22 financial year finished with Council recording an operating deficit of \$1,315,000. The original budget had estimated a deficit of \$1,123,000, the final revised budget had predicted a deficit of \$1,369,000.

Council provided \$1.5 million in funding to the Clare Oval Redevelopment Committee, this was increased from the \$455,000 originally budgeted. This illustrates that had funding not been provided for this community infrastructure program Council would have achieved another modest surplus.

Operating grant funding increased to \$2.87 million from the original budget of \$2.15 million as a result of brought forward financial assistance grants, this may affect the current years grant funding to be received.

It is estimated that the COVID-19 pandemic has negatively impacted the financial performance of Council by approximately \$80,000 through increased costs and lower event income during the year.

The key performance metrics for the year adjusted for prepayment of the financial assistance grants are:

Operating Surplus Ratio (9.7%)

Adjusted operating surplus divided by total operating revenue expressed as a percentage. Local Government suggested target is to achieve breakeven (0%) to 10% over a 5 year rolling period. Prior ratios were 2020/21 – 2.2%, 2019/20 – (4.1%), 2018/19 - 4.8%. Average over the 4 year period (1.7%)

Net Financial Liabilities Ratio (9%)

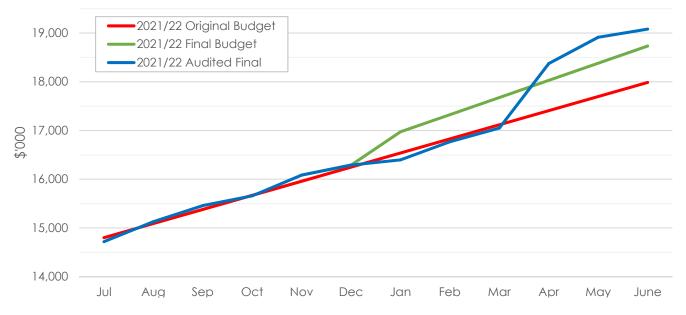
Total liabilities less financial assets divided by total operating revenue expressed as a percentage. There is no official target for this ratio as it depends on the requirement of individual Councils, in a developing Council there will be a higher requirement to use debt to provide necessary infrastructure to support growth. Prior ratios were, 2020/21 - (13%), 2019/20 - (3.6%), 2018/19 - (1.0%) 4 year average - (6.7\%)

Asset Renewal Funding Ratio 95%

Net expenditure on the renewal of assets divided by the expenditure expected within the Infrastructure Asset Management Plan for the period. The theoretical target is 100% but this varies yearly based on the actual condition of the individual assets, the suggested ratio is between 90% and 110%. Prior ratios were 2020/21 – 88%, 2019/20 – 93% and 2018/19 – 149%. Rolling 4 year average 106%

Council's operating performance throughout the year against the original budget is illustrated below.

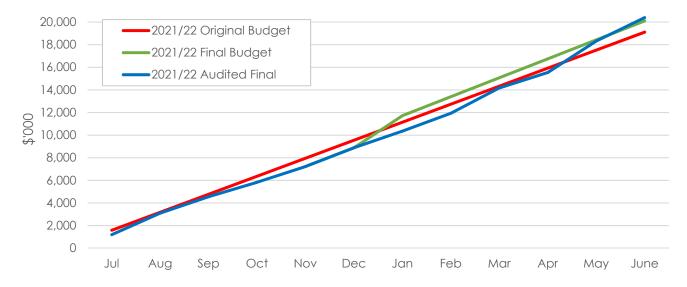
There was an increase of 30% in statutory fees, 19% in user charges and 67% in reimbursements over the original budget. In April Council received an advanced payment of the 2022-23 Financial Assistance Grants.



Operating Income

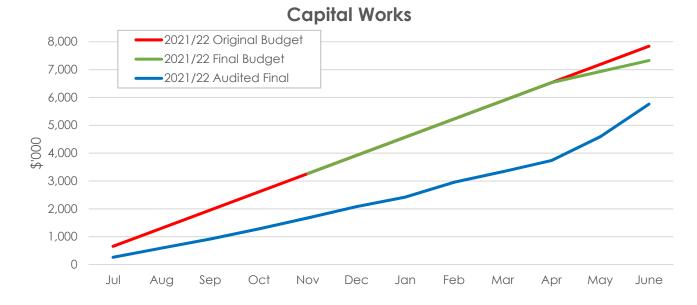
Planned expenditure and actual expenditure tracked reasonably closely during the year. Supply constraints and labour access due to the pandemic became less apparent in the later months as restrictions continued to ease.

Operating Expenses



Actual Capital Works completed for the year was just over \$5.7 million, the main focus was on the renewal of existing assets. During the year, the effect of the pandemic placed a number of restrictions on the ability to complete the full capital works program.

Council spent \$3.9 million on renewals and replacement of its physical assets with the majority applied to Council's transport network and \$1.8 million on new assets.





Merildin Road, Mintaro



CLARE & GILBERT VALLEYS COUNCIL

Clare & Gilbert Valleys Council

GENERAL PURPOSE FINANCIAL STATEMENTS for the year ended 30 June 2022

General Purpose Financial Statements for the year ended 30 June 2022

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General Purpose Financial Statements

for the year ended 30 June 2022

Certification of Financial Statements

We have been authorised by the Council to certify the financial statements in their final form.

In our opinion:

- the accompanying financial statements comply with the *Local Government Act* 1999, *Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards,
- the financial statements present a true and fair view of the Council's financial position at 30 June 2022 and the results of its operations and cash flows for the financial year,
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year,
- the financial statements accurately reflect the Council's accounting and other records.

Dr Helen Macdonald Chief Executive Officer

30 Nov 2022

Unghas

Allan Aughey Mayor

30 Nov 2022

Statement of Comprehensive Income

for the year ended 30 June 2022

	Notes	2022 \$ '000	2021 \$ '000
Income			
Rates	2a	14,488	13,902
Statutory Charges	2b	309	325
User Charges	2c	1,071	813
Grants, Subsidies and Contributions	2g	2,874	2,967
Investment Income	2d	66	75
Reimbursements	2e	270	229
Other income	2f	3	17
Total Income		19,081	18,328
Expenses			
Employee costs	3a	4,845	4,612
Materials, Contracts and Other Expenses	3b	9,492	7,303
Depreciation, Amortisation and Impairment	3c	5,852	5,740
Finance Costs	3d	208	247
Total Expenses		20,396	17,903
Operating Surplus / (Deficit)		(1,315)	425
Asset Disposal & Fair Value Adjustments	4	50	53
Amounts Received Specifically for New or Upgraded Assets	2g	738	851
Net Surplus / (Deficit)		(527)	1,329
Other Comprehensive Income Amounts which will not be reclassified subsequently to operating result			
Changes in Revaluation Surplus - I,PP&E	9a	(368)	_
Impairment (Expense) / Recoupments Offset to Asset Revaluation Reserve	9a	(640)	(1,200)
Total Amounts which will not be reclassified subsequently to operating result		(1,008)	(1,200)
Total Other Comprehensive Income		(1,008)	(1,200)
Total Comprehensive Income		(1,535)	128

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Statement of Financial Position

as at 30 June 2022

	Notes	2022 \$ '000	2021 \$ '000
ASSETS			
Current assets			
Cash & Cash Equivalent Assets	5a	5,515	5,981
Trade & Other Receivables	5b	560	697
Other Financial Assets	5c	1,791	1,783
Inventories	5d	171	185
Subtotal		8,037	8,646
Total current assets		8,037	8,646
Non-current assets			
Financial Assets	6a	102	104
Other Non-Current Assets	6b	561	600
Infrastructure, Property, Plant & Equipment	7a(i)	152,155	153,431
Total non-current assets		152,818	154,134
TOTAL ASSETS		160,855	162,780
LIABILITIES Current Liabilities Trade & Other Payables Borrowings Provisions Subtotal	8a 8b 8c	1,665 2,349 1,035 4,572	1,467 376 1,245 3,088
Total Current Liabilities		5,049	3,088
Non-Current Liabilities			
Borrowings	8b	21	2,370
Provisions	8c	57	66
Liability - Member Councils - Mid North Community Passenger Network	8d	315	308
Total Non-Current Liabilities		392	2,744
TOTAL LIABILITIES		5,442	5,831
Net Assets		155,413	156,949
EQUITY Accumulated surplus Asset revaluation reserves Other reserves Total Council Equity	9a 9b	12,977 137,162 5,274 155,413	12,279 138,170 6,500 156,949
Total Equity		155,413	156,949

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Statement of Changes in Equity

for the year ended 30 June 2022

\$ '000	Notes	Accumulated surplus	Asset revaluation reserve	Other reserves	Total equity
φ 000	Notes	Supius	1636176	16361763	equity
2022					
Balance at the end of previous reporting period		12,279	138,170	6,500	156,949
Net Surplus / (Deficit) for Year		(527)	_	_	(527)
Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E IPP&E Impairment (Expense) / Recoupments	7a	-	(368)	-	(368)
Offset to ARR	7a		(640)	_	(640)
Other comprehensive income		_	(1,008)	_	(1,008)
Total comprehensive income		(527)	(1,008)	_	(1,535)
Transfers between Reserves		1,226	_	(1,226)	_
Balance at the end of period		12,977	137,162	5,274	155,413
2021					
Balance at the end of previous reporting period		11,205	139,369	6,246	156,820
Net Surplus / (Deficit) for Year		1,329	_	_	1,329
Other Comprehensive Income					
IPP&E Impairment (Expense) / Recoupments Offset to ARR	7a	_	(1,200)	_	(1,200)
Other comprehensive income		_	(1,200)	_	(1,200)
Total comprehensive income		1,329	(1,200)	_	128
Transfers between Reserves		(254)	_	254	_
Balance at the end of period		12,279	138,170	6,500	156,949

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Statement of Cash Flows

for the year ended 30 June 2022

	Notes	2022 \$ '000	2021 \$ '000
Cash flows from operating activities			
Receipts			
Rates		14,531	13,907
Statutory Charges		309	324
User Charges		1,071	813
Grants, Subsidies and Contributions (operating purpose)		2,874	2,967
Investment Receipts		66	76
Reimbursements Other Receipte		269	229
Other Receipts		88	17
Payments		(5,000)	(4 500)
Payments to Employees		(5,023)	(4,509)
Payments for Materials, Contracts & Other Expenses Finance Payments		(9,813) (205)	(6,653) (269)
Net cash provided by (or used in) Operating Activities	10b	4,167	6,903
Cash flows from investing activities Amounts Received Specifically for New/Upgraded Assets		1 015	051
Sale of Replaced Assets		1,215 157	851 164
Repayments of Loans by Community Groups		68	271
Payments		00	271
Expenditure on Renewal/Replacement of Assets		(3,818)	(3,830)
Expenditure on New/Upgraded Assets		(1,830)	(1,613)
Net Purchase of Investment Securities		(1,000)	(1,512)
Loans Made to Community Groups		(60)	(1,012)
Net cash provided (or used in) investing activities		(4,275)	(5,669)
Cash flows from financing activities			
Receipts		10	
Proceeds from Bonds & Deposits		18	_
Payments Repayments of Borrowings		(376)	(983)
Net Cash provided by (or used in) Financing Activities			
Net Cash provided by (or used in) Financing Activities		(357)	(983)
Net Increase (Decrease) in Cash Held		(466)	251
plus: Cash & Cash Equivalents at beginning of period		5,981	5,730
Cash and cash equivalents held at end of period	10a	5,515	5,981
Additional Information:	50	1 701	4 700
Additional Information: plus: Investments on hand – end of year Total Cash, Cash Equivalents & Investments	5c	1,791 7,306	1,783 7,764

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

for the year ended 30 June 2022

Contents of the Notes accompanying the General Purpose Financial Statements

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Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

(1) Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared on a going concern basis using the historical cost convention in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the Local Government (Financial Management) Regulations 2011 dated Nov 2022.

1.2 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying Council's accounting policies.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.3 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

(2) The Local Government Reporting Entity

Clare & Gilbert Valleys Council is incorporated under the South Australian Local Government Act 1999 and has its principal place of business at 4 Gleeson Street, Clare. These consolidated financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

(3) Income Recognition

The Council recognises revenue under AASB 1058 Income of Not-for-Profit Entities (AASB 1058) or AASB 15 Revenue from Contracts with Customers (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Council expects to be entitled in a contract with a customer.

In other cases, AASB 1058 applies when a not-for-profit (NFP) entity enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the council to acquire or construct a recognisable non-financial asset that is to be controlled by the council. In this case, the council recognises the excess as a liability that is recognised over time in profit and loss when (or as) the entity satisfies its obligations under the transfer.

for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

In recent years the payment of untied grants (financial assistance grants / local roads / supplementary grants) has varied from the annual allocation as shown in the table below:

	Cash Payment Received	Annual Allocation	Difference
2019/20	\$1,262,900	\$1,249,284	\$13,616
2020/21	\$1,299,426	\$1,293,942	\$5,484
2021/22	\$2,088,512	\$1,583,048	\$505,464

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 14 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

Construction Contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

For works undertaken on a fixed price contract basis, revenues are recognised over time using the input method, with costs incurred compared to total expected costs used as a measure of progress. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

(4) Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts, the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition, except for trade receivables from a contract with a customer, which are measured at the transaction price. A detailed statement of the accounting policies applied to financial instruments forms part of Note 12.

(5) Inventories

Inventories held in respect of stores have been valued at the cost of acquisition.

(6) Infrastructure, Property, Plant & Equipment

6.1 Land under roads

Council has elected not to recognise land under roads acquired prior to 1 July 2008 as an asset in accordance with AASB 1051 Land under Roads. Land under roads acquired after 30 June 2008 has not been recognised as in the opinion of Council it is not possible to reliably attribute a fair value, and further that such value if determined would be immaterial.

6.2 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to infrastructure, property, plant & equipment when completed ready for use.

6.3 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life.

Examples of capitalisation thresholds applied during the year are given in Note 7. No capitalisation threshold is applied to the acquisition of land or interests in land.

6.4 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

6.5 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are shown in Note 7. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

6.6 Impairment

Assets that have an indefinite useful life are not subject to depreciation and are reviewed annually for impairment. Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash outflows or value in use).

For assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, the value in use is the depreciated replacement cost. In assessing impairment for these assets, a rebuttable assumption is made that the current replacement cost exceeds the original cost of acquisition.

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

6.7 Borrowing Costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with AASB 123 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

(7) Payables 7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

(8) Borrowings

Loans are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

(9) Employee Benefits

9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119 *Employee Benefits*.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

No accrual is made for sick leave except where the accrued entitlement is in excess of 400 hours. This entitlement is dependent on years of service upon retirement, resignation, redundancy or death. The entitlement is paid based on the following sliding scale;

Years of Service	Entitlement
10 years	1 weeks
15 years	2 weeks
20 years	3 weeks

9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Statewide Superannuation Scheme which transitioned to HOST Plus in April of 2022. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 17.

(10) GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- · Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

(11) New accounting standards and UIG interpretations

The Council applied for the first-time certain standards and amendments, which are effective for annual periods beginning on or after 1 January 2021. New standards and amendments relevant to the Council are listed below. The Council has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

Amendments to AASB 16 Covid-19 Related Rent Concessions

In 2020, the AASB issued AASB 2020-4, Amendments to AASs - Covid-19-Related Rent Concessions. The amendments provide relief to lessees from applying AASB 16 guidance on lease modification accounting for rent concessions arising as a direct consequence of the Covid-19 pandemic. As a practical expedient, a lessee may elect not to assess whether a Covid-19 related rent concession from a lessor is a lease modification. A lessee that makes this election account for the change under IFRS 16, if the change were not a lease modification. The amendment was intended to apply until 30 June 2021, but as the impact of the Covid-19 pandemic is continuing, in 2021 the AASB extended the period of application of the practical expedient to 30 June 2022. The amendment applies to annual reporting periods beginning on or after 1 April 2021. This amendment had no impact on the consolidated financial statements of the Group.

Standards issued by the AASB not yet effective

The AASB has issued Australian Accounting Standards and Interpretations which are not effective at 30 June 2022, these standards have not been adopted by Council and will be included in the financial statements on their effective date. Where the standard is expected to have a significant impact for Council then further information has been provided in this note.

The following list identifies all the new and amended Australian Accounting Standards, and Interpretation, that were issued but not yet effective at the time of compiling these illustrative statements that could be applicable to Councils.

Effective for NFP annual reporting periods beginning on or after 1 January 2022

 AASB 2020-3 Amendments to Australian Accounting Standards - Annual Improvements 2018-2020 and Other Amendments

Effective for NFP annual reporting periods beginning on or after 1 January 2023

- AASB 2020-1 Amendments to Australian Accounting Standards Classification of Liabilities as Current or Non-Current and associated standards (amended by AASB 2020-6)
- AASB 2021-2 Amendments to Australian Accounting Standards Disclosure of Accounting Polcies and Definition of Acccounting Estimates (amended by AASB 2021-6)

Effective for NFP annual reporting periods beginning on or after 1 January 2025

 AASB 2014-10 Sale or Contribution of Assets between and Investor and its Associate or Joint Venture (amended by AASB 2015-10, AASB 2017-5 and AASB 2021-7))

(12) Impact of COVID-19

The COVID-19 pandemic has had a minor impact on the 2021-22 financial statements, these were of similar values in additional expenditure to those in the 2020-21 year, comparability has not been compromised in these financial statements and associated notes.

The financial impacts were a direct result of either Council's response to the pandemic or due to the mandatory shut downs as directed by the Australian Government and the advice from the Australian Government Department of Health and SA Health.

Examples include:

- · reduced income from events and facility hire
- · additional costs for cleaning and health and safety initiatives

Council estimates that the reduction in income and increase in expenditure resulted in a decrease of approximately \$80,000 in the 2021-22 operating surplus. It is expected that there will be a smaller financial impact on the 2022-23 financial year.

Council has considered the consequences of COVID-19 and other events and condition, and it has determined that they do not create a material uncertainty that casts significant doubt upon the Council's ability to continue as a going concern.

(13) Comparative Figures

To ensure comparability with the current reporting period's figures, some comparative period line items and amounts may have been reclassified or individually reported for the first time within these financial statements and/or the notes.

for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

(14) Disclaimer Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

2021

2022

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 2. Income

	\$ '000	\$ '000
(a) Rates		
General Rates		
General Rates	12,178	11,740
Less: Mandatory Rebates	(164)	(155)
Less: Discretionary Rebates, Remissions & Write Offs	(57)	(55)
Total General Rates	11,957	11,530
Other Rates (Including Service Charges)		
Landscape Levy	501	496
Waste Collection	821	798
Community Wastewater Management Systems	1,169	1,041
Total Other Rates (Including Service Charges)	2,491	2,335
Other Charges		
Penalties for Late Payment	40	37
Total Other Charges	40	37
Total Rates	14,488	13,902
(b) Statutory Charges		
Development Act Fees	81	85
Town Planning Fees	111	135
Health & Septic Tank Inspection Fees	42	39
Animal Registration Fees & Fines	51	48
Parking Fines / Explation Fees	2	2
Environmental Control Fines	3	_
Sundry	4	_
CWMS Connection Fees	15	15
Total Statutory Charges		325
(c) User Charges		
Cemetery/Crematoria Fees	64	49
Caravan Park Fees	492	390
Hall & Equipment Hire	17	15
Library Services	9	8
Community Transport	36	33
Sundry	106	114
Recreation Fees	107	85
Tourism	31	25
Waste Management Fees	97	76
Water Sales	112	17
Total User Charges	1,071	813

Note 2. Income (continued)

	2022 \$ '000	2021 \$ '000
(d) Investment Income		
Interest on Investments		
- Local Government Finance Authority	46	50
- Banks & Other	8	12
- Loans to Community Groups	12	13
Total Investment Income	66	75
(e) Reimbursements		
Other	270	229
Total Reimbursements	270	229
(f) Other income		
Sundry	3	17
Total Other income	3	17
(g) Grants, Subsidies, Contributions		
Amounts Received Specifically for New or Upgraded Assets	738	851
Total Amounts Received Specifically for New or Upgraded Assets	738	851
Untied - Financial Assistance Grant	2,089	1,299
Roads to Recovery	395	593
Storm Water Management	-	191
Home and Community Care Grant	209	202
Library and Communications	36	38
Sundry	28	128
Transport Natural Disaster Resilience	40	38
Drought Communities	32	31 392
Training Grants	44	56
Total Other Grants, Subsidies and Contributions	2,873	2,967
Total Grants, Subsidies, Contributions	3,611	3,818
The functions to which these grants relate are shown in Note 12.		
(i) Sources of grants		
Commonwealth Government	3,068	3,085

Commonwealth Government	3,068	3,085
State Government	421	591
Other	122	142
Total	3,611	3,818

Note 2. Income (continued)

	2022 \$ '000	2021 \$ '000
(h) Conditions over Grants & Contributions		
Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:		
Unexpended at the close of the previous reporting period	262	-
Less:		
Expended during the current period from revenues recognised in previous reporting periods		
Roads Infrastructure	(138)	_
Other	(124)	_
Subtotal	(262)	-
Plus:		
Amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions		
Roads Infrastructure	_	138
Other	_	124
Subtotal	_	262
Unexpended at the close of this reporting period		262
Net increase (decrease) in assets subject to conditions in the current reporting		
period	(262)	262

Note 3. Expenses

	Notes	2022 \$ '000	2021 \$ '000
(a) Employee costs			
Salaries and Wages		4,258	4,016
Employee Leave Expense		390	479
Superannuation - Defined Contribution Plan Contributions	17	384	336
Superannuation - Defined Benefit Plan Contributions	17	54	60
Workers' Compensation Insurance		127	123
Other Employee Related Costs		11	9
Less: Capitalised and Distributed Costs		(380)	(411)
Total Operating Employee Costs		4,844	4,612
Total Number of Employees (full time equivalent at end of reporting period)		57	55
(b) Materials, Contracts and Other Expenses			
(i) Prescribed Expenses Auditor's Remuneration			
- Auditing the Financial Reports		19	23
Elected Members' Expenses		209	203
Election Expenses		4	28
Subtotal - Prescribed Expenses		232	254
(ii) Other Materials, Contracts and Expenses			
Contractors		4,459	4,050
Energy		649	610
Grant to Sporting Organisation		1,500	-
Insurance		482	434
Legal Expenses		89	57
Levies Paid to Government - NRM levy		502	496
Levies - Other		28	25
Parts, Accessories & Consumables Sundry		758	693
Water		575 219	471 213
Subtotal - Other Material, Contracts & Expenses		9,261	7,049
Total Materials, Contracts and Other Expenses		9,493	7,303

for the year ended 30 June 2022

Note 3. Expenses (continued)

	2022 \$ '000	2021 \$ '000
(c) Depreciation, Amortisation and Impairment		
(i) Depreciation and Amortisation		
Land Improvements	65	62
Buildings & Other Structures	1,241	1,222
Infrastructure		
- Stormwater Drainage	76	72
- CWMS	362	360
- Roads, Footways & Kerbing	3,249	3,289
- Bridges	220	142
- Other Road Infrastructure	76	73
Plant, Machinery & Equipment	532	517
Furniture & Fittings	10	7
Library Books	90	94
Subtotal	5,921	5,838
Less: Capitalised and Distributed costs	(69)	(98)
Total Depreciation, Amortisation and Impairment	5,852	5,740
(d) Finance Costs		

Interest on Loans	202	245
Unwinding of Present Value Discounts	2	2
Bad Debt Expense	4	_
Total Finance Costs	208	247

Note 4. Asset Disposal & Fair Value Adjustments

	2022	2021
	\$ '000	\$ '000
Infrastructure, Property, Plant & Equipment		
(i) Assets Renewed or Directly Replaced		
Proceeds from Disposal	157	164
Less: Carrying Amount of Assets Sold	(107)	(111)
Gain (Loss) on Disposal	50	53
Net Gain (Loss) on Disposal or Revaluation of Assets	50	53

Note 5. Current Assets

	2022	2021
	\$ '000	\$ '000
(a) Cash & Cash Equivalent Assets		
Cash on Hand at Bank	138	332
Deposits at Call	5,377	5,649
Total Cash & Cash Equivalent Assets	5,515	5,981
(b) Trada 8 Other Descinables		
(b) Trade & Other Receivables		
Rates - General & Other	262	313
Council Rates Postponement Scheme	8	_
Accrued Revenues	7	102
Debtors - General	207	69
GST Recoupment	4	139
Prepayments	6	-
Loans to Community Organisations	69	74
Subtotal	563	697
Less: Allowance for Doubtful Debts	(4)	_
Total Trade & Other Receivables	559	697

(c) Other Financial Assets

1,791	1,783
1,791	1,783

Amounts included in other financial assets that are not expected to be received within 12 months of reporting date are disclosed in Note 13.

(d) Inventories

Stores & Materials	171	185
Total Inventories	171	185

Note 6. Non-Current Assets

	2022	2021
	\$ '000	\$ '000
(a) Financial Assets		
Receivables		
Loans to Community Organisations	102	104
Subtotal	102	104
Total Receivables	102	104
Total Financial Assets	102	104
(b) Other Non-Current Assets		
Other		

Capital Works-in-Progress Total Other	561 561	600 600
Total Other Non-Current Assets	561	600

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 7. Infrastructure, Property, Plant & Equipment

(a(i)) Infrastructure, Property, Plant & Equipment

			as at 3	0/06/21				Asset n	novements du	ring the reporti	ing period				as at 3	30/06/22	
	Fair Value Level	At Fair Value \$ '000		Accumulated Depreciation \$ '000	Carrying amount \$ '000	Asset Additions New / Upgrade \$ '000	Asset Additions Renewals \$ '000	WDV of Asset Disposals \$ '000		3c)	(Note 9)	Revaluation Decrements to Equity (ARR) (Note 9) \$ '000	to Equity	At Fair Value \$ '000	At Cost \$ '000	Accumulated Depreciation \$ '000	Carrying amount \$ '000
Land	2	3,234	_	_	3,234	_	_	_	_	_	_	_	_	3,234	_	_	3,234
Land	3	11,874	-	-	11,874	-	-	-	-	-	(10)	-	-	11,864	-	-	11,864
Land Improvements	2	21	-	(1)	20	-	-	-	-	-	_	-	-	21	-	(2)	19
Land Improvements	3	2,380	204	(952)	1,632	187	-	-	(65)	-	-	-	-	2,380	391	(1,017)	1,754
Buildings & Other Structures	2	775	-	(56)	719	-	-	-	(25)	-	_	-	-	775	-	(81)	694
Buildings & Other Structures Infrastructure	3	57,863	1,069	(29,493)	29,439	611	156	-	(1,216)	-	(28)	-	-	57,791	1,836	(30,665)	28,962
- Stormwater Drainage	3	4,180	1,803	(1,134)	4,849	10	-	-	(76)	-	-	-	_	4,180	1,813	(1,210)	4,783
- CWMS	3	20,181	650	(10,738)	10,093	75	14	-	(362)	-	(7)	-	_	20,157	739	(11,083)	9,813
- Roads, Footways & Kerbing	3	110,373	11,580	(42,658)	79,295	929	2,312	-	(3,249)	-	(585)	-	-	108,354	14,821	(44,474)	78,701
- Bridges	3	10,191	1,717	(4,242)	7,666	-	844	-	(220)	-	(10)	(368)	_	13,495	844	(6,428)	7,911
- Other Road Infrastructure		-	807	(585)	222	(16)	-	-	(76)	-	-	-	-	-	791	(661)	130
Plant, Machinery & Equipment		-	7,895	(3,922)	3,973	121	502	(107)	(532)	-	-	-	-	-	8,134	(4,178)	3,957
Furniture & Fittings		-	577	(519)	58	16	-	-	(10)	-	-	-	-	-	592	(529)	63
Library Books	3	452	_	(94)	358		_	-	(90)		_	-	_	358	-	(90)	268
Total Infrastructure, Property, Plant & Equipment		221,523	26,302	(94,394)	153,431	1,933	3,828	(107)	(5,921)		(640)	(368)		222,609	29,963	(100,417)	152,155
Comparatives		224,963	21,581	(91,088)	155,456	1,423	3,702	(111)	(5,838)	_	(1,200)	-	-	221,523	26,302	(94,394)	153,431

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 7. Infrastructure, Property, Plant & Equipment (continued)

(b) Valuation of Infrastructure, Property, Plant & Equipment & Investment Property

Valuation of Assets

General Valuation Principles

Accounting procedure: Upon revaluation, the current new replacement cost and accumulated depreciation are restated such that the difference represents the fair value of the asset determined in accordance with AASB 13 Fair Value Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, fair value is taken to be the current replacement cost.

Highest and best use

Highest and best use - For land which Council has an unfettered right to sell, the "highest and best use" recognises the possibility of the demolition or substantial modification of some or all of the existing buildings and structures affixed to the land.

Much of the land under Council's care and control is Crown land or has been declared as community land under the provisions of the Local Government Act 1999. Other types of restrictions also exist.

For land subject to these restrictions, the highest and best use is taken to be the "highest and best use" available to Council, with a rebuttable presumption that the current use is the "highest and best use". The reason for the current use of a large proportion of Council's assets being other than the "highest and best use" relates to Council's principal role as the provider of services to the community, rather than the use of those assets for the generation of revenue.

For buildings and other structures on and in the land, including infrastructure, "highest and best use" is determined in accordance with the land on and in which they are situated.

Information on Valuations

Fair value hierarchy level 2 valuations - Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Fair value hierarchy level 3 valuations of land - Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

Fair value hierarchy level 3 valuations of buildings, infrastructure and other assets - There is no known market for buildings, infrastructure and other assets. These assets are valued at depreciated current replacement cost. This method involves:

- The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.
- The calculation of the depreciation that would have accumulated since original construction using current estimates of
 residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

Capitalisation Thresholds

Capitalisation thresholds used by Council for a representative range of assets are shown below. No capitalisation threshold is applied to the acquisition of land or interests in land.

	\$
Office Furniture & Equipment	1,000
Other Plant & Equipment	1,000
Buildings - new construction/extensions	10,000

for the year ended 30 June 2022

Note 7. Infrastructure, Property, Plant & Equipment (continued)

Park & Playground Furniture & Equipment	2,000
Road construction & reconstruction	10,000
Paving & Footpaths, Kerb & Gutter	2,000
Drains & Culverts	5,000
Reticulation Extensions	5,000
Sidelines & household connections	5,000
Artworks	5,000

Estimated Useful Lives

Useful lives are estimated for each individual asset. In estimating useful lives, regard is had to technical and commercial obsolescence, as well as legal and other limitations on continued use. The range of useful lives for a representative range of assets is shown below, although individual assets may have an estimated total useful life of greater or lesser amount:

Plant, Furniture & Equipment	
Office Equipment	5 to 10 years
Office Furniture	10 to 20 years
Vehicles and Road-making Equipment	5 to 8 years
Other Plant & Equipment	5 to 15 years
Building & Other Structures	
Buildings - masonry	50 to 100 years
Buildings - other construction	20 to 40 years
Park Structures - masonry	50 to 100 years
Park Structures - other construction	20 to 40 years
Playground Equipment	5 to 15 years
Benches, Seats, etc	10 to 20 years
Infrastructure	
Sealed Roads - Surface	20 to 75 years
Sealed Roads - Structure	60 to 120 years
Unsealed Roads	8 to 35 years
Bridges - Concrete	80 to 100 years
Paving & Footpaths, Kerb & Gutter	20 to 70 years
Drains	80 to 100 years
Culverts	50 to 70 years
Flood Control Structures	80 to 100 years
Dams and Reservoirs	80 to 100 years
Bores	20 to 40 years
Reticulation Pipes - PVC	70 to 80 years
Reticulation Pipes - Other	25 to 75 years
Pumps & Telemetry	15 to 25 years
Other Assets	
Library Books	7 years
Artworks	indefinite

for the year ended 30 June 2022

Note 7. Infrastructure, Property, Plant & Equipment (continued)

Land & Land Improvements

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Freehold land and land over which Council has control, but does not have title, is recognised on the cost basis. No capitalisation threshold is applied to the acquisition of land or interests in land.

Land improvements, including bulk earthworks with an assessed unlimited useful life, are recognised on the cost basis, originally deriving from a valuation at 1 July 2019 by Tonkin Consulting at current replacement cost. Additions are recognised at cost.

Buildings & Other Structures

Buildings and other structures were valued as at 1 July 2019 by Tonkin Consulting. Buildings for which leases exist which vest responsibility to the lessees have been excluded from the Statement of Financial Position.

Infrastructure

Roads, footpaths and kerbing were valued by Tonkin Consulting as at 1 July 2018 at written down current replacement cost, based on rates current at the time and removing residual values as required by the standards.

Bridge infrastructure were valued by Tonkin Consulting as at 1 July 2021 at written down current replacement cost, based on rates current at the time and removal of any residual values as required by the standards.

All acquisitions made after the respective dates of valuation are recorded at cost.

Other Road Infrastructure consists of signage which is not revalued and stated at cost.

Stormwater drainage infrastructure were valued by Tonkin Consulting as at 1 July 2017 at depreciated current replacement cost, based on actual costs incurred during the reporting period ended 30 June 2017. All acquisitions made after the respective dates of valuation are recorded at cost.

Community wastewater management system assets were valued by Tonkin Consulting as at 1 July 2017 at depreciated current replacement cost, based on actual costs incurred during the reporting period ended 30 June 2017. All acquisitions made after the respective dates of valuation are recorded at cost.

Plant, Furniture & Equipment

These assets are recognised on the cost basis.

All other assets

Library books and other lending materials are no longer capitalised at time of purchased, the written value as at 30 June 2021 will be amortised progressively over 4 years to remove the asset category.

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 8. Liabilities

	2022 Current \$ '000	2022 Non Current \$ '000	2021 Current \$ '000	2021 Non Current \$ '000
(a) Trade and Other Payables				
Goods & Services	927	_	1,259	_
Payments Received in Advance	478	_	12	_
Accrued Expenses - Employee Entitlements	173	_	132	-
Accrued Expenses - Other	32	-	27	-
Deposits, Retentions & Bonds	55		37	
Total Trade and Other Payables	1,665		1,467	
(b) Borrowings				
Loans	2,349	21	376	2,370
Total Borrowings	2,349	21	376	2,370
All interest bearing liabilities are secured over the future revenues of the Council				
(c) Provisions				
Employee Entitlements (including oncosts)	1,035	57	1,245	66
Total Provisions	1,035	57	1,245	66
(d) Liability - Member Councils				
Mid North Community Passenger Network		315		308
Total Liability Accounted Investments in Council Businesses		315		308

for the year ended 30 June 2022

Note 9. Reserves

	as at 30/06/21 Opening Balance \$ '000	Increments (Decrements) \$ '000	Transfers \$ '000	Impairments \$ '000	as at 30/06/22 Closing Balance \$ '000
(a) Asset Revaluation Reserve					
Land	13,251	_	_	(10)	13,241
Land Improvements	1,333	_	_	_	1,333
Buildings & Other Structures Infrastructure	28,704	-	-	(28)	28,676
- Stormwater Drainage	2,342	_	-	-	2,342
- CWMS	7,508	_	_	(7)	7,501
- Roads, Footways & Kerbing	80,233	_	_	(585)	79,648
- Bridges	4,799	(368)	_	(10)	4,421
Total Asset Revaluation Reserve	138,170	(368)	_	(640)	137,162
Comparatives	139,370	-	-	(1,200)	138,170

	as at 30/06/21				as at 30/06/22
	Opening Balance \$ '000	Tfrs to Reserve \$ '000	Tfrs from Reserve \$ '000	Other Movements \$ '000	Closing Balance \$ '000
(b) Other Reserves	· · · · · ·				,
CWMS Reserve	4,693	362	(89)	_	4,966
Clare Off-Street Parking Reserve	3	_		_	3
Clare Caravan Park Reserve	1,795	_	(1,500)	_	296
Open Space Reserve	9	_	_	_	9
Total Other Reserves	6,500	362	(1,589)		5,274
Comparatives	6,246	306	(52)	_	6,500

Purposes of Reserves

Asset Revaluation Reserves

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

CWMS Reserve - For the renewal and upgrade of Community Wastewater Management Systems in Clare, Riverton and Saddleworth.

Clare Off-Street Parking Reserve - For Developers' contributions to parking provision.

Clare Caravan Park Reserve - Proceeds from sale of Clare Caravan Park cabins and equipment to lessee.

Open Space Reserve - Developer contributions towards future acquisition of open space areas.

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 10. Reconciliation to Statement of Cash Flows

	Notes	2022 \$ '000	2021 \$ '000
(a) Reconciliation of Cash			
Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial Position as follows:			
Total Cash & Equivalent Assets	5	5,515	5,981
Balances per Statement of Cash Flows		5,515	5,981
(b) Reconciliation of Change in Net Assets to Cash from Operating Activities			
Net Surplus/(Deficit) Non-Cash Items in Income Statements		(527)	1,329
Depreciation Amortisation & Impairment		5 952	5 740
Depreciation, Amortisation & Impairment Grapts for capital acquisitions treated as Investing Activity		5,852	5,740 (851)
Grants for capital acquisitions treated as Investing Activity		(1,215)	(851)
Grants for capital acquisitions treated as Investing Activity Net (Gain) Loss on Disposals		(1,215) (50)	(851) (53)
Grants for capital acquisitions treated as Investing Activity		(1,215)	(851)
Grants for capital acquisitions treated as Investing Activity Net (Gain) Loss on Disposals		(1,215) (50) 2	(851) (53) 2
Grants for capital acquisitions treated as Investing Activity Net (Gain) Loss on Disposals Unwinding of Present Value Discounts		(1,215) (50) 2	(851) (53) 2
Grants for capital acquisitions treated as Investing Activity Net (Gain) Loss on Disposals Unwinding of Present Value Discounts Add (Less): Changes in Net Current Assets		(1,215) (50) <u>2</u> 4,062	(851) (53) <u>2</u> 6,167
Grants for capital acquisitions treated as Investing Activity Net (Gain) Loss on Disposals Unwinding of Present Value Discounts Add (Less): Changes in Net Current Assets Net (Increase)/Decrease in Receivables		(1,215) (50) <u>2</u> <u>4,062</u> 128	(851) (53) <u>2</u> 6,167
Grants for capital acquisitions treated as Investing Activity Net (Gain) Loss on Disposals Unwinding of Present Value Discounts Add (Less): Changes in Net Current Assets Net (Increase)/Decrease in Receivables Change in Allowances for Under-Recovery of Receivables		(1,215) (50) 2 4,062 128 (4)	(851) (53) 2 6,167 132
Grants for capital acquisitions treated as Investing Activity Net (Gain) Loss on Disposals Unwinding of Present Value Discounts Add (Less): Changes in Net Current Assets Net (Increase)/Decrease in Receivables Change in Allowances for Under-Recovery of Receivables Net (Increase)/Decrease in Inventories		(1,215) (50) 2 4,062 128 (4) 14	(851) (53) 2 6,167 132 - (29)
Grants for capital acquisitions treated as Investing Activity Net (Gain) Loss on Disposals Unwinding of Present Value Discounts Add (Less): Changes in Net Current Assets Net (Increase)/Decrease in Receivables Change in Allowances for Under-Recovery of Receivables Net (Increase)/Decrease in Inventories Net (Increase)/Decrease in Other Assets Net (Increase)/Decrease) in Trade & Other Payables Net Increase/(Decrease) in Unpaid Employee Benefits		(1,215) (50) 2 4,062 128 (4) 14 8	(851) (53) 2 6,167 132 - (29) (258)
Grants for capital acquisitions treated as Investing Activity Net (Gain) Loss on Disposals Unwinding of Present Value Discounts Add (Less): Changes in Net Current Assets Net (Increase)/Decrease in Receivables Change in Allowances for Under-Recovery of Receivables Net (Increase)/Decrease in Inventories Net (Increase)/Decrease in Other Assets Net Increase/(Decrease) in Trade & Other Payables		(1,215) (50) 2 4,062 128 (4) 14 8 (297)	(851) (53) 2 6,167 132 - (29) (258) 775

(c) Financing Arrangements

Unrestricted access was available at balance date to the following lines of

credit: Corp LGF

rporate Credit Cards	9	11
FA Cash Advance Debenture Facility	2,000	2,000

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 11(a). Functions

		Inc			ve been directly at Functions/Activitions		•	ons / Activities		
		INCOME		EXPENSES	SURPLUS	PERATING 6 (DEFICIT)		INCLUDED IN INCOME	(NOM	SSETS HELD CURRENT & I-CURRENT)
	2022 \$ '000	2021 \$ '000	2022 \$ '000	2021 \$ '000	2022 \$ '000	2021 \$ '000	2022 \$ '000	2021 \$ '000	2022 \$ '000	2021 \$ '000
			, ,							
Functions/Activities										
Business Undertakings	1,837	1,509	1,419	1,262	418	247	_	-	11,795	12,085
Community Services	361	313	1,748	1,637	(1,386)	(1,324)	209	202	13,158	13,546
Culture	79	77	1,074	1,002	(995)	(925)	65	59	4,027	4,221
Economic Development	50	438	417	526	(367)	(88)	_	399	1,038	1,062
Environment	1,460	1,599	2,934	2,970	(1,474)	(1,371)	32	222	6,410	6,513
Recreation	207	258	3,879	2,139	(3,672)	(1,881)	_	75	22,363	22,112
Regulatory Services	306	323	1,251	1,067	(945)	(744)	_	_	87	101
Transport	480	687	6,102	6,050	(5,622)	(5,363)	435	656	87,304	87,182
Plant Hire & Depot/Indirect	58	60	594	288	(535)	(228)	44	56	3,980	3,934
Council Administration	14,241	13,064	978	961	13,263	12,103	2,089	1,299	10,692	12,026
Total Functions/Activities	19,081	18,328	20,396	17,903	(1,315)	425	2,874	2,967	160,855	162,780

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, amounts received specifically for new or upgraded assets and physical resources received free of charge.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 11(b). Components of Functions

The activities relating to Council functions are as follows:

Business Undertakings

Caravan Parks, Community Wastewater Management Systems (CWMS).

Community Services

Public Order and Safety - Emergency Services, Fire Protection, Other Public Order and Safety, Health Services Community Support – Community Halls, Services for the Aged and Disabled, Children and Youth Services, Community Assistance, Community Transport, Other Community Support, Community Amenities – Cemeteries, Public Conveniences, Car Parking – non-fee-paying, Other Community Amenities.

Culture

Library Services, Cultural Services - Cultural Venues, Heritage, Museums and Art Galleries, and Other Cultural Services.

Economic Development

Regional Development, Support to Local Businesses, Tourism, and Other Economic Development.

Environment

Waste Management - Domestic Waste, Green Waste, Recycling, Transfer Stations, Other Waste Management, Other Environment - Stormwater and Drainage, Street Cleaning, Street Lighting, Streetscaping, Natural Resource Management Levy, and Other Environment.

Recreation

Parks and Gardens, Sports Facilities – Indoor Sports Facilities, Outdoor Sports Facilities, Swimming Centres and Other Recreation.

Regulatory Services

Dog and Cat Control, Building Control, Town Planning, Clean Air/Pollution Control, Litter Control, Health Inspection, Parking Control, and Other Regulatory Services.

Transport

Bridges, Footpaths and Kerbing, Roads, Traffic Management, Other Transport.

Plant Hire & Depot

Plant and machinery operations, Depot , Indirect Infrastructure.

Council Administration

Governance - Elected Members, Organisational Support Services, Accounting/Finance, Payroll, Human Resources, Information Technology, Communication, Rates Administration, Records, Occupancy, Contract Management, Customer Service, Other Support Services, Revenue – General Rates, Local Government Grants Commission Grants.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 12. Financial Instruments

Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost; interest is recognised when earned.

Terms & Conditions:

Deposits are returning fixed interest rates between 0.00% and 1.05% (2021: 0.01% and 1.25%). Short term deposits have an average maturity of 1 days and an average interest rate of 0.38% (2020: 1 day and 0.35%).

Carrying Amount:

Approximates fair value due to the short term to maturity.

Receivables - Rates & Associated Charges

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:

Secured over the subject land, arrears attract interest of 0.4208% (2021: 0.4333%). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Receivables - Fees & Other Charges

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:

Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Receivables - Other Levels of Government

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:

Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

Carrying Amount:

Approximates fair value.

Liabilities - Creditors and Accruals

Accounting Policy:

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 12. Financial Instruments (continued)

Terms & Conditions:

Liabilities are normally settled on 30 day terms.

Carrying Amount:

Approximates fair value.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 12. Financial Instruments (continued)

Liabilities - Interest Bearing Borrowings

Accounting Policy:

Initially recognised at fair value and subsequently at amortised cost using the effective interest rate.

Terms & Conditions:

Secured over future revenues, borrowings are repayable 6 monthly; interest is charged at fixed rates between 5.00% and 7.90% (2021: 5.00% and 7.90%).

Carrying Amount:

Approximates fair value.

	Due < 1 year \$ '000	Due > 1 year & ≤ 5 years \$ '000	Due > 5 years \$ '000	Total Contractual Cash Flows \$ '000	Carrying Values \$ '000
Financial Assets and Liabilities					
2022					
Financial Assets	= = 40			= = 40	/ /
Cash & Cash Equivalents Receivables	5,519	-	-	5,519	5,514
Other Financial Assets	567 1,792	78	33	678 1,792	654 1,791
Total Financial Assets	7,878	78		7,989	7,959
	7,070	10		7,909	7,959
Financial Liabilities					
Payables	982	_	_	982	982
Current Borrowings	2,553	-	-	2,553	2,349
Non-Current Borrowings		23		23	21
Total Financial Liabilities	3,535	23		3,558	3,352
2021					
Financial Assets					
Cash & Cash Equivalents	5,981	_	_	5,981	5,981
Receivables	697	110	_	807	801
Other Financial Assets	1,785			1,785	1,783
Total Financial Assets	8,463	110		8,573	8,565
Financial Liabilities					
Payables	1,456	_	_	1,456	1,308
Current Borrowings	376	_	_	376	376
Non-Current Borrowings	_	2,553	_	2,553	2,370
Total Financial Liabilities	1,832	2,553		4,385	4,054
		· · · ·			

The following interest rates were applicable to Council's Borrowings at balance date:

	2022	2022		
	Weighted Avg Interest Rate \$ '000	Carrying Value \$ '000	Weighted Avg Interest Rate \$ '000	Carrying Value \$ '000
Overdraft	2.80%	_	2.00%	_

for the year ended 30 June 2022

Note 12. Financial Instruments (continued)

	2022	2022		2021	
	Weighted Avg Interest Rate \$ '000	Carrying Value \$ '000	Weighted Avg Interest Rate \$ '000	Carrying Value \$ '000	
Fixed Interest Rates	7.75%	2,370 2,370	7.67%	2,746 2,746	

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

Risk Exposures

<u>Credit Risk</u> represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any impairment. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

<u>Market Risk</u> is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Mangement Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

for the year ended 30 June 2022

Note 12. Financial Instruments (continued)

Expected Credit Losses (ECL)

Council uses an allowance matrix to measure expected credit losses for receivables from individual customers. As rates and other charges are secured over subject land no allowance for such receivables is made. The following table provides information about Council's ECLs from receivables (excluding secured rates and charges, GST, any amounts held in trust, some Community Group and other Local Council reimbursements). Impairment analysis is performed each reporting date. ECLS are based on credit history adjusted for forward looking estimates and economic conditions.

	ECL Rate	Gross carrying amount \$ '000	Expected Loss \$ '000
2022			
Current (not past due)	1.0%	64	1
Past due 1-30 Days	2.0%	5	_
Past due 31-60 Days	5.0%	1	_
Past due 61-90 Days	8.0%	40	3
		110	4
		_	_

for the year ended 30 June 2022

Note 13. Capital Expenditure and Investment Property Commitments

	2022	2021
	\$ '000	\$ '000
Capital Commitments		
Capital expenditure committed for at the reporting date but not recognised the financial statements as liabilities:	in	
Bridges	48	66
Buildings & Other Structures	229	49
CWMS	20	_
Plant & Equipment	60	_
Roads, Footpaths & Kerbing	215	109
Stormwater	21	35
	593	259
These expenditures are payable:		
Not later than one year	593	259
	593	259

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 14. Financial Indicators

	Indicator	Indio	Indicators	
	2022	2021	2020	
Eineneial Indiactore averview				
Financial Indicators overview These Financial Indicators have been calculated in accordance with Information paper 9 - Local Government Financial Indicators prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.				
1. Operating Surplus Ratio Operating Surplus	(6.9)%	2.3%	(6.2)%	
Total Operating Income			. ,	
This ratio expresses the operating surplus as a percentage of total operating revenue.				
2. Net Financial Liabilities Ratio				
Total Operating Income	(15)%	(17)%	(8)%	
Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.				
Adjusted Operating Surplus Ratio Operating Surplus				
Total Operating Income	(9.7)%	2.2%	(4.1)%	
Adjustments to Ratios In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. These Adjusted Ratios correct for the resulting distortion in key ratios for each year and provide a more accurate basis for comparison.				
Adjusted Net Financial Liabilities Ratio Net Financial Liabilities	(2) (2)	(1.5)(
Total Operating Income	(9)%	(13)%	(4)%	
3. Asset Renewal Funding Ratio Asset Renewals	05%	2024	0001	
Infrastructure & Asset Management Plan required expenditure	95%	88%	93%	
Asset renewals expenditure is defined as capital expenditure on the renewal and replacement of existing assets relative to the optimal level planned, and excludes new capital expenditure on the acquisition of additional assets.				

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 15. Uniform Presentation of Finances

	2022 \$ '000	2021 \$ '000
The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.		
All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.		
The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.		
Income	19,081	18,327
less Expenses	(20,396)	(17,902)
Operating Surplus / (Deficit)	(1,315)	425
Net Outlays on Existing Assets		
Capital Expenditure on Renewal and Replacement of Existing Assets	(3,818)	(3,830)
add back Depreciation, Amortisation and Impairment	5,852	5,740
add back Proceeds from Sale of Replaced Assets	157	164
	2,191	2,074
Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets (including Investment Property &		
Real Estate Developments)	(1,830)	(1,613)
add back Amounts Received Specifically for New and Upgraded Assets	1,215	851
	(614)	(762)
Net Lending / (Borrowing) for Financial Year	261	1,737

Note 16. Leases

(i) Council as a lessor

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as rent and hire of non-investment property in Note 2.

	2022 \$ '000	2021 \$ '000
Future minimum rentals receivable under non-cancellable operating leases as at 30 June, are as follows:		
Not later than one year	421	339
Later than one year and not later than 5 years	1,740	1,748
Later than 5 years	1,733	1,405
	3,894	3,492

for the year ended 30 June 2022

Note 17. Superannuation

The Council makes employer superannuation contributions in respect of its employees to HOST Plus Super (formerly Statewide Super). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (10.00% in 2021/22; 9.50% in 2020/21). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2020/21) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.34(a), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willis Towers Watson as at 30 June 2021. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 18. Controlled Entities

Subsidiaries

Section 41 Committees

The financial statements of the following Section 41 Committees have been consolidated into Council's statements for the year ended 30 June 2022.

(a) Mid North Community Passenger Network

This Committee is an advisory committee of interested parties including representatives of the Clare & Gilbert Valleys Council, Wakefield Regional Council, Regional Council of Goyder and Adelaide Plains Council.

A funding deed exists between the Clare & Gilbert Valleys Council and the Minister for Communities and Social Inclusion with additional funding coming from the partner Councils.

The aim of the MNCPN is to address the transport needs of communities in the region particularly the transport disadvantaged, by co-ordinating and brokering transport services within the region, providing an information service and delivering transport where no other appropriate services exist.

The liability to member Councils in the event of the dissolution of the network has been recognised in the Statement of Financial Position. (Note 8)

(b) Other

Auburn Recreation Park Committee Clare Town Hall Committee Riverton Recreation Grounds Committee Clare & Gilbert Valleys Dry Zone Committee Bushfire Prevention Committee CEO Panel Reconciliation Committee

Regional Subsidiaries

Council is a member of the Central Local Government Region of South Australia (referred to as Legatus Group). The objectives of the Region are set out in Clause 2 of the Charter as follows:

(a) undertake co-ordinating, advocacy and representational roles for its constituent councils at a regional level.

(b) facilitate and co-ordinate activities of Local Government at a regional level related to community and economic development with the object of achieving improvement for the benefit of the communities of its constituent councils.

(c) develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of Local Government when dealing with other governments, private enterprise and the community.

(d) develop further co-operation between its constituent councils for the benefit of the communities of the region.

(e) develop and manage policies which guide the conduct of programs and projects in the region with the objective of securing the best outcomes for the for the communities of the region

(f) undertake projects and activities that benefit the Region and its communities

(g) associate, collaborate and work in conjunction with other regional local government boards for the advancement of matters of common interest

(h) provide strong advocacy speaking with one voice on what matters most to the communities of the constituent councils

(i) work together to make the best use of available resources

(j) collaborate to deliver effective services

(k) build partnerships with those who can contribute to stronger and more sustainable communities

(I) develop and implement a robust Business Plan consistent with the Regions Plan

The financials of this regional committee have not been included into Council's statements as they are not considered to be material.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 19. Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but knowledge is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. Land under roads

As reported in the Financial Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in the reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

2. BANK GUARANTEES

No loans or banking facilities advanced to community organisations have been guaranteed by council.

Note 20. Related Party Transactions

Key Management Personnel

Transactions with Key Management Personnel

The Key Management Personnel of the Council include the Mayor, Councillors, CEO and certain prescribed officers under section 112 of the Local Government Act 1999. In all, 14 persons were paid the following total compensation:

	2022 \$ '000	2021 \$ '000
The compensation paid to Key Management Personnel comprises:		
Salaries, allowances & other short term benefits	831	809
Total	831	809

PARTIES RELATED TO KEY MANAGEMENT PERSONNEL

Key management personnel own retail and consulting business from which various supplies and services were purchased as required on account. Total purchases amounted to \$6,302, with \$172 unpaid at the end of the year.

An elected member or an employee is a member of the following management committees; Reasling Trail Management Committee and the Stockport Community Association. In accordance with the Local Government Act 1999, these persons declare a conflict of interest and leave the meeting environs when any matter affecting their club or group is discussed or voted upon. A total of \$8,000 was paid to these committees by Council during the 2021-22 year.

Key management personnel or close family members (including related parties) were paid \$245 by Council in respect to a revegatation incentive.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CLARE AND GILBERT VALLEYS COUNCIL

Opinion

We have audited the accompanying financial report of the Clare and Gilbert Valleys Council, which comprises the statement of financial position as at 30 June 2022, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and the Certification of the Financial Statements.

In our opinion, the financial report gives a true and fair view of the financial position of the Clare and Gilbert Valleys Council as of 30 June 2022, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards and the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (including Independence Standards) (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Report

Management is responsible for the preparation of the financial report, which gives a true and fair view in accordance with Australian Accounting Standards and the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*, and for such internal control as the committee and management determines is necessary to enable the preparation of a financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at <u>http://www.auasb.gov.au/Home.aspx</u>. This description forms part of our auditor's report.

BENTLEYS SA AUDIT PARTNERSHIP

DAVID PAPA PARTNER

Dated at Adelaide this 1st day of December 2022

INDEPENDENT ASSURANCE REPORT ON INTERNAL CONTROLS OF CLARE AND GILBERT VALLEYS COUNCIL

Opinion

We have audited the compliance of the Clare and Gilbert Valleys Council (the Council) with the requirements of Section 125 of the *Local Government Act 1999* in relation to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2021 to 30 June 2022 are in accordance with legislative provisions.

In our opinion, the Council has complied, in all material respects, with Section 125 of the *Local Government Act 1999* in relation to Internal Controls, established by the Council in relation to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with legislative provisions for the period 1 July 2021 to 30 June 2022.

Limitation on Use

This report has been prepared for the members of the Council in accordance with Section 129 of the *Local Government Act 1999* in relation to Internal Controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

Limitations of Controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on internal controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

Independence

In conducting our engagement, we have complied with the independence requirements of the Australian professional accounting bodies.

The Council's Responsibility for the Internal Controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with Section 125 of the *Local Government Act 1999* in relation to Internal Controls, to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and incurring of liabilities are in accordance with legislative provisions.

Our Responsibility

Our responsibility is to express an opinion on the Council's compliance with Section 125 of the *Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3000 Assurance Engagements Other than Audits or Reviews of Historical Financial Information and ASAE 3150 Assurance Engagement on Controls, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Council has complied with Section 125 of the *Local Government Act 1999* in relation only to the Internal Controls specified above for the period 1 July 2021 to 30 June 2022. ASAE 3000 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

Our procedures included obtaining an understanding of internal controls in relation to the receipt, expenditure and investment of money, the acquisition and disposal of property and the incurring of liabilities, evaluating management's assessment of these internal controls, assessing the risk that a material weakness exists, and testing and evaluating the design and implementation of controls on a sample basis on the assessed risks.

BENTLEYS SA AUDIT PARTNERSHIP

DAVID PAPA PARTNER

Dated at Adelaide this 1st day of December 2022

General Purpose Financial Statements

for the year ended 30 June 2022

Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Clare & Gilbert Valleys Council for the year ended 30 June 2022, the Council's Auditor, Bentleys SA Audit Partnership has maintained its independence in accordance with the requirements of the *Local Government Act* 1999 and the *Local Government (Financial Management) Regulations* 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.

Dr Helen Macdonald Chief Executive Officer

Date: 07 November 2022

lan Swan Presiding Member, Audit Committee

Certification of Auditor Independence

I confirm that, for the audit of the financial statements of the Clare and Gilbert Valleys Council for the year ended 30 June 2022, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants (including Independence Standards), Part 4A published by the Accounting Professional and Ethical Standards Board, in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) Local Government (Financial Management) Regulations 2011.

Bentleys SA Audit Partnership

David Papa Partner

Dated at Adelaide this 27^{th} day of October 2022







2021/2022 ANNUAL REPORT

The Legatus Group Charter requires that the AGM receive the Legatus Group Annual Report which may incorporate reports from committees and any representatives reports from other organisations. The Legatus Group AGM held on Friday 9 September 2022 adopted this report.

The Legatus Group Charter clause 6.3 Annual Report

6.3.1 The Legatus Group must each year, produce an Annual Report summarising the activities, achievements and financial performance of the Legatus Group for the preceding Financial Year.

6.3.2 The Annual Report must incorporate the audited financial statements of the Legatus Group for the relevant Financial Year.

6.3.3 The Annual Report must be provided to the Constituent Councils by 30 September each year.

The Legatus Group is a regional subsidiary of:

- Adelaide Plains Council
- Barunga West Council
- Clare & Gilbert Valleys Council
- Copper Coast Council
- District Council of Mount Remarkable
- District Council of Orroroo/Carrieton
- District Council of Peterborough
- Light Regional Council
- Northern Areas Council
- Port Pirie Regional Council
- Regional Council of Goyder
- The Barossa Council
- The Flinders Ranges Council
- Wakefield Regional Council
- Yorke Peninsula Council

The Central Local Government Region was established in 1998 under Section 200 of the Local Government Act 1934 as a controlling authority. It now continues in existence as a regional subsidiary of its member Councils under Part 2 of Schedule 2 of the Local Government Act 1999 by the provisions of Section 25 of the Local Government (Implementation) Act 1999.

In 2016 the Central Local Government Region of South Australia adopted the trading name of Legatus Group to which it is referred. The Legatus Group is established to:

- undertake co-ordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level
- facilitate and co-ordinate activities of local government at a regional level related to community and economic development with the object of achieving improvement for the benefit of the communities of its Constituent Councils
- develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community
- develop further co-operation between its Constituent Councils for the benefit of the communities of the region
- develop and manage policies which guide the conduct of programs and projects in the region with the objective of securing the best outcomes for the communities of the region
- undertake projects and activities that benefit the region and its communities
- associate collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest.

The Legatus Group is a body corporate and is governed by a Board of Management which has the responsibility to manage all activities of the group and ensure that they act in accordance with its Charter.

<u>Contact Details</u>: Address: 20 King Street Mintaro SA 5415 PO Box 1 Mintaro SA 5415 Telephone: 0407819000 Email: <u>ceo@legatus.sa.gov.au</u> Website: <u>www.legatus.sa.gov.au</u>

Legatus Group Board of Management: The Board consists of all principal members (Mayors) of the Constituent Councils which for 2020/2021 were:

Council	Delegate
Adelaide Plains Council	Mayor Mark Wasley
Barunga West Council	Mayor Leonie Kerley
Clare & Gilbert Valleys Council	Mayor Wayne Thomas
Copper Coast Council	Mayor Roslyn Talbot
District Council of Mount Remarkable	Mayor Phillip Heaslip
District Council of Orroroo Carrieton	Mayor Kathie Bowman
District Council of Peterborough	Mayor Ruth Whittle OAM
Light Regional Council	Mayor Bill O'Brien
Northern Areas Council	Mayor Ben Browne
Port Pirie Regional Council	Mayor Leon Stephens
Regional Council of Goyder	Mayor Peter Mattey OAM

The Barossa Council	Mayor Bim Lange OAM
The Flinders Ranges Council	Mayor Greg Flint
Wakefield Regional Council	Mayor Rodney Reid
Yorke Peninsula Council	Mayor Darren Braund

Office Bearers for 2021/22

Chairman	Mayor Phillip Heaslip
Deputy Chairs	Mayor Bill O'Brien Mayor Rodney Reid
South Australian Regional Organisation of Councils	Mayor Peter Mattey Mayor Bill O'Brien
Chief Executive Officer	Mr Simon Millcock
Auditor	Dean Newberry and Associates

The following meetings of the Board of Management were held during the 2021/22 year:

- 3 September 2021 Annual General Meeting Orroroo
- 3 September 2021 Ordinary General Meeting Orroroo
- 3 December 2021 Special Meeting online
- 10 December 2021 Ordinary General Meeting Kadina
- 14 February 2022 Special Meeting online
- 21 February 2022 Special Meeting online
- 11 March 2022 Ordinary General Meeting Nuriootpa
- 10 June 2022 Ordinary General Meeting Melrose

There were four advisory committees in 2021/2022 and all agendas and minutes from the Board meetings and these committees are published on the Legatus Group Website. All advisory committee minutes were provided with the agendas to the Legatus Group meetings. The Constituent Councils are provided during the year with Board Agendas, Minutes, Annual Report, Business Plan, Budget and Financial Reports.

Committee	Members
Audit Committee	Mayor Kathie Bowman (Chair)
	Mayor Rodney Reid
	Mr Peter Ackland
	Mr Colin Byles
	Mr Ian McDonald
Management Group (Council CEOs)	Mr Sam Johnson OAM (Mt Remarkable) (Chair)
	Mr James Miller (Adelaide Plains)
	Mr Martin McCarthy (Barossa)
	Ms Maree Wauchope (Barunga West)
	• Dr Helen Macdonald (Clare & Gilbert Valleys)
	Mr Russell Peate (Copper Coast)
	Mr Eric Brown (Flinders Ranges)
	Mr David Stevenson (Goyder)
	• Mr Brian Carr (Light)
	Mr Colin Byles (Northern Areas)
	 Mr Dylan Strong (Orroroo/Carrieton) replaced by Mr Paul Simpson
	Mr Stephen Rufus
	Mr Peter Ackland (Pirie Regional)
	Mr Andrew MacDonald (Wakefield)
	Mr Andrew Cameron (Yorke Peninsula)
Road & Transport Infrastructure Advisory Committee:	Dr Helen Macdonald Chair (CEO Clare & Gilbert Valleys Council)
	Lee Wallis (Goyder)
	Steve Kaesler (Barossa)
	Tom Jones (Adelaide Plains)
	 Mike Wilde (Department of Planning, Transport and Infrastructure)

	Kelly-Anne Saffin (CEO RDA YMN)
	Dylan Strong (CEO Orroroo Carrieton)Michael McCauley (Yorke Peninsula)
	Stuart Roberts (Wakefield)
	Mitchell Foote (Flinders Ranges)
Community Wastewater Management	Andrew MacDonald Chair (CEO Wakefield)
Advisory Committee	Gary Easthope (Clare and Gilbert Valleys)
	Adam Broadbent (Light)
	Matthew McRae (Copper Coast)
	• Riaz Uddin (Goyder)
	Hayden Battle (Wakefield)

Chairs Report – Mayor Phillip Heaslip

It has been my pleasure to serve in this my inaugural year as Chair and I take this opportunity to report on some of the highlights of the past year.

Internally we have undertaken workshops and surveys to update our Strategic Plan which has been distributed to member councils for their consideration. This will be the subject of a report at the 9 September 2022 Legatus Group Ordinary meeting. We extended the contract of our CEO Mr Simon Millcock until 30 June 2024.

The board has taken an approach over the past three years to not significantly increase members fees whilst using the reserves to undertake both administration and project work including the appointment of an Administration Officer. The board has noted this will need reviewing in the coming year, we plan to have met the targets for our reserves as previously agreed to by June 2023.

The board has focused this year on the key areas of:

- Roads and Transport Infrastructure
- Waste Management including Wastewater
- Community Capacity Wellbeing
- Environmental Stainability

The Legatus Group provides a pivotal role to member councils in advocating on regional and statewide issues and this has included:

Rating equity associated with major energy producers that resulted in Hon Geoff Brock MP introducing a Private Members Bill in December 2021 which was not able to progress as time ran out to pass the Bill during that Parliament. The Legatus Group continued to lobby prior to the State election and then with all Local Members of the new Parliament to reintroduce and support the Bill.

- Wellbeing and Mental Health via a Memorandum of Understanding with Lifeline Country to Coast to support the existing and develop new Connect Centres within the region. This has gained traction with Hon Geoff Brock MP, Fraser Ellis MP and Penny Pratt MP co-signing a letter to the Minister for Health to support the Legatus Group Lifeline recommendations. This included support for the extension of the two Family and Business Support Mentors through Dept Primary Industries and Regions within our northern councils.
- Assisted with matters relating to Community Wastewater Management Schemes (CWMS) which has seen a review and CWMS reform program.
- Delivered the SA Regional Organisation of Councils a SA Regional Road Priority Project.
- Assisted with the Northern and Yorke Drought Resilience Plan in partnership with Regional Development Australia Organisations and the Northern and Yorke Landscape Board.

The Legatus Group provided support at a regional and state level with forums, workshops and webinars including:

- SA CWMS Conference
- Legatus Group Waste Forum
- Yorke Mid North Alliance Regional Planning Forum
- Legatus Group Regional Roads Forum
- Accessible Tourism Forum
- Ageing and Disability Lifestyle Expo
- Community Development Forum
- Aboriginal self-determination Webinar
- Native Foods Cultural Awareness Forum

Key reports and projects supported this year by the Legatus Group were:

- Smart Irrigation (Copper Coast & Orroroo Carrieton)
- Stormwater Harvesting (Copper Coast, Light & Adelaide Plains)
- CWMS Pump Monitoring and Management (Copper Coast)
- South Flinders Storytelling Brighter Futures Podcast project
- Legatus Group Regional Local Roads Plan database updates
- CWMS on-line training project
- Handling Customer Request processes
- Assessment of Bridge and Culverts report
- Legatus Group Waste and Resource Recovery Strategy and Action Plan 2021-2026
- Northern and Yorke Climate Change Sector Agreement
- Opportunities for the Development of Accessible Tourism on the Yorke Peninsula
- Remarkable Southern Flinders Ranges Tourism report

Whilst we have commenced the Regional Workforce Attraction, Development & Retention Action Plan for the Legatus Group LGAs in collaboration with Torrens University Australia.

Direct support has been provided to successful grant applications for the region:

- 2021 SLRP grants resulting in over \$3.8m for local roads.
- Resilient Coastal Ecosystems for Environment and Tourism works in coastal areas adjacent to the Walk the Yorke trail with just under \$1m awarded as part of a \$1.6m, 3-year project.

Current grant applications that the Legatus Group are involved with are:

- Pilot Organics Processing Plant at Peterborough
- Carbon Offsetting for Local Government
- Climate Resilient Asset Capacity Augmentation for Community Wastewater Management
- with Constructed Floating Wetland Systems
- Caravan / RV Dump Point Project
- LG Career Pathways & Workforce Toolkit for Regional SA Councils

The Legatus Group continued to support the South Australia Drought Resilience Adoption and Innovation Hub as a Local Government project partner and it was pleasing to see its head office open in Roseworthy and one of the nodes in Orroroo.

Roadworks on National and State Highways continues to progress whilst the Road and Transport Infrastructure Advisory Committee have been active this year via updates to our Regional Roads Plan and renewed Deficiency Action Plan.

There has been significant support for equity associated with the Special Local Roads Program funding and we look forward to positive outcomes especially for the Yorke Peninsula Council application in the upcoming announcements.

The 2021 Legatus Group Road and Transport Forum provided the opportunity for member councils to come together and discuss and be more informed on issues around areas such as heavy vehicle access.

Whilst not relevant to all member councils the Assessment on Bridge and Culverts report is a valuable step in identifying the regions priorities.

The release of the Legatus Group Waste and Resource Recovery Strategy and Action Plan 2021-2026 has been of major interest to members in the area of waste and recycling. Local Government needs to work cooperatively with the SA Government including both Green Industries SA and the EPA in making a significant contribution to positive reforms currently taking place in South Australia.

The South Australian Government released the South Australia's Waste Strategy 2020-25, showing that Regional Waste Management Plans are to be in place for all SA regional local government areas and/or regional city clusters by 2023. The Plans are required to set regionally appropriate and progressive waste diversion targets. The 20-Year State Infrastructure Strategy identifies opportunities for development in regional areas, including in investment in:

- equipment and facilities for waste compaction and bulk hauling to reduce costs of transporting waste to end markets;
- expanding or developing commercial composting organics from MSW and industries such as vineyards, orchards and other agriculture; and
- developing high-value organics products.

In March 2021, the South Australian Regional Organisation of Councils through the Legatus Group released a Report on Waste Management Infrastructure for South Australian Regional Councils to assist with future actions regarding Waste Management for Regional Local Governments in SA.

Through our partnerships with the University sector, we have released in 2021 reports on:

- Making and Using Organic Compost
- Implementing the Circular Economy in SA
- A supply chain analysis of the circular economy in regional South Australia

The Legatus Group has identified a series of targeted projects that leverage advocacy and collaboration activities to deliver targeted outcomes for the region through the Legatus Group Waste and Resource Recovery Strategy 2021-2026 and its Action Plan.

We continue to encourage and foster closer working relationships with the three Regional Development Australia (RDA) organisations and the Northern and Yorke Landscape Board.

The region has been proactive in supporting the challenges of our changing environment though the development of the Sector Agreement for the Climate Change Adaptation Plan and we now have the Barossa Light Adelaide Plains councils incorporated into this plan. The continued support for the Northern and Yorke Coastal Management Action Plan included the coordination of workshops and a grant application through the Northern and Yorke Landscape Board. The Legatus Group have been an active supporter of the SA Coastal Council Alliance.

The Legatus Group have supported and are an active partner in the Northern and Yorke Landscape Board Aboriginal Engagement Committee and staged a number of webinars, workshops and forums.

We acknowledge the RDA's who have committed their staff to be members of several Legatus Group Advisory Committee and or Project Reference Groups. The Legatus Group CEO and staff committed large amounts of time to the development of many Conferences and Forums. I also note with positivity the CEO and staff's efforts to support other regional councils through their roles.

The collaboration and establishment of MoUs and partnerships with universities has been strengthened during the past year and provided valuable reports through research and partnerships and provides cost effective research projects.

The Audit and Risk Management Group Committee have ensured that the work plan has assisted us in improving our governance and recommendations around variations to our policies.

There has been valuable feedback gained from the Legatus Group Management Group meetings and information sharing opportunities by and for this CEO group.

The Community Wastewater Management Advisory Committee assisted in gaining a further extension of the Joint CWMS program until June 2023, staging of a successful SA conference, developing an online training program and assisting with the reforms being developed by the LGA CWMS Committee.

It was noticeable that there was a reduced attendance by the State Government Members of Parliament and our Federal Member although the Hon Geoff Brock MP is an exception and is a regular attendee.

In closing I would like to thank everyone who has taken a proactive role in progressing the strategic initiatives of the region. I thank Mayors Bill O'Brien and Rodney Reid for your roles as Deputy Chairs, Mayors Bill O'Brien and Peter Mattey as our SAROC representatives and Mayor Kathy Bowman as Chair of our Audit and Risk Management Committee.

I note that the reports prepared by the Legatus Group CEO and progressed to SAROC and other stakeholders and partners in all tiers of government continue to be well received. The organisations

positive approach to strong partnerships and a collaborative approach, with our other regional local government associations, stakeholders and tiers of government continues.

These activities are coordinated and managed by our CEO Mr Simon Millcock. I wish to thank him for his committed, dedicated and consistent approach in the development and delivery of the goals and directions of the board.

I would like to acknowledge all the Board members and those who have committed time to the Advisory Committees. Your valuable service to our communities and the region continues to provide much needed leadership into the future.

Mayor Phillip Heaslip

Chairman Legatus Group

CEO Report – Mr Simon Millcock

Firstly, I would like to acknowledge the support provided to me by the Chair Mayor Phillip Heaslip and Deputy Chairs Mayor Rodney Reid and Bill O'Brien, Board, CEOs, Committees, Regional Partners and the Legatus Group staff for the past year.

This year saw the scaling back on some of project work with a focus on a more consolidated approach by the board to reflect the strategic priorities whilst continuing to support state-wide, regional and subregional programs and research.

This was made possible by the boards continued approach to reducing their reserves and utilising the carry over and grant funding from the LGA Regional Capacity Building Allocations.

We were not as successful with grant applications compared to recent years but all contracts for grants and projects have been acquitted and reported on accordingly. In last year's annual report, I outlined consideration is needed to not raise expectations of increased capacity and or project delivery into the future due to the reliance on grants. This has now included the closure of the Legatus Group Office and its associated costs. Whilst the financial services have seen a significant increase as we moved away from member councils providing this service at a reduced rate.

\$103,927 was generated from other income streams and council contributions were \$170,400. As such 62% of the Legatus Group's income came from its membership fees. The 15-member council contributions during the previous five years had been on average around 26% of the Legatus Group Income. Individually members contributions to the overall income were 4% and is significantly lower than other Regional LGAs.

The result is that the Legatus Group is in a sound financial position to cover its forthcoming liabilities and this is reflected in the 2022 – 2023 business plan and budget. The board has noted that the current use of reserves to fund some administration costs beyond June 2023 is not sustainable and that this is to be addressed in the coming year.

Due to the APR.Intern program no longer being accessible there was a reduction in the level of funding available for cost effective research although the partnerships with the Universities have continued to add value to our programs.

This year saw my attendance and deliver of agendas, minutes and reports to close to 40 Legatus Group Board, Advisory Committee, Yorke Mid North Alliance and SAROC meetings whilst managing the delivery of state and regional forums, workshops and webinars. There was considerable time spent with the development and management of reference groups for nearly all projects. Employment numbers were reduced this year to a part time Project Manager Dr Paul Chapman (partly funded through the LGA CWMS Managamnet Committee). The board supported having a part time administration officer and after the initial contract fell through, we were able to contract Tracey Rains who commence in November 2021. This caused some reduced level of productivity but has now provided beneficial outcomes with Tracey having been in place for several months.

A significant amount of time was provided on the review of the Legatus Group Strategic Plan which is currently with Councils for their consideration whilst the Charter updates are also with member councils and these are reflective of the current thinking of the board.

Following a variation to the format for the Legatus Regional Management Group (CEOs) they have taken on a forum style approach as opposed to a meeting style.

In collaboration with the LGA this year saw a large commitment of my time in progressing the advocacy on Rating Equity through initially the Legatus Group then SA Regional Organisation of Councils and the LGA Board.

My representation includes as a member of the Yorke Mid North Alliance, LGA Regional CEOs Forum and the Northern and Yorke Landscape Board Aboriginal Engagement Committee.

I provided a regional voice to help support the local government sector in the following areas:

- Local Govt Grants Network Best Practice Grants Guide
- Judge for the Local Government Information Technology SA Incorporated Awards
- Creative Industries Think Tank
- SA Volunteer Conference and Regional Network

The Legatus Group Website was updated and a bi monthly CEO Newsletter developed along with increased publication on social media to keep members and partners informed. The following were delivered and or published and they flow on from previous projects and report.

Waste

- Legatus Group Waste and Resources Recovery Strategy and Action Plan
- Implementing the Circular Economy in SA research paper
- A supply chain analysis of the Circular Economy in Regional South Australia
- 3 videos featuring volunteer based recycling projects in the Barossa Valley and Clare and Gilbert Valleys
- Endorsement of the content for 9 CWMS on-line training videos

Roads / Transport

- SA Regional Road Priority Report
- Bridge Deficiency Report
- Legatus Group Road Deficiency Action Plan 2022 Minor Update

Community / Tourism

• SA Film Corp publication featuring 9 of the member councils as Film Friendly Councils from the Flinders Ranges, Southern Flinders and Yorke Peninsula regions

- Brighter Futures Storytelling / Podcasts featuring 7 communities across the Southern Flinders Ranges
- Partner with the Opening the Door to Nature accessible tourism project to be delivered across the region in 2022/2023
- Inclusive and Accessible Tourism Experiences Yorke Peninsula report
- Remarkable South Flinders Ranges Tourism Alliance report

An update on the Wellbeing Gap Analysis was completed in June 2022 and this has been used as the basis for the joint approach to the Minister for Health by local MPs, Lifeline and Legatus Group for increased resources in the centralised model for mental health.

Following a workshop to identify business systems for member councils and with some seed funding the project Handling Customer Request Processes was developed by the Port Pirie Regional Council with several member councils involved.

The Local Govt Workforce research project with Torrens University commenced and a final report is due in September 2022.

I would like to sincerely thank the support I received from Paul Chapman, Tracey Rains and Colin Davies. Working as a team in isolation across a myriad of topics had its challenges but the resulting work from all was of a professional standard that reflected well for the Legatus Group.

Simon Millcock

CEO Legatus Group

Chair Legatus Group Audit and Risk Committee – Mayor Kathy Bowman

This is a summary of activities undertaken, and recommendations made during 2021-2022.

The committee met on 4 occasions with 2 special meetings which is accordance with the Charter with the following attendance.

Date	No of Members Attending
24 August 2021	4
30 August 2021(Special Meeting)	3
22 November 2021	4
30 November 2021(Special Meeting)	5
1 March 2022	5
24 May 2022	4

Committee Member	No of Meetings Attended
Chairman Mayor Kathie Bowman	3
Mayor Rodney Reid	6

Peter Ackland	4
Colin Byles	6
lan McDonald	6

The following table sets out the principal issues addressed by the Committee for 2021-2022 year.

Principal Issues Examined	Recommendations to Board
Financial Report	No issues, unqualified audit, adopted for the 21/22 financial year.
Review of budget against actuals	Noted no issues and supported the allocation of the expenditure identified of carry over reserves and accumulated surplus for business plan and budgets.
Review of work plan, internal controls	 Work planned maintained and adoption of recommendations by Auditor re policies. Recommended and supported workshop on strategic plans and long term financial plan with appropriate recommendations to the board. Assisted with and provided recommendations re the provision of Financial Management Services.
Charter	Recommended the Legatus Group adopt a variation to the Legatus Group Charter and supported the development of workshop to review the updated charter and its subsequent recommendation to distribute the revised charter to the board for their consideration.
Business, Budget and Strategic Plan	 Noted the development of the 2021-2022 business plan and budget and its quarterly updates. Noted and supported the development of a workshop for updating the Legatus Group Strategic Plan and provided input to the review.
Membership	Recommendations to Board re membership of Audit Committee
Equity / reserves	Recommendations to Board on the levels to be held

Mayor Kathy Bowman

Chairman Legatus Group Audit and Risk Management Committee

CENTRAL LOCAL GOVERNMENT REGION of SA trading as



Annual Financial Statements

For the financial year

1 July 2021 – 30 June 2022

General Purpose Financial Reports for the year ended 30 June 2022

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Audit Report - Financial Statements

Audit Report - Internal Controls Group Certificate of Audit Independence

Audit Certificate of Audit Independence

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ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2022

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Group to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and Australian Accounting Standards.
- the financial statements present a true and fair view of the Group's financial position at 30 June 2022 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Group provide a reasonable assurance that the Group's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Group's accounting and other records.

Simon Francis MILLCOCK

Startulum Revenan

Mayor Kathie-BOWMAN CHAIR, Audit & Risk Management Committee

Date: 9 SEPT 2022.

STATEMENT OF COMPREHENSIVE INCOME for the year ended 30 June 2022

	Notes	2022 \$	2021 \$
INCOME	Notes	Ŷ	Ŷ
Council Contributions	2	170,400	177,525
Grants, subsidies and contributions	2	93,783	333,151
Investment income	2	7,032	8,188
Reimbursements	2	-	75,400
Other income	2	3,108	15,279
Total Income	_	274,323	609,543
EXPENSES			
Employee costs	3	263,171	352,082
Materials, contracts & other expenses	3	305,395	555,477
Depreciation, amortisation & impairment	3	7,209	5,489
Total Expenses	-	575,775	913,048
OPERATING SURPLUS / (DEFICIT) Other Comprehensive Income		(301,453)	(303,505)
NET SURPLUS / (DEFICIT)		(301,453)	(303,505)
TOTAL COMPREHENSIVE INCOME	•	(301,453)	(303,505)

This Statement is to be read in conjunction with the attached Notes.

STATEMENT OF FINANCIAL POSITION as at 30 June 2022

	.	2022	2021
ASSETS	Notes	\$	\$
Current Assets			
Cash and cash equivalents	4	657,733	929,918
Trade & other receivables	4 -	2,152	39,970
Total Current Assets	-	659,885	969,888
Non-current Assets			
Infrastructure, property, plant & equipment	5	13,872	19,361
Total Non-current Assets			
Total Assets	-	13,872	19,361
l otal Assets		673,757	989,249
LIABILITIES Current Liabilities			
Trade & other payables	6	15,037	37,162
Provisions	6	23,881	19,350
Total Current Liabilities	-	38,918	56,512
Non-current Liabilities Provisions Total Non-current Liabilities	6	<u> </u>	<u> </u>
Total Liabilities	-	54,585	68,625
NET ASSETS	•	619,172	920,624
EQUITY Accumulated Surplus Other Reserves TOTAL EQUITY	7	349,402 269,770 619,172	650,854 269,770 920,624

This Statement is to be read in conjunction with the attached Notes.

STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2022

		Accumulated Surplus	Other Reserves	TOTAL EQUITY
2022	Notes	\$	\$	\$
Balance at end of previous reporting period Net Surplus / (Deficit) for Year Other Comprehensive Income Transfers between reserves	7	650,854 (301,453) -	269,770 - -	920,624 (301,453) -
Balance at end of period		349,402	269,770	619,172
2021				
Balance at end of previous reporting period Restated opening balance Net Surplus / (Deficit) for Year Other Comprehensive Income		704,359 704,359 <mark>(303,505)</mark>	519,770 519,770 -	1,224,129 1,224,129 <mark>(303,505)</mark>
Transfers between reserves Balance at end of period	7	250,000 650,854	<mark>(250,000)</mark> 269,770	- 920,624

This Statement is to be read in conjunction with the attached Notes

STATEMENT OF CASH FLOWS

for the year ended 30 June 2022

		2022	2021
CASH FLOWS FROM OPERATING ACTIVITIES	Notes	\$	\$
<u>Receipts</u>			
Council Contributions		170,400	177,525
Investment receipts		7,032	8,188
Grants utilised for operating purposes		131,599	387,027
Reimbursements		-	75,400
Other revenues		3,108	15,279
<u>Payments</u>			
Employee costs		(255,086)	(338,002)
Materials, contracts & other expenses	_	(327,520)	(653,504)
Net Cash provided by (or used in) Operating Activities	8	(270,467)	(328,087)
CASH FLOWS FROM INVESTING ACTIVITIES			
<u>Receipts</u>			
Sale of replaced assets		-	-
<u>Payments</u>			
Expenditure on renewal/replacement of assets		-	-
Expenditure on new/upgraded assets		(1,720)	-
Purchase of investment property		-	-
Net purchase of investment securities		-	-
Development of real estate for sale		-	-
Loans made to community groups		-	-
Capital contributed to equity accounted Council businesses		-	-
Net Cash provided by (or used in) Investing Activities	_	(1,720)	-
CASH FLOWS FROM FINANCING ACTIVITIES			
Receipts		-	-
Proceeds from borrowings		-	-
Proceeds from aged care facility deposits		-	-
<u>Payments</u>		-	-
Repayments of borrowings		-	-
Repayment of finance lease liabilities		-	-
Repayment of aged care facility deposits		-	-
Net Cash provided by (or used in) Financing Activities		-	-
Net Increase (Decrease) in cash held		(272,187)	(328,087)
Cash & cash equivalents at beginning of period	8	929,919	1,258,006
Cash & cash equivalents at end of period	8	657,733	929,919

This Statement is to be read in conjunction with the attached Notes

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2022

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1. Basis of Preparation

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011*.

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

All amounts in the financial statements have been rounded to the nearest dollar (\$).

1.1 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.2 The Local Government Reporting Entity

The Legatus Group ("the Group") is a regional subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999.

The Constituent Councils are:

- 1. The Barossa Council
- 3. Barunga West Council
- 5. Clare and Gilbert Valleys Council
- 7. Copper Coast Council
- 9. The Flinders Ranges Council
- 11. Regional Council of Goyder
- 13. Light Regional Council

12. Wakefield Regional Council

10. Port Pirie Regional Council

8. District Council of Peterborough

4. Northern Areas Council

2. District Council of Mount Remarkable

6. District Council of Orroroo/Carrieton

14. Yorke Peninsula Council, and

15. Adelaide Plains Council.

All funds received and expended by the Group have been included in the Financial Statements forming part of this Financial Report.

1.3 Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Group obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Group's operations for the current reporting period.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2022

Note 1 - SIGNIFICANT ACCOUNTING POLICIES (Continued)

1.4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at the Group's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for generally unsecured and do not bear interest. All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 10.

1.5 Vehicles & Contents

All non-current assets purchased are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". All assets are recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition.

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by the Group for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are as follows:

Contents	\$2,000
Motor Vehicles	\$5,000

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of the Group, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually. Major depreciation periods for each class of asset are shown below.

Contents	1 to 5 years
Motor Vehicles	3 to 5 years

1.6 Payables

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

Amounts received from external parties in advance of service delivery are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

1.7 Employee Benefits

Salaries, Wages & Compensated Absences

The Group has 2 FTE employees as at the 30 June 2022, a Chief Executive Officer, a part-time Project Officer and a part-time Admin Officer. Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government 10 year bond rates.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2022

Note 1 - SIGNIFICANT ACCOUNTING POLICIES (Continued)

No accrual is made for sick leave as the Group's experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Group does not make payment for untaken sick leave.

1.8 Superannuation

The Group contributes the statutory 10.0% SGC superannuation to the nominated superannuation funds for all staff. This will increase to 10.5% for the 2022-23 financial year.

1.9 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- > Non-current assets and capital expenditures include GST net of any recoupment.
- > Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

1.10 Leases

In the previous year, the Group performed an assessment of the potential impact of AASB 16 *Leases*. The Group is only engaged in a short-term lease as per Section 5 of AASB 16 and therefore the lease is recognised as an operating expense on a straight-line basis over the term of the lease.

1.11 New Accounting Standards

In the current year, the Group adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to its operations and effective for the current reporting period. The adoption of the new and revised Standards and Interpretations has not resulted in any material changes to the Group's accounting policies.

The Group has not applied any Australian Accounting Standards and Interpretations that have been issued but are not yet effective. Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2022 reporting period and have not been used in preparing these reports.

AASB 2018-6 Amendments to Australia Accounting Standards – Definition of a Business

AASB 2018-7 Amendments to Australian Accounting Standards – Definition of Material

AASB 2020-1 Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-current

AASB 2020-3 Amendments to Australian Accounting Standards – Annual Improvement 2018-2020 and Other Amendments

AASB 17 Insurance Contracts

The Group is of the view that none of the above new standards or interpretations will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.

1.12 Economic Dependencies

The Group is aware of its current dependence on Grants Revenue received from the Commonwealth Government, State Government and the Local Government Association for the ongoing operations of the Group. Should the Group not secure funding or a significantly reduced level of funding in future years, it may impact on the ability of the Group to continue operating as a going concern.

1.13 Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

1.14 Comparative Information

During the financial year, the Group has reviewed the allocation and classification of some transactions which have been updated in the comparative information presented. Changes in classification has resulted in no change to the previously reported financial performance and position of the Group.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2022

Note 2 - INCOME

	2022 Ś	2021 \$
COUNCIL CONTRIBUTIONS	Ş	Ş
General Contribution	170,400 170,400	177,525 177,525
INVESTMENT INCOME		
Interest on investments		
Local Government Finance Authority	7,032	8,185
Banks	-	3
	7,032	8,188
REIMBURSEMENTS		
- for Internships	-	75,400
	-	75,400
OTHER INCOME		
Conference Registrations & Sponsorship	3,108	15,279
	3,108	15,279
GRANTS, SUBSIDIES, CONTRIBUTIONS		~~~~~
Waste Management	-	60,000
CWMS	28,000	61,000
Coastal Management	-	140,000
Research & Development	-	26,000
Regional Capacity	42,783	-
SA Road Funding	15,000	-
NRM Landscape Priority	8,000	-
Sundry	93,783	<u>46,151</u> 333,151
	95,765	555,151
The functions to which these grants relate are shown in Note 10.		
Sources of grants		
State government	8,000	174,000
LGA	85,783	159,151
	93,783	333,151

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2022

Note 3 - EXPENSES

	2022	2021
	\$	\$
EMPLOYEE COSTS		
Salaries and Wages	198,882	281,829
Employee leave expense	31,768	33,226
Superannuation	22,064	28,510
Workers' Compensation Insurance	4,232	2,012
Professional Development	127	400
FBT	6,098	6,106
Total Operating Employee Costs	263,171	352,082
Total Number of Employees	2.0	1.4
(Full time equivalent at end of reporting period)		
MATERIALS, CONTRACTS & OTHER EXPENSES		
Prescribed Expenses		
Auditor's Remuneration	2,338	2,238
Subtotal - Prescribed Expenses	2,338	2,238
Other Materials, Contracts & Expenses		
Contractors & Consultants	241,380	461,067
Legal Expenses	80	
Unleaded Fuel	4,075	3,053
Other Motor Vehicle Costs	2,752	2,754
Members Allowances & Support	4,125	5,500
Meetings & Conferences	4,807	23,692
Insurance	8,921	7,980
Rental - Premises	9,603	9,442
Advertising	704	3,905
Accommodation	1,932	3,587
Airfares, Taxi Fares & Parking	263	2,790
Travel - Reimbursement	1,124	2,086
Catering & Meals	7,372	17,142
Telephone & Internet	3,871	5,797
IT & Web	10,963	-
Postage/Stationery	784	594
Sundry	300	3,849
Subtotal - Other Materials, Contracts & Expenses	303,057	553,239
	305,395	555,477
	<u>.</u>	· · · ·
DEPRECIATION, AMORTISATION & IMPAIRMENT		
Depreciation	5 400	E 400
Motor Vehicle	5,489	5,489
Contents	1,720	-
	7,209	5,489

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2022

Note 4 - CURRENT ASSETS

CASH & EQUIVALENT ASSETS		
Cash at Bank	12,324	91,271
Deposits at Call	645,409	838,647
	657,733	929,918
TRADE & OTHER RECEIVABLES Accrued Revenues Debtors - General GST / FBT Recoupment	495 - 1,657 2,152	224 39,270 476 39,970

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2022

	2021 \$				2022 \$			
	AT FAIR AT COST ACCUM DEP'N CARRYING AMOUNT				AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT
Motor Vehicles	-	28,967	(9,606)	19,361	-	28,967	(15,095)	13,872
Contents	-	3,948	(3,948)	-	-	3,678	(3,678)	-
TOTAL PLANT & EQUIPMENT	-	32,915	(13,554)	19,361	-	32,645	(18,773)	13,872
Comparatives	-	32,915	(8,065)	24,850	-	32,915	(13,554)	19,361

Note 5 - NON-CURRENT ASSETS - VEHICLES & CONTENTS

	2021		CARRYING AMOUNT MOVEMENTS DURING YEAR							2022
	\$		\$							
	CARRYING	Addit	Additions Disposals Depreciation Impairment Transfers Net						CARRYING	
	AMOUNT	New/Upgrade	Renewals	Ushosais	Depreciation	Impairment	In	Out	Revaluation	AMOUNT
Motor Vehicles	19,361	-	-	-	(5,489)	-	-	-	-	13,872
Contents	-	1,720	-	-	(1,720)	-	-	-	-	-
0	-	-	-	-	-	-	-	-	-	-
TOTAL PLANT & EQUIPMENT	19,361	1,720	-	-	(7,209)	-	-	-	-	13,872
Comparatives	24,850	-	-	-	(5,489)	-	-	-	-	19,361

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2022

	Note 6 - LIABIL	ITIES			
	20	022	2021		
		\$	e e	\$	
TRADE & OTHER PAYABLES	Current	Non-current	Current	Non-current	
Goods & Services	2,205	-	32,740	-	
Payments received in advance	7,500	-	-	-	
Accrued expenses - employee entitlements	4,082	-	2,160	-	
Accrued expenses - other	1,250	-	1,759	-	
GST & PAYG		-	503	-	
	15,037	-	37,162	-	
PROVISIONS Employee entitlements - Annual Leave Employee entitlements - Long Service Leave Future reinstatement / restoration, etc Other	23,881 -	- 15,667	19,350 -	- 12,113	
	23,881	15,667	19,350	12,113	

Note 7 - RESERVES

OTHER RESERVES		1/7/2021	Transfers to Reserve	Transfers from Reserve	30/6/2022
General Reserve TOTAL OTHER RESERVES	-	269,770 269,770	-	-	269,770 269,770
	Comparatives	519,770		(250,000)	269,770

PURPOSES OF RESERVES

Other Reserves

This reserve was established to provide for one year of basic operation (employee costs, vehicle costs, insurance, materials), should no revenue be received.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2022

Note 8 - RECONCILIATION TO CASH FLOW STATEMENT

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

Total cash & equivalent assets Balances per Cash Flow Statement	Notes 4	2022 \$ 657,733 657,733	2021 \$ 929,918 929,918			
(b) Reconciliation of Change in Net Assets to Cash						
from Operating Activities						
Net Surplus (Deficit)		(301,453)	(303,505)			
Non-cash items in Income Statement						
Depreciation, amortisation & impairment		7,209	5,489			
Net increase (decrease) in unpaid employee benefits		8,085	14,080			
		(286,159)	(283,936)			
Add (Less): Changes in Net Current Assets						
Net (increase) decrease in receivables		37,818	53,875			
Net increase (decrease) in trade & other payables		(22,125)	(98,027)			
Net increase (decrease) in other liabilities		(270.466)	(220,000)			
Net Cash provided by (or used in) operations		(270,466)	(328,088)			
(c) Non-Cash Financing and Investing Activities						
(d) Financing Arrangements						
Unrestricted access was available at balance date to the follow	wing lines of cre	edit:				
Corporate Credit Cards		1,000	1,000			
Note 9 - FUNCTIONS						

The activities of the Region are categorised into the following programs, projects & acytivities:

- 1 Corporate Function
- 2 P001 Regional & Community Sustainability
- 3 P003 Regional Waste Management
- 4 P005 Natural resources Management
- 5 P007 LGA R&D projects
- 6 P009 CWMS & Climate Change Co-ordinator
- 7 P017 Waste Management Composting
- 8 P019 Coastal Adaptation
- 9 P022 Roads & Transport
- 10 P027 Community Capacity Building
- 11 P028 Regional Capacity Building
- 12 P029 LGA R&D Projects
- 13 P032 Sustainability Hub
- 14 P031 Digital Maturity Index
- 15 P034 N&Y Coastal Management Action Plan
- 16 P036 LGA R&D Regoinal Youth Volunteering
- 17 P037 Creative Industries Project
- 18 P038 Regional Waste Strategy
- 19 P040 Disability Inclusion Action Plan
- 20 P042 Drought Wellbeing Project
- 21 P043 Stormwater Harvesting Trial
- 22 P044 IT Data Gathering & Digital Research
- 23 P045 Aboriginal Engagement Committee

Income and expenses have been attributed to the functions/activities throughout the financial year.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2022

Note 10 - FINANCIAL INSTRUMENTS

All financial instruments are categorised as loans and receivables.

Accounting Policies - Recognised Financial Ir	nstruments
Bank, Deposits at Call, Short Term Deposits	Accounting Policy: Carried at lower of cost and net realiseable value; Interest is recognised when earned.
	Terms & conditions: Short term deposits are available on 24 hour call with the LGFA and have an interest rate of 1.05% as at 30 June 2022
	Carrying amount: approximates fair value due to the short term to maturity.
Receivables - Trade & other debtors	Accounting Policy: Carried at nominal value.
	Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest.
	Carrying amount: approximates fair value.
Liabilities - Creditors and Accruals	Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Group.
	Terms & conditions: Liabilities are normally settled on 30 day terms.

Carrying amount: approximates fair value.

Liquidity Analysis

2022		Due < 1 year	Due > 1 year; <u><</u> 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Financial Assets		\$	\$	\$	\$	\$
Cash & Equivalents		657,733	-	-	657,733	657,733
Receivables		2,152	-	-	2,152	2,152
Other Financial Assets	_	-	-	-	-	-
	Total	659,885	-	-	659,885	659,885
Financial Liabilities	-					
Payables		1,250	-	-	1,250	1,250
Current Borrowings		-	-	-	-	-
Non-Current Borrowings		-	-	-	-	-
	Total	1,250	-	-	1,250	1,250
2021		Due < 1 year	Due > 1 year; <u><</u> 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
			5 years	·		
2021 <u>Financial Assets</u> Cash & Equivalents		Due < 1 year \$ 929,918		Due > 5 years \$	Contractual Cash Flows	Carrying Values \$ 929,918
Financial Assets		\$	5 years	·	Contractual Cash Flows \$	\$
<u>Financial Assets</u> Cash & Equivalents		\$ 929,918	5 years	·	Contractual Cash Flows \$ 929,918	\$ 929,918
Financial Assets Cash & Equivalents Receivables	Total	\$ 929,918	5 years	·	Contractual Cash Flows \$ 929,918	\$ 929,918
Financial Assets Cash & Equivalents Receivables	Total	\$ 929,918 39,970	5 years \$ - -	\$	Contractual Cash Flows \$ 929,918 39,970	\$ 929,918 39,970
Financial Assets Cash & Equivalents Receivables Other Financial Assets	Total	\$ 929,918 39,970	5 years \$ - -	\$	Contractual Cash Flows \$ 929,918 39,970	\$ 929,918 39,970
<u>Financial Assets</u> Cash & Equivalents Receivables Other Financial Assets <u>Financial Liabilities</u>	Total	\$ 929,918 39,970 969,888	5 years \$ - -	\$	Contractual Cash Flows \$ 929,918 39,970 - 969,888	\$ 929,918 39,970 - 969,888
Financial Assets Cash & Equivalents Receivables Other Financial Assets Financial Liabilities Payables	Total _	\$ 929,918 39,970 969,888	5 years \$ - -	\$	Contractual Cash Flows \$ 929,918 39,970 - 969,888	\$ 929,918 39,970 - 969,888

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Group.

Risk Exposures

<u>Credit Risk</u> represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Group is the carrying amount, net of any allowance for doubtful debts. All Group investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Group's boundaries, and there is no material exposure to any individual debtor.

<u>Market Risk</u> is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Group's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor <u>currency risk</u> apply.

Liquidity Risk is the risk that the Group will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates.

<u>Interest Rate Risk</u> is the risk that future cash flows will fluctuate because of changes in market interest rates. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2022

Note 11 - FINANCIAL INDICATORS

	2022	2021	2020				
These Financial Indicators have been calculated in accordance with <i>Information Paper 9 - Local Government Financial</i> <i>Indicators</i> prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.							
The Information Paper was revised in May 2015 and the financial indica accordance with the revised formulas.	ators for previous yea	rs have been re-c	calculated in				
Operating Surplus Ratio							
Operating Surplus Total Operating Income	(109.9%)	(49.8%)	31.2%				
This ratio expresses the operating surplus as a percentage of to	otal operating rever	nue.					
Net Financial Liabilities Ratio							
<u>Net Financial Liabilities</u> Total Operating Income	(221%)	(148%)	(165%)				
Net Financial Liabilities are defined as total liabilities less financial assets. These are expressed as a percentage of total operating revenue.							
Asset Renewal Funding Ratio <u>Net Asset Renewals</u> Depreciation Expenditure	0%	0%	305%				

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2022

Note 12 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Group prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances

	2022 \$	2021 \$
Income Expenses Operating Surplus / (Deficit)	274,323 (575,775) (301,453)	609,543 (913,048) (303,505)
Net Outlays on Existing Assets Capital Expenditure on renewal and replacement of Existing Assets Add back Depreciation, Amortisation and Impairment Proceeds from Sale of Replaced Assets	- 7,209 7,209	- 5,489 5,489
Net Outlays on New and Upgraded Assets Capital Expenditure on New and Upgraded Assets (including investment property & real estate developments) Amounts received spec. for New and Upgraded Assets Proceeds from Sale of Surplus Assets (including investment property and real estate developments)	(1,720) - - (1,720)	- - - -
Net Lending / (Borrowing) for Financial Year	(295,964)	(298,016)

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2022

Note 13 - RELATED PARTY DISCLOSURES

KEY MANAGEMENT PERSONNEL

The Key Management Personnel of the Group include the 15 Mayors/Chairpersons of the constituent Councils and the CEO. In all, 1 person was paid the following total compensation:

	2022	2021
	\$	\$
Salaries, allowances & other short term benefits	158,801	154,050
Member Allowance	4,125	5,500
Post-employment benefits	15,880	14,635
FBT	6,098	6,106
TOTAL	184,904	180,291
The Group received the following amounts in total:	2022 \$	2021 \$
Contributions for fringe benefits tax purposes	-	-

TOTAL

PARTIES RELATED TO KEY MANAGEMENT PERSONNEL

During the reporting period, no Key Management Personnel or parties related to them had any transactons on more favourable terms than those available to the general public.

OTHER RELATED PARTIES

Amounts received from Related Parties during the financial year and owed by Related Parties at the end of the financial year (inclusive of GST).	Received 2022	Outstanding 2022
	\$	\$
The Barossa Council	12,496	-
Barunga West Council	12,496	-
Clare and Gilbert Valleys Council	12,496	-
Copper Coast Council	12,496	-
The Flinders Ranges Council	12,496	-
Regional Council of Goyder	12,496	-
Light Regional Council	12,496	-
Adelaide Plains Council	12,496	-
District Council of Mount Remarkable	12,496	-
Northern Areas Council	12,496	-
District Council of Orroroo / Carrieton	12,496	-
District Council of Peterborough	12,496	-
Port Pirie Regional Council	12,496	-
Wakefield Regional Council	12,496	-
Yorke Peninsula Council	12,496	-
TOTAL	187,440	-

Description of Services provided to all Related Parties above:

The Legatus Group is the peak regional local government organisation that is focused on the interests of its communities. The Legatus Group's primary purpose focuses on the wealth, wellbeing and social cohesion of these communities via a sustainable approach of productive landscapes and natural environment. Its focus is on the key roles of local government.

The Group has Five Primary Goals and numerous strategies to achieve these are outlined in the Group's Strategic Plan 2018-2028 which is available on the Group's website.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2022

Note 14 - CONTINGENCIES & ASSETS & LIABILITIES NOT RECOGNISED IN THE STATEMENT OF FINANCIAL POSITION

There are no contingencies, assets or liabilities not recognised in the financial statements for the year ended 30 June 2022.

Note 15 - EVENTS OCURRING AFTER REPORTING DATE

There were no events dubsequent to 30 June 2022 that need to be disclosed in the financial statements.

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2022

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the Legatus Group for the year ended 30 June 2022, the Council's Auditor, Dean Newbery & Partners, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011.*

CHIEF EXECUTIVE OFFICER CHIEF EXECUTIVE OFFICE The Barossa Council Barunga West Opincil CHIEF EXECUTIVE OFFICER CHIEF EXECUTIVE OFFICER **Clare & Gilbert Valleys Council** Copper Coast Council CHIEF EXECUTIVE OFFICER DHIEF BIECUTIVE OFFICER The Flinders Ranges Council Regional Council of Goyder CHIEF EXECUTIVE OFFICER CHIEF EXECUTIVE OFFICER Light Regional Council Adel Anna Council CHIEF EXECUTIVE OFFICER, ACTING CHIEPEXECUTIVE OFFICER Council of Mount Remarkable Northern Areas Council CHIEF EXECUTIVE OFFICER District Council of Orroroo Carrieton CHIEF EXECUTIVE OFFICER rt Pirie Regional Council NGT. CHIEF EXECUTIVE OFFICER HIEF EXECUTIVE OFFICER York Peninsula Council District Council of Peterborough adhlenn 1 and CHIEF EXECUTIVE OFFICER CHAIR, Legatus Group Wakefield Regional Council Audit & Risk Management Committee CHIEF/EXECUTIVE OFFICER CHAIR Legatus Group Legatus Group Date: 9 SEPT 2022