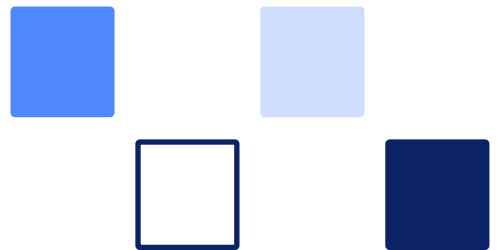


Annual Business Plan & Budget

2012/2013



Clare &
Gilbert
Valleys
Council

"Vibrant Communities working together to grow in a dynamic, innovative and sustainable way"



St Aloysius Church, Sevenhill

Contents

Public Consultation

Consultation

The consultation period on the Annual Business Plan and Budget 2012/2013 commenced on 9 May 2012 with written submissions closing at COB on 1 June 2012.

Public notices were placed in the local newspapers with draft documents available at Council Offices, Libraries and on the website.

All written submissions received were presented to a Council meeting held 4 June 2012.

Council Meeting/ Verbal Submissions

Members of the public were given opportunity to make verbal submissions regarding the Annual Business Plan at a Council Meeting held at the Council Chambers, 4 Gleeson Street, Clare, on the 21 May 2012.

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From the Mayor and Chief Executive Officer



Allan Aughey,
Mayor



Roy Blight,
Chief Executive
Officer

Introduction to Annual Business Plan and Budget

This Annual Business Plan and Budget is the result of extensive work by the Council to align programs and budgets against its key directions and strategic objectives, and the South Australia Strategic Plan. The Council has met on the following occasions to plan, develop and refine budget proposals.

Budget Workshop 6 February 2012
Budget Workshop 2 April 2012
Budget Workshop 23 April 2012
Special Council Meeting 7 May 2012

Council's preparation and delivery of the Annual Business Plan and Budget is in accordance with the requirements of the Local Government Act. The process of defining targets and measuring progress is an integral part of Council's planning processes and accountability to the community. These measurements are a clear indicator of progress, continuous improvement program and service delivery and the performance of the Council as a whole.

Council has prepared the Annual Business Plan and Budget for 2012/13 in line with the Long Term Financial Plan and the Asset & Infrastructure Management Plan.

The 2012/2013 Annual Business Plan and Budget were available for public scrutiny and comment. All submissions received by Council were considered as part of Council's decision for the formal adoption of the 2012/2013 program in June. Your attention and consideration of this document was warmly welcomed.

Allan Aughey
Mayor

Roy Blight
Chief Executive
Officer

Elected Members

Collectively Elected Members are responsible for policy making and decisions that impact on future plans for the district, and the lives and livelihoods of individuals, organizations and businesses within it.

The role of the Elected Members is to:

- Participate in the deliberations and civic activities of the Council
- Formulate the Council's objectives and policies
- Keep the Council's objectives and policies under review to ensure they are appropriate and effective
- Keep Council's resource allocation, expenditure and activities and the efficiency and effectiveness of its service delivery, under review
- Represent the interest of residents and ratepayers, to provide community leadership and guidance, and to facilitate communication between the community and the Council

Clare & Gilbert Valleys Council comprises the Mayor and nine Councillors



Standing: Cr Elizabeth Calvert, Cr Alan Rye, Cr Wayne Thomas, Cr Dianne Schwarz, Cr Janet Kench, Cr Sue Wurst, Cr Nedd Golding (Deputy Mayor)

Seated: Cr Helen Perry, Mayor Allan Aughey, Cr Wayne Molineux

Our Vision, Mission, Core Values and Commitment to Sustainability

OUR VISION

“Vibrant communities working together to grow in a dynamic, innovative and sustainable way.”

<p>Asset & Enterprise Management</p>	<p>The development, presentation and upkeep of community assets and infrastructure is a vital service by Council in maintaining the quality of life and amenity for residents and visitors.</p> <p>Includes: Community infrastructure such as roads, drainage, bridges, footpaths, parks, gardens, halls, buildings, reserves, playgrounds and recreation grounds.</p> <p>Enterprises such as the caravan parks, recreation facilities, venues and waste disposal sites operated by Council.</p>
<p>Finance</p>	<p>The main sources of revenue for Council operations are derived from property rates, fees and charges for services and Government grants.</p> <p>This funding provides the resources for the delivery of services and projects for the community. Council is committed to sound and prudential financial management of the assets and funds entrusted in the Council.</p> <p>The financial performance of the Council is open for public scrutiny and enquiry.</p>
<p>Environment</p>	<p>Council provides a leadership role in encouraging the adoption of environmentally sustainable practices. Council recognises the existence and significance of strong environmental values within the district and the importance of conserving our natural resources for the continuing enjoyment of future generations.</p>
<p>Community Culture and Recreation</p>	<p>Council is committed to community development by assisting our communities across the district to work together to achieve community aspirations. The dispersed population of the district comprised in towns, settlements and rural districts requires specific responses for local needs and priorities. Council is committed to listening to and working with the respective communities to build a stronger future.</p>
<p>Leadership and Communication</p>	<p>Council is a voice for the community in leading discussion about the desired future character of the district. Council is also an advocate for the community in representation of issues and priorities to State and Federal Governments, and attracting grant funds.</p> <p>Effective communication combined with open, transparent and fair governance arrangements are cornerstones of Council’s obligation to deliver value for the investment by the community in Council.</p>
<p>Economic Development</p>	<p>Council embraces a commitment to help create an environment conducive to business investment and jobs growth for the future prosperity of the district.</p>

Community Strategic Plan 2009-2012 Framework

Strategic Focus	Goals	Outcomes
Asset & Enterprise Management	Develop, maintain and manage Council assets and enterprises in a sustainable way for current and future generations.	<ul style="list-style-type: none"> Research and identify current and future assets and enterprise needs. Develop, implement, monitor and evaluate a sustainable Asset Management Plan. Strengthen the performance of Council owned enterprises.
Finance	Ensure long-term financial viability.	<ul style="list-style-type: none"> Develop and implement sound financial policies and plans. Ensure effective monitoring and reporting of Council's financial performance. Recruitment of external funding.
Environment	Increase environmentally sustainability practices.	<ul style="list-style-type: none"> Develop an environmental sustainability policy Commit to a 10% reduction in Council's carbon footprint. Implement sustainable water use principles for public infrastructure. Implement effective and sustainable waste management systems. Develop partnerships to promote environmental advisory services.
Community Culture and Recreation	Provide innovative and effective community services.	<ul style="list-style-type: none"> Build community capacity and participation in community services, culture and recreation. Increase the diversity, quality and coverage of arts, culture, libraries, history, youth and aged care programs and facilities. Identify and respond to current and future open space, sport, recreation and playground needs.
Leadership and Communication	Provide sound leadership, clear direction and effective communication.	<ul style="list-style-type: none"> Provide progressive and accountable governance. Ensure effective communication, representation and advocacy. Develop, attract and retain an appropriately skilled Council workforce. Provide sound planning and policy development for sustainable growth.
Economic Development	Encourage an environment that supports business growth, tourism and employment.	<ul style="list-style-type: none"> Develop initiatives to attract people to live, work, visit and invest in local business opportunities. Encourage the expansion of State and Federal Government services at the local level.

A full copy of the Community Strategic Plan 2009-2012 can be viewed on Council's website at www.claregilbertvalleys.sa.gov.au

Significant Influences and Priorities

In the planning and preparation of the 2012/13 Annual Business Plan and Budget Council's thinking and deliberations have been influenced by the following factors and priorities.

1. The aftermath and infrastructure reconstruction program arising from the 2010 flooding and storm events. Council has been allocated a \$4.839 million grant from the Local Government Disaster Fund for repair of road assets damaged in the flood. Local Government Risk Services will also provide coverage for damage to insured bridge structures. This funding is fundamental to the rebuilding program and will be of great assistance to the Council. The balance of the rebuilding of damaged assets will be borne through Council's Works Program.

It is expected that this deficit can be managed without significantly disrupting the scheduled works program, through judicious planning and careful allocation of resources.

2. Global economic uncertainty continues to impact on the district with market vulnerability, high Australian dollar and high interest rates as key issues.
3. Oversupply of wine grapes and the difficult economic climate for wine sales have continued to place downward pressure on the Clare Valley wine economy. Vineyard capital valuations by the Valuer General have declined significantly over 2010-2012 based on weak sales results. Whilst local winemakers continue to perform strongly in domestic and international markets the forward outlook for wine grape production continues to be fragile.
4. The Australian Bureau of Statistic Consumer Price Index for Adelaide 3.32% (Annualised March quarter 2012).
5. The current Enterprise Agreements for Clare & Gilbert Valleys Council expire in 2012. Provision for a 3.5% increase in salaries and wages has been allocated.
6. The total amount raised by general rates to increase by 5% on 2011/12.
7. The renewal/replacement of existing assets and construction of new assets in accordance with the Infrastructure and Asset Management Plan.

The alignment of Council's Annual Business Plan and Budget with the South Australian Strategic Plan, especially the specific targets for the Yorke and Mid North Region consistent with the South Australian Strategic Plan the Clare & Gilbert Valleys Council priorities for 2012/13 include:

- a) Ongoing implementation of the Infrastructure and Asset Management Plan.
- b) Achieving financial sustainability through application of the guiding principles of the Long Term Financial Plan.
- c) Completion of the Strategic Directions Review of the Development Plan for the Council area in accordance with the provisions of the Development Act.
- d) Commencement of the process to change the Development Plan for the Council area based on the priorities assessed by Council from the Strategic Directions Review.
- e) To ensure continuous improvement to Council's organisation and service performance.

CLARE & GILBERT VALLEYS COUNCIL

Community

Residents, Advisory Groups, Committees, Boards, Peak Bodies, Stakeholders

Council

Mayor & Nine Councillors

Chief Executive Officer

The role of the Chief Executive Officer is to provide leadership to the Council on issues of importance to its Communities and the Region, as well as managing the assets and affairs of the Council, effectively and efficiently coordinating its corporate resources, managing the legislative and strategic financial framework and the provision of strategic intervention as required. The Chief Executive Officer is Responsible for implementing Council decisions and policies, day to day operations and affairs of the Council, proper management and maintenance of Council assets and resources, coordination of proposals, providing advice to the Council, application of proper management practices and assisting Council to assess performance against its strategic management plans.

Corporate Governance

Responsible for the statutory requirements and corporate governance policies and procedures of Council, ensuring that Council is effectively and efficiently coordinating its resources. Responsible for risk mitigation, OHSW, insurance, customer service, regulatory compliance and community liaison.

Recreation Facilities

Responsible for performance, management and operations of the Valleys Lifestyle Centre, Riverton Swimming Pool, the Domain and recreation facilities and services.

Development, Infrastructure & Environment

Responsible for transport infrastructure planning, design, construction, maintenance and parks and reserves. Responsible for asset and property management, community wastewater management schemes and stormwater drainage.

Responsible for management and delivery of planning, building and health, policy development and services

Library & Information

Responsible for management and delivery of the public library & visitor information centre.

Finance

Responsible for the provision of sound financial management including budget preparation, rates collection, electoral roll, payroll and creditors.

Key Actions and Strategic Initiatives for the Financial Year by Department

A summary of functions and core services of each of Council's six departments is provided below. In addition, to achieve the objectives listed in the Strategic Plan, a number of key actions for each department for the forthcoming financial year are listed.

The core services for each department are funded from the Council operating budget and the key actions for each department for the 2012/2013 financial year, which are derived from the Strategic Plan are funded from a combination of the operating budget and the capital budget.

The key actions for each department that are funded through the capital and the operational budget have an allocated funding component nominated.



Corporate Governance

Department Description

This department is responsible for the statutory requirements and corporate governance policies and procedures of Council, ensuring that Council is effectively and efficiently coordinating its resources. It is also responsible for Community Liaison, Compliance, Event Management, Community Transport, Emergency & Disaster Management.

Core Services

- Governance & Executive Services
- Risk Management including Insurance
- Event Management
- Occupational Health, Safety and Welfare & Injury Management
- Regulatory Services - bushfire management, animal management & parking controls
- Customer Services
- Records Management
- Community Transport
- Contracts, Leases, Licences & Permits
- External & Community Grant Funding
- Community Liaison
- Human Resources
- Emergency & Disaster Management
- Information & Communication Technology



Japanese Student Visit

2012/2013 Key Actions

1. Hold regular Council meetings and Council workshops.
2. Hold community forums including those for Peak Bodies & Community Committees
3. Promote and support the role of the Mayor including the conduct of civic receptions, Australia Day Celebrations, Citizenship Ceremonies & Twinning arrangements.
4. Promote and support the roles of Elected Members, including the upgrade of ICT and self assessment and training.
5. Identify and implement all appropriate and relevant legislation standards and codes pertaining to local government business.
6. Develop and review policy, procedures, systems and processes to reflect legislation and good governance, including the review of Councils delegations register.
7. Continue to work towards the development of the "OHSW Local Government One System" in compliance with Local Government Workers Compensation Scheme and Workcover requirements.
8. Continue to support Council employees in training, including employees currently undertaking nationally recognised training, ranging from certificate to diploma level. While this reflects in the budget it should also be noted that funding has been obtained for much of this training through a range of government and federal funded programs.
9. Continue to maintain the asbestos register, in accordance with legislation, to identify the type, condition and location of asbestos in all Council buildings and structures. Council continues to work with Carter Corporation, to conduct this inspection annually.
10. Continue to support peak body projects which range in diversity and complexity and insurance reimbursement with an annual allocation of \$45,500 in the budget.
11. Continue to support Community Committees with a budget allocation of \$3,500.
12. Promote the Mid North Community Passenger Network which is hosted by Council to continue the improvement of services to the community.
13. Continue to develop Council's Bushfire Management Plan & Animal Management Plans.
14. Continue to assist the community to risk manage community events.
15. Continue to develop Council's Emergency Management Plans and Business Continuity Plans.

2011/2012 KEY ACTIONS	2011/2012 OUTCOMES
Hold regular Council meetings and Council workshops.	All meetings and workshops conducted with two Council meetings held in communities of Tarlee & Riverton.
Hold community forums including Peak Bodies & Section 41 Recognition evenings.	Community Committees & Peak Body recognition evenings held in February & March 2012.
Promote and support the role of the Mayor including the conduct of civic receptions and twinning arrangements.	Civic receptions & Twinning visits were held throughout the year.
Promote and support the roles of Elected Members, including self assessment and training.	Councillors have completed the on-line LGA self assessment and completed online and formal training.
Identify and implement all appropriate and relevant legislation standards and codes pertaining to local government business.	All relevant legislation standards and codes pertaining to the local government identified and adhered to.
Design policy, procedures, systems and processes to reflect legislation and good governance.	All Council policies were reviewed in 2011.
Amend Councils delegations register to reflect changes to legislation and organisational structure.	Delegations register reviewed as required by legislation.

Continue to work towards the development of the "OHSW Local Government One System" in compliance with Local Government Workers Compensation Scheme and Workcover requirements.	Work has continued with the development of "One System" for OHSW compliance for local government.
Continue to support Council employees in training, including employees currently undertaking nationally recognised training, ranging from certificate to graduate diploma level. While this reflects in the budget it should also be noted that funding has been obtained for much of this training through a range of government and federal funded programs.	Training continues to be undertaken by employees in nationally recognised training. State and Federal Government funding is sourced to support training with Council. Council staff continues to undertake a range of in house training in accordance with Council's training program.
Continue to maintain an asbestos register, in accordance with legislation, to identify the type, condition and location of asbestos in all Council buildings and structures. Council has contracted Carter Corporation, Asbestos Consultants to conduct this inspection annually.	Council has continued to engage Carter Corporation to assess and maintain the Asbestos Register for all Council properties. Council continues to remove asbestos according to Hazard Risk Priority.
Continue to support peak body projects which range in diversity and complexity and insurance reimbursement with an annual allocation of \$45,500 in the budget.	Peak Body projects supported and insurance reimbursed as per Peak Body Agreements.
Continue to support Section 41 Committees to achieve their goals.	Community Committees supported through funding allocation.
Promote the Mid North Community Passenger Network which is hosted by Council to continue the improvement trend of services to the community.	Mid North Community Passenger Network continues to grow in usage in all 4 partner Council areas.
Develop an annual compliance register and program to ensure Council is meeting all statutory requirements.	Council meets all statutory requirements with regard to compliance.
Continue to develop Council's Bushfire Management Plan & Animal Management Plans.	Council continues to sit on the regional Bushfire Prevention committee to develop the regional Bushfire Management Committee
Develop, implement and manage the Clare Caravan Park lease.	Negotiated with Park Australia to achieve a successful lease arrangement with Discovery Holiday Parks for the Clare Caravan Park.
Continue to assist the community to promote and risk manage community events.	A very successful Clare Valley Breakaway Festival was held across the Council region in January 2012 for the Finish of stage 1 Santos Tour Down Under.

Recreation Facilities

Department Description

Responsible for co-ordination of recreation facilities and services across the District
 Responsible for performance, management and operations of The Valleys Lifestyle Centre
 Responsible for the performance and management of the Riverton Swimming Pool
 Responsible for the performance and management of the Domain Internet Centre

Core Services

- Recreation, lifestyle, fitness and community wellbeing

2012/2013 Key Actions

1. Full review of the business plan at the end of 2012 outlining a 5 year plan.
2. Work to improve customer service, improve traffic management and centre retention.
3. Work will include the completion of the stadium floor resurfacing project including a new floor, painting of existing brickwork and incorporating a sponsorship program in the stadium area.
4. Painting, maintenance and sponsorship updates in the squash area and stairwell.
5. Continually research and apply for grant funding for projects such as outdoor pool covers, pool enclosure and work required at The Riverton Pool.
6. Create a committee to work on the annual health expo and secure a special guest.
7. Continue strong relationships with all user groups and help to grow recreation, exercise and activity throughout the region.
8. Build existing programs such as group fitness, bootcamps, strength for life, birthday parties, kindergym and look for opportunities such as a local running club.
9. Remain up to date with technology by using email and facebook for promotion, newsletters and communication. Continually update the council website and explore the prospect of a dedicated website for The Valleys.
10. Maintain the Riverton pool complex and seek community consultation to improve services and increase participation. Explore the opportunity to grow the swim school program and improve opening hours.
11. To maintain relationships with current users on the Domain Internet Café and increase bookings. Ongoing maintenance to be undertaken as required.

2011/2012 KEY ACTIONS	2011/2012 OUTCOMES
Follow business plan and review at the end of 2012.	The Business Plan is a living document with ongoing reviews.
Continue development of a regional health expo.	The 2011 Health Expo was postponed due to lack of interest by the community and the failure to secure a special guest speaker. Plans have already been put in place to hold a 2012 health expo.
Continue strong relationships with sporting groups and user groups.	All user groups, clubs and associations have had a successful year increasing participation and membership.
Build and grow services such as bootcamp, strength for life, birthday parties, gymnastics and kindergym. Look for opportunities to offer more services.	All programs had growth.
Apply for grant funding for major projects.	<ul style="list-style-type: none"> • Grant of \$44,000 received for stadium floor. • Grant applications for other projects were unsuccessful such as pool enclosure.

Keep up to date with technology.	<ul style="list-style-type: none"> • Ongoing marketing through facebook. • Website update. • Email database used for promotion.
Increase and maintain equipment for kindergym, gymnastics club and sporting groups.	<ul style="list-style-type: none"> • 2nd hand equipment purchased. • A maintenance plan has been developed.
<ul style="list-style-type: none"> • Removal of pool cover pit • Computer upgrade • Back-up heater for the indoor heated pool. 	All completed.
Riverton Pool.	<ul style="list-style-type: none"> • Hot water systems were installed. • A new acid injection system installed. • Balance tank ball-cock installed. • Other maintenance and work was undertaken as required.



Planning & Development

Department Description

The Planning & Development Department is responsible for the administration of matters relating to Planning, Building and Environmental Health.

Core Services

- Planning assessment
- Building assessment
- Planning policy development
- Septic tank assessment
- Heritage assessment
- Environmental Health

Planning

Within South Australia, the *Development Act 1993* and the *Development Regulations 2008* are the primary legislation that provide statutory procedures relating to development. Development applications are assessed against the Clare and Gilbert Valleys Council Development Plan, and relevant legislation.

Another important aspect of Planning is Strategic Planning. This involves the review of the Development Plan to ensure that it is consistent with State Government policies and that it provides applicable zones and policy areas to enable sustainable development to occur within the Council area.

Building

Development applications for building rules consent are assessed against the Building Code of Australia, published by the Australian Building Codes Board. Applications may be granted building rules consent by Council or a private certifier. Final development approval is granted by Council.

Environmental Health

Council's Environmental Health Officer administers the Food Act, the Public & Environmental Health Act, the Supported Residential Facilities Act and associated Regulations, Standards and Codes on behalf of Council. A range of services are provided by Council's Environmental Health Officers, including the following:

- Inspection of food premises
- Investigate food complaints
- Ensure food subject to a recall is not being sold
- Investigate complaints relating to public health protection
- Test the water quality at public swimming pools and spas to make sure the water is disinfected to a standard that will prevent disease transmission
- Investigate infectious and notifiable diseases
- Inspect hairdressers, beauty salons, tattooists and acupuncturists to make sure hygiene practices are adequate to prevent transmission of diseases such as Hepatitis B & C and AIDS
- Assess Waste Control System applications
- Investigate reports of sub-standard or uninhabitable housing



2012/2013 Key Actions

1. To facilitate sustainable development and the protection of the environment that reflects the desired character outcomes for the Clare & Gilbert Valleys.
2. Encourage best practice development that reflects the desired character outcomes for the Clare & Gilbert Valleys.
3. Encourage development to be above the minimum Energy Efficiency star rating for environmental sustainability.
4. Undertake the Strategic Direction Review of the Development Plan for the Clare & Gilbert Valleys Council area.
5. Communicate to applicants and developers the intent and vision of the Development Plan.
6. Promote the preservation of heritage buildings.

2011/2012 KEY ACTIONS	2011/2012 OUTCOMES
To facilitate sustainable development and the protection of the environment that reflects the desired character outcomes for the Clare & Gilbert Valleys.	All development applications are assessed against relevant objectives and principles of development control. This ensures that development approvals are consistent with the Development Plan.
Encourage best practice development that reflects the desired character outcomes for the Clare & Gilbert Valleys.	All development applications are assessed against relevant objectives and principles of development control. This ensures that development approvals are consistent with the Development Plan.
Encourage development to be above the minimum Energy Efficiency star rating for environmental sustainability.	Development assessment is conducted against relevant provisions within the Development Act and the Building Code of Australia, to ensure necessary requirements are met. Local context is assessed so that development best practice is able to meet local circumstances and conditions.
Undertake the Strategic Direction Review of the Development Plan for the Clare & Gilbert Valleys Council area.	Preliminary work has commenced on identifying potential issues that require review. A series of workshops are planned with Councillors, Section 41 Committees and the Community.
Communicate to applicants and developers the intent and vision of the Development Plan.	Development assessment is conducted against relevant provisions within the Development Act and the Building Code of Australia, to ensure necessary requirements are met. Local context is assessed so that development best practice is able to meet local circumstances and conditions.
Promote the preservation of heritage buildings.	Extensive consultation and assessment occurs in relation to State and Local Heritage places within the Council area. State and Local Heritage places are listed in Council's Development Plan and applications are assessed to ensure that proposals for development are compatible with the heritage characteristics of the listed place.

Works

Department Description

The Infrastructure Division of the Development, Infrastructure and Environment Department is responsible for the maintenance of Council assets and infrastructure, including roads, footpaths, bridges, community wastewater, stormwater drainage, street trees, parks, gardens, ovals, reserves, transfer stations and all of Council's building assets.

Core Services

- Road maintenance and construction
- Bridge maintenance and construction
- Footpath and kerbing maintenance and construction
- Parks, reserves and playground maintenance
- Stormwater maintenance and construction
- Streetscape maintenance and construction
- Cemeteries maintenance
- Public Building maintenance
- Community Wastewater Management Schemes
- Waste Collection and disposal





Hannaford's Pit Raising & Crushing road making materials

2012/2013 Key Actions

1. Lennon Street PLEC project.
2. Repairs to Bowden's Bridge damaged in December 2010 floods.
3. Complete landfill closures for Clare and Rhynie sites, plus commencement of Clare Transfer Station operations.
4. Disaster Fund money will continue to be expended on flood damaged roads.
5. Continue program to construct and seal the Mintaro-Manoora Road with Roads to Recovery funding.
6. Installation of guard rail on the Pioneer Avenue Bridge.
7. Renewal of concrete floodway on Taylors Road, Auburn.
8. Approximately \$150,000 to be spent on kerbing & footpath renewal or upgrades.

2011/2012 KEY ACTIONS	2011/2012 OUTCOMES
Approximately \$1,500,000 to be spent on repairing bridges damaged in the December 2010 flood event, plus the repair or replacement of various pipes, culverts and floodways valued at \$290,000.	Complete – Bowden's Bridge on Rhynie/Balaklava Road deferred to 2012/13.
New or upgraded footpath and kerbing work valued at \$270,000, and renewal work totalling \$50,000.	Completed, with the exception of works associated with Lennon St PLEC, to be completed in 2012/13.
Approximately \$700,000 will be spent on new sealing work, with a further \$400,000 to be spent on resealing.	Completed, with the exception of works associated with Lennon St PLEC, to be completed in 2012/13.
Approximately 30 km of unsealed roads have been listed for resheeting, as identified in Council's Asset Management Plan, at a total of \$760,000.	Complete, in addition to reconstruction work undertaken with funding from the State Disaster Fund.
Repair or renewal work valued at approximately \$500,000 has been listed to be carried out on various Council buildings throughout the district.	Complete, with the exception of \$50,000 to be spent on Public Toilets at Stockport, deferred to 2012/13.

Library & Information

Department Description

The Clare & Gilbert Valleys Library Service endeavours to engage, inspire and inform community members and help build strong communities by supporting reading, research and providing social connections.

This department also facilitates the Visitor Information Centre which is open seven days a week and provides free information and travel advice, accommodation booking and a gateway to the region.

Core Services

- Library lending service (books, magazines, audio visual) & online catalogue
- Home library service
- IT access (including wireless internet) in the Library
- Reference, information service and local history
- Special library collections (including resources for the visually impaired)
- Lifelong learning programs, early literacy programs & social capital programs
- Visitor Information services

2012/2013 Key Actions

1. Maintain core services.
2. Prepare the **Library and Information NetworkK (LINK)** for the shift to the Statewide One Library Management system. Continue to build partnership with Riverton School Community Library and other LINK partner Library services.
3. Investigate and develop options for extending the Clare Library building.



Saddleworth Library Coffee & Cake

2011/2012 KEY ACTIONS	2011/2012 OUTCOMES
Maintain core services. Investigate and implement possible efficiencies in service delivery through the use of new technology.	Core services maintained. SMS and email used for notices and information delivery. Webex and Skype used extensively for meetings and training. Development of online services.
Library materials purchases (\$45,570 offset by grant of \$30,570). Local purchase library material \$14,500. Riverton contribution \$14,000.	Materials purchased and grant received.
Early literacy development programs.	Toddler Tales program at Clare and Saddleworth branches executed. Little Big Book Club, Learning for life, and newborn welcome to the Library packs continue to be distributed.
Maintain the Library and Information NetworkK (LINK) . Continue to build partnership with Riverton School Community Library and other LINK partner Library services.	Spydus upgrade complete 1 st May 2012.
Investigate and implement publicity and promotion, through the use of new technology and social networking tools.	Social media used to promote events and services.
Investigate options for extending the Clare Library building.	Extension options commissioned – GP Architects.



Finance

Department Description

The Finance department provides internal support to all departments, to ensure the provision of sound financial management for Council. This includes management accounting, treasury, purchasing, payroll, accounts payable/receivable and services. This department is also responsible for managing services to the Clare & Gilbert Valleys community including rates collection and policy development.

Core Services

- Financial Management including both internal reporting and statements required by legislation.
- Rates – Effective assessment, maintenance, processing and collection of Council’s rate income.
- Ensure accurate recording of Electoral Roll.
- Payroll – Manage Council staff entitlements and wages.
- Creditors – Manage Council’s processing and payment of goods and services.
- Debtors – Effective processing and collection of Council’s non rateable revenue.
- Plant – Maintain operating plant ledger.

2012/2013 Key Actions

1. Steer the annual budget setting processes.
2. Provide financial reports as required by departments to allow for effective monitoring.
3. Prepare external reports including Annual Financial Statements and Australian Bureau of Statistics Returns.
4. Revise ten year Financial Plan in conjunction with the Infrastructure and Asset Management Plan.
5. Continue to assist the audit committee as required by the Local Government Act.

2011/2012 KEY ACTIONS	2011/2012 OUTCOMES
Steer the annual budget setting processes.	Annual Business Plan and Budget 2011/2012 was adopted by Council on 7 July 2011 following a period of public consultation.
Provide financial reports as required by departments to allow for effective monitoring.	Monthly reports provided with budget reviews quarterly.
Prepare external reports including Annual Financial Statements and Australian Bureau of Statistics Returns.	Annual Financial Statements for the year ended 30 June 2011 were adopted on 21 November 2011 following a successful audit by Council’s independent external auditors.
Prepare Long Term Financial Plan incorporating details from the Infrastructure and Asset Management Plan.	The Long Term Financial Plan was adopted and will be revised annually.
Continue to assist the audit committee as required by the Local Government Act.	An Independent Chair has been appointed by the Audit Committee. Committee now comprises 3 Independent and 2 Elected Members.



Relay for Life Launch

**BUDGET 2011/2012
FINANCIAL INDICATORS
for the year ending 30 June 2012**

		Budget 2013	Revised Budget 2012	Actuals 2011	Actuals 2010	Actuals 2009
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Operating Surplus/(Deficit)	\$'000	1,160	6,247	20	3,006	(213)
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Being the operating surplus (deficit) before capital amounts.

TARGET:

Breakeven or better over any five year period

Operating Surplus Ratio		11%	64%	0%	34%	3%
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Adjusted Operating Surplus
Rates General & Other (excluding NRM)

This ratio expresses the operating surplus as a percentage of general and other rates, net of NRM Levy.

Net Financial Liabilities	\$'000	5,338	5,175	7,973	8,178	8,208
----------------------------------	--------	-------	-------	-------	-------	-------

Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses.)

TARGET:

No greater than annual operating revenue and not less than zero

Net Financial Liabilities Ratio		34%	27%	51%	54%	65%
--	--	-----	-----	-----	-----	-----

Net Financial Liabilities
Total Operating Revenue Less NRM Levy

Total operating revenue excludes profit on disposal of non-current assets and revenue from NRM Levy

TARGET:

Greater than zero but less than 100%

Interest Cover Ratio		4%	4%	4%	4%	5%
-----------------------------	--	----	----	----	----	----

Net Interest Expense
Total Operating Revenue less NRM levy less Investment Income

This ratio indicates the extent to which a Council's operating revenues are committed to interest expenses

TARGET:

Greater than 0% and less than 10%

Asset Sustainability Ratio		107%	217%	79%	148%	81%
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Net Asset Renewals
Depreciation Expense

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital

TARGET:

Greater than 90% but less than 110% over a rolling three year period

Asset Consumption Ratio		63%	64%	63%	62%	58%
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Carrying value of depreciable assets
Gross value of depreciable assets

Total carrying value of depreciable assets divided by total reported value of depreciable assets before accumulated depreciation.

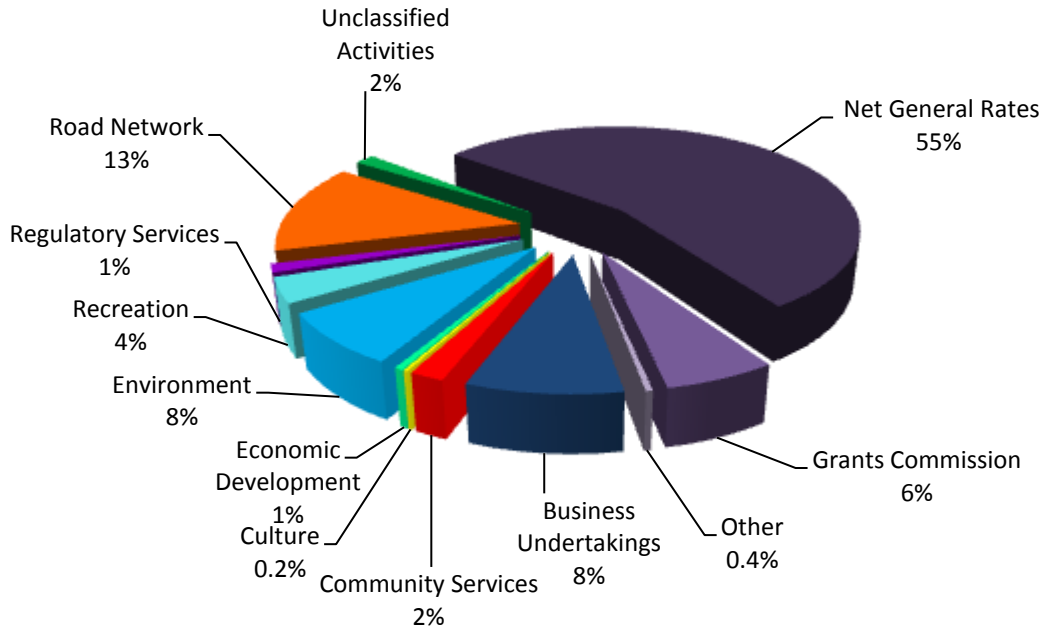
TARGET:

Between 40% and 80%

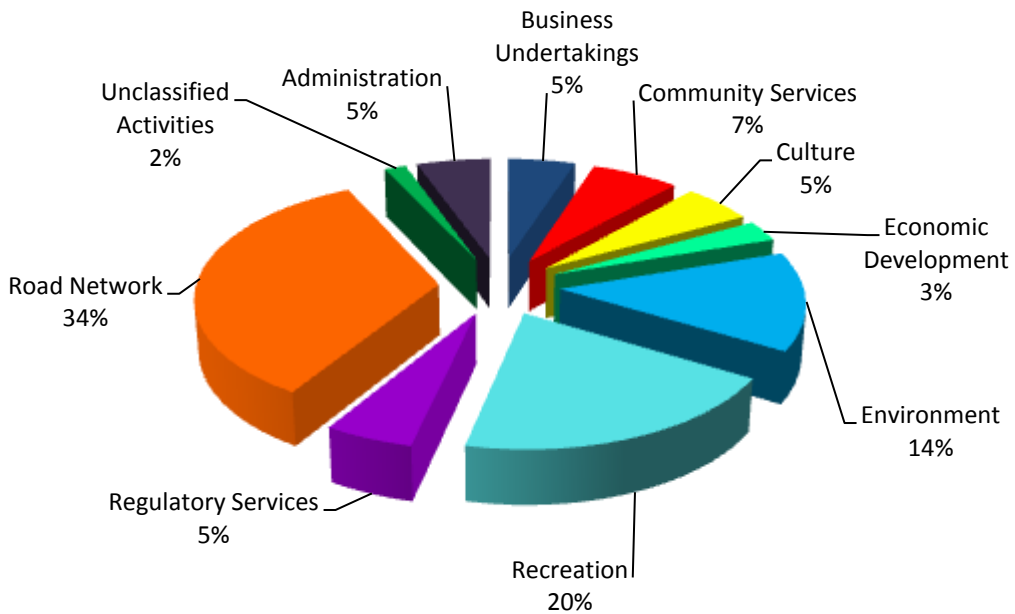
Budget for 2012/2013 Financial Year

The 2012/2013 budget has been formulated to ensure a balance is achieved between the provision of services to the community and the long term financial sustainability of the Council.

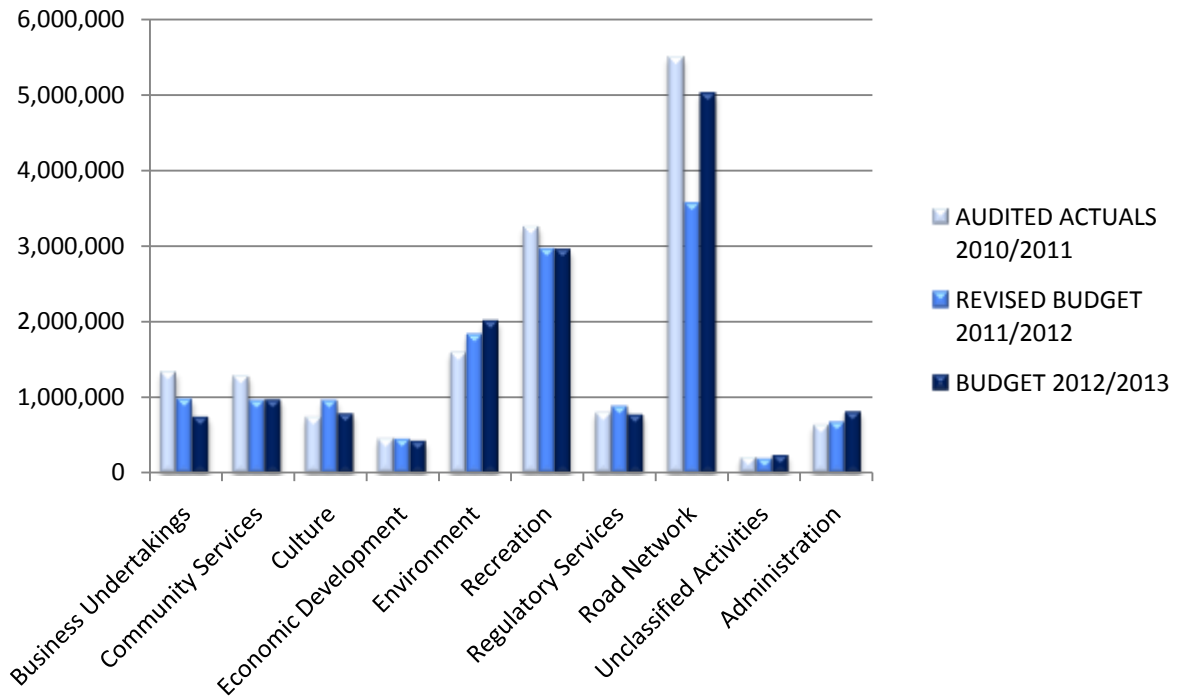
Operating Income by Function - 2012/2013 Budget



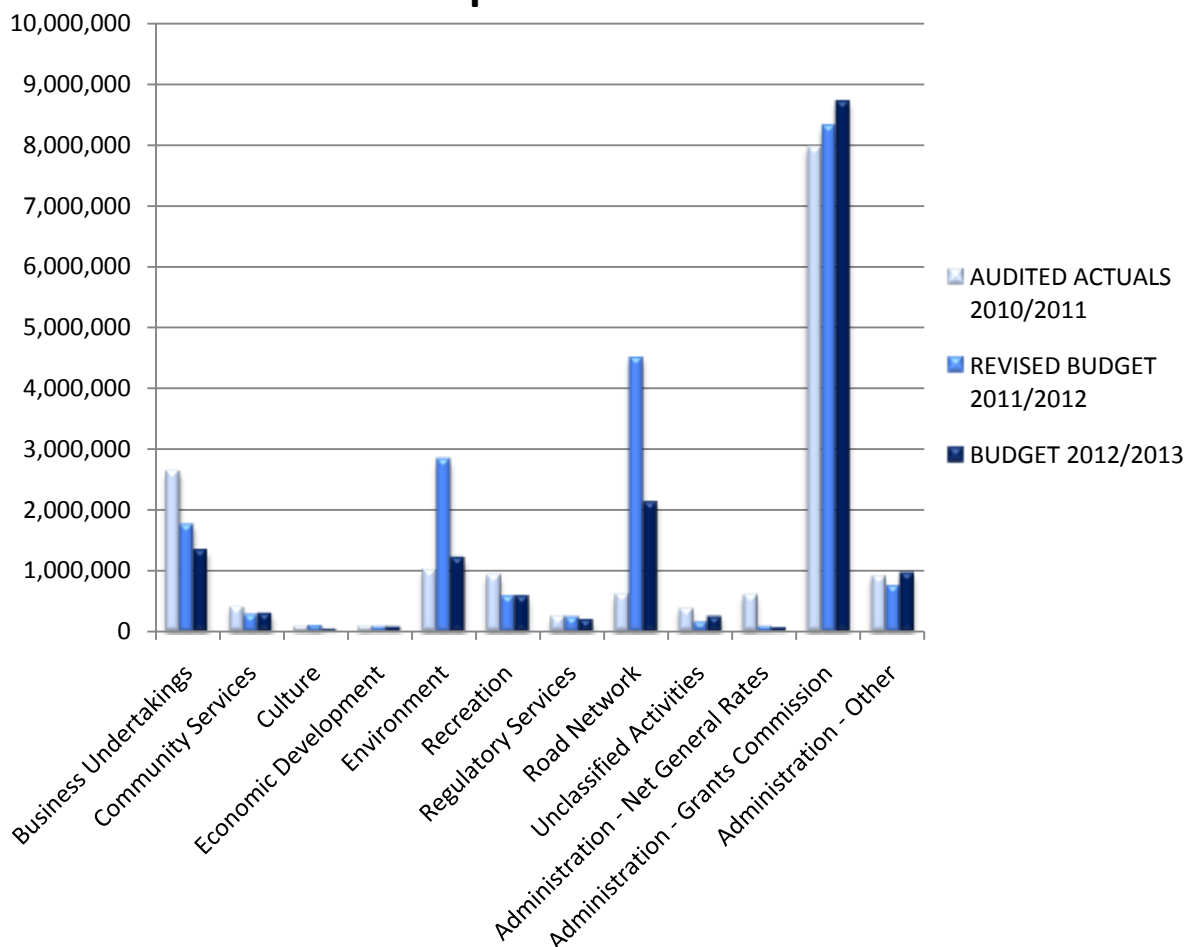
Operating Expenses by Function - 2012/2013 Budget



Comparison Operating Expenses



Comparison Income



CAPITAL EXPENDITURE 2012/2013

Community Services	Renewal	New	Total
MN Passenger Transport Service			
Replacement Vehicle	\$ 29,000		
Cemeteries Structures			
Riverton Cemetery		\$ 15,000	
Public Conveniences			
Painting of Public Toilets - various	\$ 15,000		
	\$ 44,000	\$ 15,000	\$ 59,000
Culture	Renewal	New	Total
Library Services			
Books & DVD - Clare & Saddleworth	\$ 60,070		
Other Culture Services			
RSL Gates Clare Oval	\$ 30,000		
	\$ 90,070		\$ 90,070
Economic Development	Renewal	New	Total
Tourism			
Visitor Information Centre - Online booking system	\$ 2,000		
	\$ 2,000		\$ 2,000
Environment	Renewal	New	Total
Stormwater & Drainage			
Stormwater - Lennon Street, Clare	\$ 240,000		
	\$ 240,000	\$ -	\$ 240,000
Recreation	Renewal	New	Total
Park & Gardens			
Ennis Park Concrete (Replace Pavers)	\$ 80,000		
Indoor Sports Facilities			
Stadium Floor - Valleys Lifestyle Centre	\$ 80,000		
Outdoor Sports Facilities			
Recreation Grounds Building - Saddleworth	\$ 4,000		
Swimming Centres - Outdoor			
Refurbish, Paint - Riverton Pool	\$ 20,000		
Other Recreation			
Various Town Halls - various repairs	\$ 16,000		
	\$ 200,000		\$ 200,000
Transport	Renewal	New	Total
Bridges			
Flood Repairs Bridges (Insurance Funded)	\$ 947,000		
Pioneer Road Bridge, Clare		\$ 60,000	
Ryelands, South of Finnis Point	\$ 40,000		
Footpaths & Kerbing			
Footpaths	\$ 167,000	\$ 33,750	
Kerbing	\$ 141,000	\$ 25,000	

Transport (Cont)	Renewal	New	Total
Roads Sealed			
Construct & Seal - Roads to Recovery			
Mintaro/Manoora Road		\$ 278,390	
Special Local Roads			
Anama Lane		\$ 115,200	
Resealing			
Leasingham/Mintaro Road	\$ 250,640		
Winery Road, Auburn	\$ 35,650		
Lennon Street, Clare	\$ 12,820		
Edwards Junction (replacing pavers behind Elders)	\$ 10,000		
Fords & Floodways			
Taylors Road, Auburn	\$ 50,600		
Riverside Road, Marrabel	\$ 35,000		
Roads - Formed			
Flood Damage Renewal	\$ 2,700,000		
Re-Sheeting			
Cornwell Road, Hilltown	\$ 150,830		
Quarry Road, Marrabel	\$ 118,130		
Sawmill Road, Gillentown	\$ 62,580		
Greenwood Park Road, Skilly	\$ 111,480		
Tothill Road, Tothill Belt	\$ 98,540		
Wirilla Road, Manoora	\$ 32,570		
Warenda Road, Clare	\$ 34,730		
Traffic Management	\$ 56,000	\$ 40,000	
Rural Property Addressing - Signs		\$ 60,000	
	\$ 5,054,570	\$ 612,340	\$ 5,666,910

Plant Hire & Depot/Indirect Expenses	Renewal	New	Total
Operating Plant and Machinery			
Machinery			
Backhoe (TI No 45 \$15,000)	\$ 150,000		
Light Truck (TI No 19 \$8,000)	\$ 60,000		
Chipper (TI No 78 \$20,000)	\$ 70,000		
Profiler Attachment		\$ 40,000	
Depot/Transfer Station		\$ 38,000	
Other Non Costed Vehicles & Plant	\$ 64,000		
	\$ 344,000	\$ 78,000	\$ 422,000

Administration	Renewal	New	Total
Support Services			
It Members	\$ 10,000		
Asset Management Program		\$ 77,400	
Vehicle	\$ 28,000		
Clare Office Building	\$ 33,000		
	\$ 71,000	\$ 77,400	\$ 148,400
Total Capital Expenditure 2012/2013	\$ 6,045,640	\$ 782,740	\$ 6,828,380

Rates Revenue 2012/2013

Council has determined that the application of an annual rating policy should be developed within a framework which integrates planning from a strategic directions level through to a service delivery level. In formulating the Rating Policy for 2012/2013, Council has taken into account the fact that rates constitute a system of taxation for local government purposes (Section 150 Local Government Act, 1999).

The strategic directions for the Clare and Gilbert Valleys Council are outlined in the Strategic Plan of Council.

As part of the financial planning and budget processes, Council has determined to increase the overall rates by 5% over that raised in 2011/2012 financial year, in line with the Long Term Financial Plan adopted by Council 16 March 2010. The actual increase payable by any individual ratepayer may be more or less than this depending on the movement in the capital value of their property relative to other properties within the land use category.

Rates revenue is used to provide a range of services such as road rehabilitation, footpath repairs and maintenance, stormwater drainage, the collection of rubbish and recyclable materials, ongoing maintenance of parks, gardens and buildings, street lighting and street cleaning, libraries, animal control, planning and enforcement of local laws.

Method Used to Value Land

The Council has decided to continue to use capital value as the basis for valuing land within the Council area. The Council considers that this method of valuing land provides the fairest method of distributing the rate burden across all ratepayers on the following basis:

- the equity principle of taxation requires that ratepayers of similar wealth pay similar taxes and ratepayers of greater wealth pay more tax than ratepayers of lesser wealth;
- property value and capital value, which closely approximates the market value of a property and provides the best indicator of overall property value;
- the distribution of property values throughout the Council area is such that few residential ratepayers will pay significantly more than the average rate per property.

Business Impact Statement

The Council has considered the impact of rates on all businesses in the Council area, including primary production. In considering the impact, Council assessed the following matters:

- During 2003/2004 Council consulted with interested community groups and members of the public through the Rating Review Process. As a result of comments made at public meetings and in written submissions Council decided to apply differential rates in its area according to the land use codes.
- Those elements of Council's Strategic Plan relating to business development.
- The equity of the distribution of the rate burden between classes of ratepayers based on an assessment of services available.
- Current local, State and National economic conditions and expected changes during the next financial year.
- Changes in the valuation of commercial, industrial and primary production properties from the previous financial year.
- Specific Council projects for the coming year that will solely or principally benefit local business.
- Specific infrastructure maintenance issues that will solely or principally benefit local business.

Differential General Rates

The Local Government Act 1999 allows Councils to differentiate rates based on the use of the land, the locality of the land or on the use and locality of the land.

Every resident benefits in some part from the general amenity of the Council area, whether that is at the present time or in the future. The amenity includes the local economy, general Council operations and the ability of every resident to use council facilities.

It is acknowledged that the system of Council rates is in essence a system of taxation on property. However, Council has assessed that the level of differential rating applied is governed in part by the ability to pay, the potential for income tax deductions and the perception of accessibility or usability of Council services by the residents and consumers.

Council will have regard to relative movements in valuation to ensure that the rate burden remains relatively constant between primary producers and other sections of the community in 2012-2013. To this end the differential rate for primary production will be 75% of the general rate applying to residential, vacant and other land use types of properties in 2012-2013.

Minimum Rates

Council has historically applied a minimum rate which for 2012-2013 will remain at \$575. Council considers it appropriate that all rateable properties make a contribution to the cost of administering the Council's activities and maintaining the physical infrastructure that supports each property. Where a Council applies a minimum rate it must not apply to more than 35% of properties in the Council area.

For Clare & Gilbert Valleys Council the minimum rate currently applies to approximately 15% of properties.

Services Charges

1. Community Wastewater Management Systems

Council provides Community Waste Water Management Systems to properties in Clare, Riverton and Saddleworth. The full cost of operating, maintaining and upgrading these services is recovered through the application of service charges on each property for which the service is available.

The services operate on a full cost recovery basis and any annual surpluses or deficits remain with the schemes.

As a result of major capital renewal and upgrades in each of the towns it is proposed to increase the charge to \$370 per unit (\$360 in 2011/2012) for each Community Waste Water Management System. The charges will be subject to further review in the future to ensure that all costs are fully recovered.

Where the service is provided to non-rateable land, a service charge is levied against the land.

Total Revenue being \$964k.

2. Waste Collection Scheme

The Council also provides a refuse collection and recycling service within the townships of Clare, Saddleworth, Riverton, Mintaro, Sevenhill, Auburn, Watervale, Manoora, Rhynie, Marrabel, Stockport, Tarlee and Waterloo. The full cost of operating and maintaining this service is recovered through the application of a service charge for each property within the listed towns. Where the service is provided to non-rateable land, a service charge is levied against that land.

A service charge of \$178 is proposed for refuse collection within the townships of the Council. This comprises an increase of \$6 in line with CPI.

Total Revenue being \$632k.

Natural Resource Management Levy

The Natural Resource Management (NRM) Levy, set by the NRM Boards, is a State Government tax imposed under the Natural Resources Management Act 2004. As such, Council is obliged to collect the levy on behalf of the State Government. Council collects the Levy on behalf of the Northern and Yorke Natural Resource Management Board. No portion of the levy is retained by Council.

The levy (0.0143 cents in \$) is based on the capital value of land and is shown as a separate charge on the rate notice.

Total Revenue being \$326k.

Rate Rebate

A rebate of rates in respect of any rateable land in the Council area will be available in accordance with the Local Government Act 1999 and Council's Rate Rebate Policy. The policy provides guidance as to the eligibility upon which a ratepayer is entitled to a rebate of rates. Please refer to Council's Rate Rebate Policy for further information.

A full version of Council's Rating Policy, Deferment of Rates Due to Hardship Policy and Rate Rebate Policy can be viewed at www.claregilbertvalleys.sa.gov.au

Valuation and Rates Statistics

Valuation Statistics – (Capital Values as determined by the Valuer General, values as at 4 June 2012)

	2010/2011				2011/2012				BUDGET 2012/2013			
	RATEABLE CAPITAL VALUE	% OF TOTAL	% INCREASE	No of Assessments	RATEABLE CAPITAL VALUE	% OF TOTAL	% INCREASE	No of Assessments	RATEABLE CAPITAL VALUE	% OF TOTAL	% INCREASE	No of Assessments
	\$,000				\$,000				\$,000			
RESIDENTIAL	732,417	32.59%	10.54%	2,968	760,141	33.10%	3.79%	3,071	761,805	32.94%	0.22%	3,082
COMMERCIAL	101,706	4.53%	-1.91%	330	107,499	4.68%	5.70%	317	115,399	4.99%	7.35%	328
INDUSTRIAL	25,410	1.13%	33.60%	71	27,042	1.18%	6.42%	87	28,778	1.24%	6.42%	94
PRIMARY PRODUCTION	1,332,341	59.28%	16.80%	2,445	1,341,629	58.42%	0.70%	2,449	1,342,487	58.04%	0.06%	2,078
VACANT	43,845	1.95%	-5.39%	552	47,581	2.07%	8.52%	540	47,921	2.07%	0.71%	554
OTHER	11,636	0.52%	-1.21%	114	12,557	0.55%	7.92%	131	16,633	0.72%	32.46%	536
TOTAL RATEABLE VALUE	2,247,355	100%	13.27%	6,480	2,296,450	100%	2.18%	6,595	2,313,023	100%	0.72%	6,672
Average Capital Value per rateable assessment	347				348				347			

Annual Rate Statistics

	2010/2011			2011/2012			BUDGET 2012/2013		
	Rate in \$	% of Total	Rates Raised	Rate in \$	% of Total	Rates Raised	Rate in \$	% of Total	Expected Rates
			\$,000			\$,000			\$,000
MINIMUM RATE									
	\$550			\$575			\$575		
WASTE CHARGE									
	\$167			\$172			\$178		
RATING METHOD: LAND USE									
RESIDENTIAL	0.3969	36.4%	2,915	0.4069	37.3%	3,139	0.4254	37.1%	3,279
COMMERCIAL	0.5358	7.2%	579	0.5493	7.2%	606	0.5743	7.7%	678
INDUSTRIAL	0.5358	1.8%	140	0.5493	1.8%	153	0.5743	1.9%	169
PRIMARY PRODUCTION	0.2977	50.3%	4,035	0.3052	49.4%	4,154	0.3191	49.2%	4,347
VACANT	0.3969	3.4%	270	0.4069	3.3%	275	0.4254	3.1%	276
OTHER	0.3969	1.0%	77	0.4069	1.0%	81	0.4254	1.1%	93
TOTAL GENERAL RATES		100%	8,016		100%	8,408		100%	8,842
WASTE COLLECTION CHARGE			585			610			632
TOTAL RATES			8,601			9,018			9,474

(Note: Figures for Rates vary from Income Statement due to fines, interest, rebates and objections)

The valuation statistics shows an overall increase of 0.5% however this increase is not consistent, with some properties having minimal increases and some minimal decreases and some with no movement.

Council is budgeting for an overall rates increase of 5% but due to the inconsistent nature of the valuation increases and decreases over the district, some assessments will decrease while others will increase by a higher percentage. Council will, prior to the adoption of the rates, consider what measures it may take to manage the effects of the valuation fluctuations.

Budgeted Financial Statements 2012/2013

The following pages contain Council's budgeted financial statements, in a format consistent with the requirements of Regulation 5B of the Local Government (Financial Management) Regulations, comprising:

- **Statement of Comprehensive Income** for the year ending 30 June 2013
- **Balance Sheet** as at 30 June 2013
- **Statement of Changes in Equity** for the year ending 30 June 2013
- **Cash Flow Statement** for the year ending 30 June 2013
- **Uniform Presentation of Finances** for the year ending 30 June 2013.

These statutory statements are followed by **Function Statements**.

(NOTE: Minor variations may occur due to rounding)

BUDGET 2012/2013
STATEMENT OF COMPREHENSIVE INCOME
for the year ending 30 June 2013

	Budget 2013	Revised Budget 2012
	\$,000	\$,000
INCOME		
Rates general	8,712	8,312
Rates other	1,866	1,808
Statutory charges	275	318
User Charges	1,009	1,518
Grants, subsidies and contributions	2,416	6,871
Investment income	220	132
Reimbursements	205	28
Other Income	1,180	697
Total Income	15,883	19,684
EXPENSES		
Employee costs	4,290	3,949
Materials, contracts and other expenses	4,421	5,113
Finance costs	837	829
Depreciation	5,175	3,546
Total Expenses	14,723	13,437
OPERATING SURPLUS/(DEFICIT)	1,160	6,247
Asset disposal & fair value adjustments	(64)	592
Amounts specifically for new or upgraded assets		45
Physical resources received free of charge	30	
NET SURPLUS/(DEFICIT)	1,126	6,884
transferred to Equity Statement		
TOTAL COMPREHENSIVE INCOME	1,126	6,884

The projected operating income is sufficient to meet projected operating expenses for the 2012/2013 year.
(Refer Regulation 7(b) of the Local Government (Financial Management) Regulations 1999)

**BUDGET 2012/2013
BALANCE SHEET
as at 30 June 2013**

	Budget 2013	Revised Budget 2012
	\$,000	\$,000
ASSETS		
Current Assets		
Cash and Cash Equivalents	6,463	7,354
Trade and Other Receivables	1,094	1,095
Inventories	319	319
Financial Assets	377	377
Total Current Assets	8,253	9,145
Non-current Assets		
Trade and Other Receivables	426	463
Infrastructure Property Plant & Equipment	157,850	156,526
Other Non-Current Assets	1,188	1,188
Total Non-current Assets	159,464	158,177
Total Assets	167,717	167,321
LIABILITIES		
Current Liabilities		
Bank Overdraft		
Trade and Other Payables	1,366	1,359
Borrowings	850	798
Provisions	530	457
	-	
Total Current Liabilities	2,745	2,614
Non-current Liabilities		
Long Term Borrowings	10,738	11,588
Long Term Provisions	107	118
Total Non-Current Liabilities	10,845	11,706
Total Liabilities	13,590	14,320
NET ASSETS	154,127	153,001
EQUITY		
Accumulated Surplus	12,820	12,522
Asset Revaluation Reserve	132,443	132,443
Other Reserves	8,864	8,036
TOTAL EQUITY	154,127	153,001

BUDGET 2012-2013
STATEMENT OF CHANGES IN EQUITY
for the year ending 30 June 2013

	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	TOTAL EQUITY
	\$,000	\$,000	\$,000	\$,000
Budget 2013				
Balance at end of previous reporting period	12,522	132,443	8,036	153,001
Net Surplus / (Deficit) for Year	1,126			1,126
Transfers between reserves	(828)		828	-
Balance at end of period	12,820	132,443	8,864	154,127
Revised Budget 2012				
Balance at end of previous reporting period	8,894	132,443	4,780	146,117
Net Surplus / (Deficit) for Year	6,884			6,884
Transfers between reserves	(3,256)		3,256	-
Balance at end of period	12,522	132,443	8,036	153,001

**BUDGET 2012/2013
STATEMENT OF CASH FLOWS
for the year ending 30 June 2013**

	Budget 2013	Revised Budget 2012
	\$,000	\$,000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Receipts</i>		
Operating receipts	15,663	20,562
Investment receipts	220	132
<i>Payments</i>		
Payments to Suppliers and Employees	(8,631)	(9,978)
Interest	(848)	(818)
Reduction of Provision for Remediation	-	(904)
Net Cash provided by (or used in) Operating Activities	6,404	8,994
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Receipts</i>		
Amounts specifically for new or upgraded assets	-	45
Sale of replaced assets	264	480
Sale of surplus assets	-	1,940
Repayments of loans by community groups	37	34
<i>Payments</i>		
Expenditure on renewal/replacement assets	(5,809)	(8,180)
Expenditure on new/upgraded assets	(989)	(1,136)
Net Cash provided by (or used in) Investing Activities	(6,497)	(6,817)
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Receipts</i>		
Proceeds from Borrowings	-	804
<i>Payments</i>		
Repayments of Borrowings	(798)	(749)
Net Cash provided by (or used in) Financing Activities	(798)	55
NET INCREASE(DECREASE) IN CASH HELD	(890)	2,232
CASH AT BEGINNING OF REPORTING PERIOD	7,354	5,122
CASH AT END OF REPORTING PERIOD	6,463	7,354

BUDGET 2012/2013
UNIFORM PRESENTATION OF FINANCES
for the year ending 30 June 2013

	Budget 2013	Revised Budget 2012
	\$,000	\$,000
Operating Revenues	15,883	19,684
Less: Operating Expenses	14,723	13,437
	1,160	6,247
Less: Net Outlays on Existing Assets		
Capital Expenditure on renewal & replacement of Existing Assets	5,809	8,180
Less: Depreciation, Amortisation and Impairment	5,175	3,546
Less: Proceeds from Sale of Replaced Assets	264	480
	370	4,154
Less: Net Outlays on new and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets	989	1,136
Less: Amounts received specifically for New and Upgraded Assets		45
Less: Proceeds from Sale of Surplus Assets		1,940
	989	(849)
Net Lending / (Borrowing) for Year	(199)	2,942

Function Statement

BUSINESS UNDERTAKINGS	2012-2013	2011-12	2010-2011
	BUDGET	REVISED BUDGET	ACTUALS
	\$'000	\$'000	\$'000
Caravan Parks, Community Wastewater Management Systems			
Operating Revenues	1,345	1,761	2,638
Less Operating Expenses			
<i>Interest</i>	51	53	54
<i>General</i>	617	849	1,136
<i>Full Cost Attribution</i>	75	77	152
Operating (Surplus) / Deficit	601	782	1,296
Less: Net Outlays on Existing Assets			
Capital Expenditure on Renewal/Replacement of Existing Assets	-	75	1,823
less Proceeds from Sale of Replaced Assets	-	-	-
less Depreciation, Amortisation & Impairment	192	197	228
Net Outlays on Existing Assets	(192)	(122)	1,594
Less: Net Outlays on New and Upgraded Assets			
Capital Expenditure on New/Upgraded Assets	-	-	465
less Proceeds from Sale of Surplus Assets	-	1,940	-
less Amounts received specifically for New or Upgraded Assets	-	-	95
Net Outlays on New and Upgraded Assets	-	(1,940)	370
Equals: Net (Lending) / Borrowing for Financial Year	794	2,844	(668)

Function Statements

COMMUNITY SERVICES	2012-2013	2011-12	2010-2011
	BUDGET	REVISED BUDGET	ACTUALS
	\$'000	\$'000	\$'000
Public Order and Safety - Emergency Services, Other Fire Protection and Other Public Order and Safety Health Services - Immunisation, Preventive Health Services and Other Health Services Community Support - Elderly Citizens Facilities, Other Services for the Aged and Disabled, Children and Youth Services, Community Assistance, Community Transport and Other Community Support Community Amenities - Cemeteries, Public Conveniences, Car Parking (non-fee-paying)			
Operating Revenues	300	285	405
Less Operating Expenses			
<i>Interest</i>	57	63	68
<i>General</i>	795	779	1,086
<i>Full Cost Attribution</i>	117	118	134
Operating (Surplus) / Deficit Before Capital Amounts	(670)	(674)	(883)
Less: Net Outlays on Existing Assets			
Capital Expenditure on Renewal/Replacement of Existing Assets	44	158	38
less Proceeds from Sale of Replaced Assets	14	24	12
less Depreciation, Amortisation & Impairment	119	100	108
Net Outlays on Existing Assets	(89)	34	(82)
Less: Net Outlays on New and Upgraded Assets			
Capital Expenditure on New/Upgraded Assets	15	-	37
less Proceeds from Sale of Surplus Assets	-	-	-
less Amounts received specifically for New or Upgraded Assets	-	-	-
Net Outlays on New and Upgraded Assets	15	-	37
Equals: Net (Lending) / Borrowing for Financial Year	(596)	(709)	(838)

Function Statements

CULTURE	2012-2013	2011-12	2010-2011
	BUDGET	REVISED BUDGET	ACTUALS
	\$'000	\$'000	\$'000
Library Services - Mobile and Household Services, Static Libraries and Other Library Services Cultural Services - Heritage, Museums and Art Galleries and Other Cultural Services			
Operating Revenues	36	98	80
Less Operating Expenses			
<i>Interest</i>	7	7	4
<i>General</i>	685	842	667
<i>Full Cost Attribution</i>	94	111	73
Operating (Surplus) / Deficit Before Capital Amounts	(751)	(862)	(664)
Less: Net Outlays on Existing Assets			
Capital Expenditure on Renewal/Replacement of Existing Assets	90	60	61
less Physical assets free of charge	30	-	-
less Proceeds from Sale of Replaced Assets	-	-	-
less Depreciation, Amortisation & Impairment	107	115	104
Net Outlays on Existing Assets	(47)	(55)	(43)
Less: Net Outlays on New and Upgraded Assets			
Capital Expenditure on New/Upgraded Assets	-	-	14
less Proceeds from Sale of Surplus Assets	-	-	-
less Amounts received specifically for new or upgraded assets	-	-	-
Net Outlays on New and Upgraded Assets	-	-	14
Equals: Net (Lending) / Borrowing for Financial Year	(704)	(806)	(635)

Function Statements

ECONOMIC DEVELOPMENT	2012-2013 BUDGET \$'000	2011-12 REVISED BUDGET \$'000	2010-2011 ACTUALS \$'000
Regional Development, Tourism and Other Economic Development			
Operating Revenues	74	72	85
Less Operating Expenses			
<i>Interest</i>	23	25	27
<i>General</i>	346	366	378
<i>Full Cost Attribution</i>	55	59	49
Operating (Surplus) / Deficit Before Capital Amounts	(350)	(379)	(368)
Less: Net Outlays on Existing Assets			
Capital Expenditure on Renewal/Replacement of Existing Assets	2	-	-
less Proceeds from Sale of Replaced Assets	-	-	-
less Depreciation, Amortisation & Impairment	20	21	20
Net Outlays on Existing Assets	(18)	(21)	(20)
Less: Net Outlays on New and Upgraded Assets			
Capital Expenditure on New/Upgraded Assets	-	-	-
less Proceeds from Sale of Surplus Assets	-	-	-
less Amounts received specifically for New or Upgraded Assets	-	-	-
Net Outlays on New and Upgraded Assets	-	-	-
Equals: Net (Lending) / Borrowing for Financial Year	(332)	(358)	(348)

Function Statements

ENVIRONMENT	2012-2013 BUDGET \$'000	2011-12 REVISED BUDGET \$'000	2010-2011 ACTUALS \$'000
Natural Resource Management Levy Waste Management - Domestic Waste, Green Waste, Recycling, Transfer Station, Waste Disposal Facility Other Environment - Stormwater and Drainage, Street Cleaning, Street Lighting, Streetscaping and Other			
Operating Revenues	1,222	2,835	1,019
Less Operating Expenses			
<i>Interest</i>	150	156	161
<i>General</i>	1,616	1,418	1,267
<i>Full Cost Attribution</i>	246	256	168
Operating (Surplus) / Deficit Before Capital Amounts	(789)	1,005	(578)
Less: Net Outlays on Existing Assets			
Capital Expenditure on Renewal/Replacement of Existing Assets	90	1,810	-
less Proceeds from Sale of Replaced Assets	-	-	-
less Depreciation, Amortisation & Impairment	77	61	74
Net Outlays on Existing Assets	13	1,749	(74)
Less: Net Outlays on New and Upgraded Assets			
Capital Expenditure on New/Upgraded Assets	150	80	234
less Proceeds from Sale of Surplus Assets	191	-	-
less Amounts received specifically for New or Upgraded Assets	-	-	-
Net Outlays on New and Upgraded Assets	(41)	80	234
Equals: Net (Lending) / Borrowing for Financial Year	(761)	(824)	(737)

Function Statements

RECREATION	2012-2013 BUDGET \$'000	2011-12 REVISED BUDGET \$'000	2010-2011 ACTUALS \$'000
Parks and Gardens, Indoor Sports Facilities, Outdoor Sports Facilities, Ovals, Reserves, Outdoor Swimming Centres, Town Halls and Other Recreation			
Operating Revenues	589	590	933
Less Operating Expenses			
<i>Interest</i>	292	315	334
<i>General</i>	2,400	2,383	2,677
<i>Full Cost Attribution</i>	259	255	244
Operating (Surplus) / Deficit Before Capital Amounts	(2,362)	(2,363)	(2,323)
Less: Net Outlays on Existing Assets			
Capital Expenditure on Renewal/Replacement of Existing Assets	200	564	122
less Proceeds from Sale of Replaced Assets	-	-	-
less Depreciation, Amortisation & Impairment	867	927	867
Net Outlays on Existing Assets	(667)	(363)	(745)
Less: Net Outlays on New and Upgraded Assets			
Capital Expenditure on New/Upgraded Assets	-	40	60
less Proceeds from Sale of Surplus Assets	-	-	-
less Amounts received specifically for New or Upgraded Assets	-	-	51
Net Outlays on New and Upgraded Assets	-	40	9
Equals: Net (Lending) / Borrowing for Financial Year	(1,695)	(2,040)	(1,587)

Function Statements

REGULATORY SERVICES	2012-2013 BUDGET \$'000	2011-12 REVISED BUDGET \$'000	2010-2011 ACTUALS \$'000
Dog and Cat Control, Building Control, Town Planning, Litter Control, Health Inspection, Parking Control and Other Regulatory Services			
Operating Revenues	199	243	244
Less Operating Expenses			
<i>Interest</i>	1	1	-
<i>General</i>	668	765	716
<i>Full Cost Attribution</i>	104	119	89
Operating (Surplus) / Deficit Before Capital Amounts	(574)	(641)	(561)
Less: Net Outlays on Existing Assets			
Capital Expenditure on Renewal/Replacement of Existing Assets	-	84	-
less Proceeds from Sale of Replaced Assets	8	28	-
less Depreciation, Amortisation & Impairment	16	32	16
Net Outlays on Existing Assets	(24)	24	(16)
Less: Net Outlays on New and Upgraded Assets			
Capital Expenditure on New/Upgraded Assets	-	-	-
less Proceeds from Sale of Surplus Assets	-	-	-
less Amounts received specifically for New or Upgraded Assets	-	-	-
Net Outlays on New and Upgraded Assets	-	-	-
Equals: Net (Lending) / Borrowing for Financial Year	(550)	(665)	(545)

Function Statements

ROAD NETWORK	2012-2013 BUDGET \$'000	2011-12 REVISED BUDGET \$'000	2010-2011 ACTUALS \$'000
Bridges, Footpaths and Kerbing, Roads Sealed, Roads Formed, Roads Natural Formed, Roads Unformed and Traffic Management			
Operating Revenues	2,130	4,501	614
Less Operating Expenses			
<i>Interest</i>	134	142	149
<i>General</i>	4,567	3,111	5,086
<i>Full Cost Attribution</i>	313	301	266
Operating (Surplus) / Deficit Before Capital Amounts	(2,885)	947	(4,888)
Less: Net Outlays on Existing Assets			
Capital Expenditure on Renewal/Replacement of Existing Assets	4,921	4,719	1,294
less Proceeds from Sale of Replaced Assets	-	-	-
less Depreciation, Amortisation & Impairment	3,327	1,828	3,327
Net Outlays on Existing Assets	1,594	2,891	(2,034)
Less: Net Outlays on New and Upgraded Assets			
Capital Expenditure on New/Upgraded Assets	746	562	511
less Proceeds from Sale of Surplus Assets	-	-	-
less Amounts received specifically for New or Upgraded Assets	-	45	-
Net Outlays on New and Upgraded Assets	746	517	511
Equals: Net (Lending) / Borrowing for Financial Year	(5,225)	(2,461)	(3,365)

Function Statements

INDIRECT COSTS - PLANT AND DEPOT	2012-2013 BUDGET \$'000	2011-12 REVISED BUDGET \$'000	2010-2011 ACTUALS \$'000
Plant, Machinery and Council Depot			
Operating Revenues	-	-	-
Less Operating Expenses			
<i>Interest</i>	11	10	-
<i>General</i>	(11)	(10)	-
<i>Full Cost Attribution</i>	-	-	-
Operating (Surplus) / Deficit Before Capital Amounts	-	-	-
Less: Net Outlays on Existing Assets			
Capital Expenditure on Renewal/Replacement of Existing Assets	344	1,188	288
less Proceeds from Sale of Replaced Assets	51	428	65
less Depreciation, Amortisation & Impairment	359	350	334
Net Outlays on Existing Assets	(66)	410	(111)
Less: Net Outlays on New and Upgraded Assets			
Capital Expenditure on New/Upgraded Assets	78	10	175
less Proceeds from Sale of Surplus Assets	-	-	-
less Amounts received specifically for New or Upgraded Assets	-	-	-
Net Outlays on New and Upgraded Assets	78	10	175
Equals: Net (Lending) / Borrowing for Financial Year		(420)	(64)

Function Statements

UNCLASSIFIED	2012-2013 BUDGET \$'000	2011-12 REVISED BUDGET \$'000	2010-2011 ACTUALS \$'000
Interest Received, Interest Expense, Miscellaneous Council Properties			
Operating Revenues	246	157	378
Less Operating Expenses			
<i>Interest</i>	35	37	36
<i>General</i>	176	133	148
<i>Full Cost Attribution</i>	27	21	23
Operating (Surplus) / Deficit Before Capital Amounts	7	(34)	170
Less: Net Outlays on Existing Assets			
Capital Expenditure on Renewal/Replacement of Existing Assets	-	-	-
less Proceeds from Sale of Replaced Assets	-	-	-
less Depreciation, Amortisation & Impairment	4	5	3
Net Outlays on Existing Assets	(4)	(5)	(3)
Less: Net Outlays on New and Upgraded Assets			
Capital Expenditure on New/Upgraded Assets	-	-	-
less Proceeds from Sale of Surplus Assets	-	-	-
less Amounts received specifically for New or Upgraded Assets	-	-	-
Net Outlays on New and Upgraded Assets	-	-	-
Equals: Net (Lending) / Borrowing for Financial Year	11	(29)	174

Function Statements

ADMINISTRATION	2012-2013 BUDGET \$'000	2011-12 REVISED BUDGET \$'000	2010-2011 ACTUALS \$'000
Governance - Elected Members, Organisational Support Services - Accounting/Finance, Payroll, Human Resources, Information Technology, Communication, Rates Administration, Records, Occupancy, Contract Management, Customer Services, Other Support Services			
Operating Revenues	61	75	604
Less Operating Expenses			
<i>Interest</i>	21	20	14
<i>General</i>	2,081	1,972	1,822
<i>Full Cost Attribution</i>	(1,291)	(1,317)	(1,199)
Operating (Surplus) / Deficit Before Capital Amounts	(750)	(600)	(33)
Less: Net Outlays on Existing Assets			
Capital Expenditure on Renewal/Replacement of Existing Assets	148	65	76
less Proceeds from Sale of Replaced Assets	-	-	10
less Depreciation, Amortisation & Impairment	88	84	88
Net Outlays on Existing Assets	60	(19)	(22)
Less: Net Outlays on New and Upgraded Assets			
Capital Expenditure on New/Upgraded Assets	-	76	8
less Proceeds from Sale of Surplus Assets	-	-	-
less Amounts received specifically for New or Upgraded Assets	-	-	-
Net Outlays on New and Upgraded Assets	-	76	8
Equals: Net (Lending) / Borrowing for Financial Year	(810)	(657)	(19)

Function Statements

REVENUES	2012-2013 BUDGET \$'000	2011-12 REVISED BUDGET \$'000	2010-2011 ACTUALS \$'000
Revenues - General Rates and Local Government Grants Commission Funds			
Operating Revenues			
<i>General Rates</i>	8,712	8,312	7,954
<i>Grants Commission</i>	970	755	913
Operating (Surplus) / Deficit Before Capital Amounts	9,682	9,067	8,867
Equals: Net (Lending) / Borrowing for Financial Year	9,682	9,067	8,867

Function Statements

OVERALL	2012-2013 BUDGET \$'000	2011-12 REVISED BUDGET \$'000	2010-2011 ACTUALS \$'000
Operating Revenues	15,883	19,684	15,867
Less Operating Expenses			
<i>Interest</i>	782	829	847
<i>General</i>	13,941	12,609	14,983
<i>Full Cost Attribution</i>	-	-	-
Operating (Surplus) / Deficit Before Capital Amounts	1,160	6,247	37
Less: Net Outlays on Existing Assets			
Capital Expenditure on Renewal/Replacement of Existing Assets	5,839	8,723	3,701
less Physical Assets Received Free of Charge	30	-	-
less Proceeds from Sale of Replaced Assets	73	480	87
less Depreciation, Amortisation & Impairment	5,176	3,720	5,169
Net Outlays on Existing Assets	561	4,522	(1,555)
Less: Net Outlays on New and Upgraded Assets			
Capital Expenditure on New/Upgraded Assets	989	768	1,503
less Proceeds from Sale of Surplus Assets	191	1,940	-
less Amounts received specifically for New or Upgraded Assets	-	45	146
Net Outlays on New and Upgraded Assets	798	(1,217)	1,357
Equals: Net (Lending) / Borrowing for Financial Year	(199)	2,942	235