



# BUDGET 2010/2011



## CLARE & GILBERT VALLEYS COUNCIL

Photos: Placing Box Culverts at Pioneer Avenue, Clare CWMS Holding Tanks,  
Lance Armstrong signing Mayor Aughey's jacket and Saddleworth's Tour Down Under paddock cutout.

*"Vibrant Communities working together to grow in a dynamic, innovative and sustainable way."*

**BUDGET 2010/2011**  
**STATEMENT OF COMPREHENSIVE INCOME**  
for the year ending 30 June 2011

	<b>Budget 2011</b>	<b>Revised Budget 2010</b>
	<b>\$,000</b>	<b>\$,000</b>
<b>INCOME</b>		
Rates general	7,908	7,498
Rates other	1,712	1,532
Statutory charges	299	334
User Charges	1,960	1,653
Grants, subsidies and contributions	1,254	1,973
Investment income	120	139
Reimbursements	26	27
Commercial Activity Revenue	-	-
Other Income	220	1,736
<b>Total Income</b>	<b>13,497</b>	<b>14,892</b>
<b>EXPENSES</b>		
Employee costs	3,891	3,898
Materials, contracts and other expenses	4,931	4,612
Finance costs	1,075	890
Depreciation	3,444	3,120
Loss on Revaluations	-	-
<b>Total Expenses</b>	<b>13,342</b>	<b>12,520</b>
<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>156</b>	<b>2,372</b>
Net gain (loss) on disposal or revaluation of assets	57	19
Amounts specifically for new or upgraded assets		1,480
Physical resources received free of charge		-
<b>NET SURPLUS/(DEFICIT)</b>	<b>213</b>	<b>3,871</b>
transferred to Equity Statement		
<b>TOTAL COMPREHENSIVE INCOME</b>	<b>213</b>	<b>3,871</b>
The projected operating income is sufficient to meet projected operating expenses for the 2010/2011 year. (Refer Regulation 5B of the Local Government (Financial Management) Regulations 1999)		



**BUDGET 2010/2011  
BALANCE SHEET  
as at 30 June 2011**

	<b>Budget 2011</b>	<b>Revised Budget 2010</b>
	<b>\$,000</b>	<b>\$,000</b>
<b>ASSETS</b>		
<b>Current Assets</b>		
Cash and Cash Equivalents	3,017	789
Trade and Other Receivables	904	904
Financial Assets	185	185
Inventories	320	320
<b>Total Current Assets</b>	<b>4,426</b>	<b>2,198</b>
<b>Non-current Assets</b>		
Trade and Other Receivables	506	506
Infrastructure Property Plant & Equipment	90,382	90,666
Other Non-Current Assets	1,683	1,683
<b>Total Non-current Assets</b>	<b>92,571</b>	<b>92,854</b>
<b>Total Assets</b>	<b>96,997</b>	<b>95,053</b>
<b>LIABILITIES</b>		
<b>Current Liabilities</b>		
Trade and Other Payables	1,465	1,365
Borrowings	756	716
Provisions	488	439
<b>Total Current Liabilities</b>	<b>2,709</b>	<b>2,521</b>
<b>Non-current Liabilities</b>		
Long Term Borrowings	14,225	12,289
Long Term Provisions	257	650
<b>Total Non-Current Liabilities</b>	<b>14,482</b>	<b>12,939</b>
<b>Total Liabilities</b>	<b>17,191</b>	<b>15,459</b>
<b>NET ASSETS</b>	<b>79,806</b>	<b>79,593</b>
<b>EQUITY</b>		
Accumulated Surplus	9,748	9,860
Asset Revaluation Reserve	66,101	66,101
Other Reserves	3,957	3,633
<b>TOTAL EQUITY</b>	<b>79,806</b>	<b>79,593</b>

**BUDGET 2010/2011**  
**STATEMENT OF CHANGES IN EQUITY**  
for the year ending 30 June 2011

	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	TOTAL EQUITY
	\$,000	\$,000	\$,000	\$,000
<b>Budget 2011</b>				
Balance at end of previous reporting period	9,860	66,101	3,633	79,593
<b>Net Surplus / (Deficit) for Year</b>	213			213
<b>Other Comprehensive Income</b>				
Gain on revaluation of infrastructure, property, plant & equipment				
Transfers between reserves	(324)		324	(0)
<b>Balance at end of period</b>	<b>9,748</b>	<b>66,101</b>	<b>3,957</b>	<b>79,806</b>
<b>Revised Budget 2010</b>				
Balance at end of previous reporting period	3,562	66,101	6,060	75,723
<b>Net Surplus / (Deficit) for Year</b>	3,871			3,871
Transfers between reserves	2,427		(2,427)	-
<b>Balance at end of period</b>	<b>9,860</b>	<b>66,101</b>	<b>3,633</b>	<b>79,593</b>

**BUDGET 2010/2011**  
**STATEMENT OF CASH FLOWS**  
for the year ending 30 June 2011

	<b>Budget 2011</b>	<b>Revised Budget 2010</b>
	<b>\$</b>	<b>\$</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<i>Receipts</i>		
Operating receipts	14,388	15,833
Investment receipts	120	139
<i>Payments</i>		
Payments to Suppliers and Employees	(10,157)	(9,491)
Interest	(595)	(881)
Reduction of Provision for Remediation	(400)	(400)
<b>Net Cash provided by (or used in) Operating Activities</b>	<b>3,355</b>	<b>5,200</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<i>Receipts</i>		
Amounts specifically for new or upgraded assets	-	1,480
Sale of replaced assets	289	272
Repayments of loans by community groups	26	28
<i>Payments</i>		
Expenditure on renewal/replacement assets	(2,755)	(9,832)
Expenditure on new/upgraded assets	(638)	(2,144)
<b>Net Cash provided by (or used in) Investing Activities</b>	<b>(3,078)</b>	<b>(10,196)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<i>Receipts</i>		
Proceeds from Borrowings	2,680	-
<i>Payments</i>		
Repayments of Borrowings	(730)	(659)
<b>Net Cash provided by (or used in) Financing Activities</b>	<b>1,950</b>	<b>(659)</b>
<b>NET INCREASE(DECREASE) IN CASH HELD</b>	<b>2,228</b>	<b>(5,654)</b>
<b>CASH AT BEGINNING OF REPORTING PERIOD</b>	<b>789</b>	<b>6,443</b>
<b>CASH AT END OF REPORTING PERIOD</b>	<b>3,017</b>	<b>789</b>

**BUDGET 2010/2011**  
**UNIFORM PRESENTATION OF FINANCES**  
for the year ending 30 June 2011

	<b>Budget 2011</b>	<b>Revised Budget 2010</b>
	<b>\$,000</b>	<b>\$,000</b>
Operating Revenues	13,497	14,892
Less: Operating Expenses	13,342	12,520
	<b>156</b>	<b>2,372</b>
<b>Less: Net Outlays on Existing Assets</b>		
Capital Expenditure on renewal & replacement of Existing Assets	2,755	9,832
Less: Depreciation, Amortisation and Impairment	3,444	3,120
Less: Proceeds from Sale of Replaced Assets	236	272
	<b>(926)</b>	<b>6,440</b>
<b>Less: Net Outlays on new and Upgraded Assets</b>		
Capital Expenditure on New and Upgraded Assets	638	2,144
Less: Amounts received specifically for New and Upgraded Assets		1,480
Less: Proceeds from Sale of Surplus Assets	53	
	<b>585</b>	<b>664</b>
<b>Net Lending / (Borrowing) for Year</b>	<b>496</b>	<b>(4,732)</b>

	2008-09 Actual \$'000	2009-10 Revised Budget \$'000	2010-11 Plan \$'000	2010-11 BUDGET \$'000
<b>TOTAL RATE INCREASE INCLUDED: (including estimated growth)</b>		6.00%	5.00%	5.00%
<b>BUSINESS UNDERTAKINGS</b>				
<b>Caravan Parks, Community Wastewater Management Systems</b>				
Operating Revenues	(1,655)	(1,664)	(1,722)	(2,050)
<i>less Operating Expenses - Interest</i>	54	55	254	248
<i>less Operating Expenses - Other</i>	985	1,013	1,066	1,234
<i>less Full Cost Attribution</i>	114	227	235	194
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	(503)	(368)	(167)	(373)
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	62	5,880	88	70
<i>less Proceeds from Sale of Replaced Assets</i>	-	-	-	-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(227)	(229)	(254)	(254)
<b>Net Outlays on Existing Assets</b>	(165)	5,652	(166)	(184)
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	201	1,027	-	138
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	(1,322)	-	-
<b>Net Outlays on New and Upgraded Assets</b>	201	(294)	-	138
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	(467)	4,989	(333)	(420)



	2008-09 Actual \$'000	2009-10 Revised Budget \$'000	2010-11 Plan \$'000	2010-11 BUDGET \$'000
<b>COMMUNITY SERVICES</b>				
Public Order and Safety - Emergency Services, Other Fire Protection and Other Public Order and Safety Health Services - Immunisation, Preventive Health Services and Other Health Services Community Support - Elderly Citizens Facilities, Other Services for the Aged and Disabled, Children and Youth Services, Community Assistance, Community Transport and Other Community Support Community Amenities - Cemeteries, Public Conveniences, Car Parking (non-fee-paying), and Other				
Operating Revenues	(266)	(309)	(250)	(236)
<i>less Operating Expenses - Interest</i>	-	73	69	68
<i>less Operating Expenses - Other</i>	769	780	807	981
<i>less Full Cost Attribution</i>	86	104	107	149
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	<b>589</b>	<b>647</b>	<b>734</b>	<b>962</b>
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	27	246	39	62
<i>less Proceeds from Sale of Replaced Assets</i>	(10)	-	-	(12)
<i>less Depreciation, Amortisation &amp; Impairment</i>	(120)	(135)	(140)	(98)
<b>Net Outlays on Existing Assets</b>	<b>(103)</b>	<b>111</b>	<b>(101)</b>	<b>(48)</b>
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	106	-	-	32
<i>less Proceeds from Sale of Surplus Assets</i>	(37)	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	<b>68</b>	<b>-</b>	<b>-</b>	<b>32</b>
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	<b>554</b>	<b>758</b>	<b>633</b>	<b>946</b>

	2008-09 Actual \$'000	2009-10 Revised Budget \$'000	2010-11 Plan \$'000	2010-11 BUDGET \$'000
<b>CULTURE</b>				
Library Services - Mobile and Household Services, Static Libraries and Other Library Services Cultural Services - Heritage, Museums and Art Galleries and Other Cultural Services				
Operating Revenues	(97)	(73)	(76)	(64)
<i>less Operating Expenses - Interest</i>	-	4	4	8
<i>less Operating Expenses - Other</i>	636	727	753	731
<i>less Full Cost Attribution</i>	70	91	94	98
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	609	749	775	774
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	144	60	121	57
<i>less Proceeds from Sale of Replaced Assets</i>	-	-	(7)	-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(108)	(97)	(100)	(112)
<b>Net Outlays on Existing Assets</b>	36	(37)	13	(54)
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	16	25	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	(5)	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	11	25	-	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	656	737	788	719

	2008-09 Actual \$'000	2009-10 Revised Budget \$'000	2010-11 Plan \$'000	2010-11 BUDGET \$'000
<b>ECONOMIC DEVELOPMENT</b>				
<b>Regional Development, Tourism and Other Economic Development</b>				
Operating Revenues	(103)	(103)	(107)	(88)
<i>less Operating Expenses - Interest</i>	-	29	27	28
<i>less Operating Expenses - Other</i>	347	336	348	343
<i>less Full Cost Attribution</i>	43	49	51	54
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	287	312	320	338
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	5	-	16	-
<i>less Proceeds from Sale of Replaced Assets</i>	-	-	-	-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(16)	(16)	(16)	(20)
<b>Net Outlays on Existing Assets</b>	(12)	(16)	(0)	(20)
<b>Less: Net Outlays on New and Upgraded</b>				
Capital Expenditure on New/Upgraded Assets	3	-	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded</b>	3	-	-	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	278	296	320	318

	2008-09 Actual \$'000	2009-10 Revised Budget \$'000	2010-11 Plan \$'000	2010-11 BUDGET \$'000
<b>ENVIRONMENT</b>				
Agricultural Services - Natural Resource Management Levy Waste Management - Domestic Waste, Green Waste, Recycling, Transfer Stations, Waste Disposal Facility and Other Waste Management Other Environment - Stormwater and Drainage, Street Cleaning, Street Lighting, Streetscaping and Other Environment				
Operating Revenues	(999)	(953)	(986)	(934)
<i>less Operating Expenses - Interest</i>	-	167	162	161
<i>less Operating Expenses - Other</i>	2,176	1,187	1,229	1,144
<i>less Full Cost Attribution</i>	264	176	182	177
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	1,440	577	587	547
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	509	20	104	-
<i>less Proceeds from Sale of Replaced Assets</i>	(43)	-	-	-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(38)	(36)	(37)	(59)
<b>Net Outlays on Existing Assets</b>	428	(16)	67	(59)
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	29	430	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	(150)	-	-
<b>Net Outlays on New and Upgraded Assets</b>	29	280	-	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	1,898	841	653	488

	2008-09 Actual \$'000	2009-10 Revised Budget \$'000	2010-11 Plan \$'000	2010-11 BUDGET \$'000
<b>RECREATION</b>				
<b>Parks and Gardens, Indoor Sports Facilities, Outdoor Sports Facilities, Ovals, Reserves, Outdoor Swimming Centres, Town Halls, Institutes and Other Recreation</b>				
Operating Revenues	(782)	(507)	(473)	(573)
<i>less Operating Expenses - Interest</i>	-	354	340	335
<i>less Operating Expenses - Other</i>	2,509	1,947	2,015	2,255
<i>less Full Cost Attribution</i>	222	211	219	230
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	1,949	2,006	2,101	2,247
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	324	249	360	344
<i>less Proceeds from Sale of Replaced Assets</i>	-	-	-	-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(625)	(564)	(584)	(895)
<b>Net Outlays on Existing Assets</b>	(301)	(315)	(224)	(551)
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	777	99	10	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	777	99	10	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	2,426	1,789	1,887	1,696

	2008-09 Actual \$'000	2009-10 Revised Budget \$'000	2010-11 Plan \$'000	2010-11 BUDGET \$'000
<b>REGULATORY SERVICES</b>				
<b>Dog and Cat Control, Building Control, Town Planning, Litter Control, Health Inspection, Parking Control and Other Regulatory Services</b>				
Operating Revenues	(291)	(286)	(296)	(244)
<i>less Operating Expenses - Interest</i>	-	-	-	2
<i>less Operating Expenses - Other</i>	782	770	759	786
<i>less Full Cost Attribution</i>	98	102	106	118
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	589	585	568	662
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	48	20	-	31
<i>less Proceeds from Sale of Replaced Assets</i>	(24)	-	-	(11)
<i>less Depreciation, Amortisation &amp; Impairment</i>	(29)	(13)	(10)	(31)
<b>Net Outlays on Existing Assets</b>	(5)	8	(10)	(11)
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	-	-	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	-	-	-	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	584	593	558	651

	2008-09 Actual \$'000	2009-10 Revised Budget \$'000	2010-11 Plan \$'000	2010-11 BUDGET \$'000
<b>TRANSPORT</b>				
<b>Bridges, Footpaths and Kerbing, Roads Sealed, Roads Formed, Roads Natural Formed, Roads Unformed and Traffic Management</b>				
Operating Revenues	(329)	(2,474)	(393)	(383)
<i>less Operating Expenses - Interest</i>	-	156	151	149
<i>less Operating Expenses - Other</i>	2,999	2,922	3,096	2,816
<i>less Full Cost Attribution</i>	204	216	224	231
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	<b>2,874</b>	<b>820</b>	<b>3,077</b>	<b>2,813</b>
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	1,074	2,777	1,395	1,428
<i>less Proceeds from Sale of Replaced Assets</i>				
<i>less Depreciation, Amortisation &amp; Impairment</i>	(1,675)	(1,741)	(1,861)	(1,662)
<b>Net Outlays on Existing Assets</b>	<b>(602)</b>	<b>1,036</b>	<b>(466)</b>	<b>(234)</b>
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	1,457	357	512	468
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	(410)	(8)	-	-
<b>Net Outlays on New and Upgraded Assets</b>	<b>1,047</b>	<b>349</b>	<b>512</b>	<b>468</b>
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	<b>3,319</b>	<b>2,206</b>	<b>3,123</b>	<b>3,048</b>

	2008-09 Actual \$'000	2009-10 Revised Budget \$'000	2010-11 Plan \$'000	2010-11 BUDGET \$'000
<b>PLANT HIRE &amp; DEPOT INDIRECT</b>				
<b>Plant, Machinery and Council Depot</b>				
Operating Revenues	-	-	-	-
<i>less Operating Expenses - Interest</i>	-	-	-	17
<i>less Operating Expenses - Other</i>	(0)	-	-	(17)
<i>less Full Cost Attribution</i>	-	-	-	-
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	(0)	-	-	-
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	45	752	908	757
<i>less Proceeds from Sale of Replaced Assets</i>	(1)	(258)	(239)	(201)
<i>less Depreciation, Amortisation &amp; Impairment</i>	(291)	(295)	(305)	(339)
<b>Net Outlays on Existing Assets</b>	(247)	199	363	217
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	83	75	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	(53)
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	83	75	-	(53)
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	(164)	274	363	164



	2008-09 Actual \$'000	2009-10 Revised Budget \$'000	2010-11 Plan \$'000	2010-11 BUDGET \$'000
<b>UNCLASSIFIED</b>				
<b>Interest Received, Interest Expense, Miscellaneous Council Properties</b>				
Operating Revenues	(419)	(188)	(298)	(156)
<i>less Operating Expenses - Interest NEC</i>	39	38	36	36
<i>less Operating Expenses - Other</i>	86	135	109	102
<i>less Full Cost Attribution</i>	15	19	20	21
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	(279)	4	(134)	2
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	-	-	1	-
<i>less Proceeds from Sale of Replaced Assets</i>	-	-	-	-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(12)	(5)	(5)	(4)
<b>Net Outlays on Existing Assets</b>	(12)	(5)	(5)	(4)
<b>Less: Net Outlays on New and Upgraded Capital Expenditure on New/Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	-	-	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	(435)	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded</b>	(435)	-	-	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	(725)	(1)	(138)	(2)

	2008-09 Actual \$'000	2009-10 Revised Budget \$'000	2010-11 Plan \$'000	2010-11 BUDGET \$'000
<b>ADMINISTRATION</b>				
Governance - Elected Members, Organisational Support Services - Accounting/Finance, Payroll, Human Resources, Information Technology, Communication, Rates Administration, Records, Occupancy, Contract Management, Customer Services, Other Support Services Revenues - Local Government Grants Commission Funds, General Rates				
Operating Revenues	(8,130)	(8,333)	(8,727)	(8,770)
<i>less Operating Expenses - Interest</i>	-	15	14	23
<i>less Operating Expenses - Other</i>	1,727	1,811	1,875	1,891
<i>add Full Cost Attribution</i>	(1,115)	(1,195)	(1,237)	(1,271)
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	(7,518)	(7,703)	(8,076)	(8,127)
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	2	60	112	116
<i>less Proceeds from Sale of Replaced Assets</i>	-	(14)	(10)	(12)
<i>less Depreciation, Amortisation &amp; Impairment</i>	(69)	(93)	(97)	(82)
<b>Net Outlays on Existing Assets</b>	(67)	(47)	5	22
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	9	1	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	9	1	-	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	(7,576)	(7,749)	(8,071)	(8,105)

	2008-09 Actual \$'000	2009-10 Revised Budget \$'000	2010-11 Plan \$'000	2010-11 BUDGET \$'000
<b>OVERALL</b>				
Operating Revenues	(13,071)	(14,892)	(13,328)	(13,497)
<i>less Operating Expenses - Interest</i>	93	890	1,057	1,075
<i>less Operating Expenses - Other</i>	13,016	11,630	12,057	12,267
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	38	(2,372)	(214)	(156)
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	2,239	10,064	3,142	2,866
<i>less Proceeds from Sale of Replaced Assets</i>	(78)	(272)	(257)	(236)
<i>less Depreciation, Amortisation &amp; Impairment</i>	(3,211)	(3,223)	(3,409)	(3,556)
<b>Net Outlays on Existing Assets</b>	(1,050)	6,569	(524)	(926)
<b>Less: Net Outlays on New and Upgraded</b>				
Capital Expenditure on New/Upgraded Assets	2,680	2,014	522	638
<i>less Proceeds from Sale of Surplus Assets</i>	(473)	-	-	(53)
<i>less Amounts received specifically for new or upgraded assets</i>	(415)	(1,480)	-	-
<b>Net Outlays on New and Upgraded Assets</b>	1,793	535	522	585
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	781	4,732	(216)	(496)

NOTE: Depreciation shown above varies from that shown in the Statement of Comprehensive Income due to the capitalisation of a small amount of depreciation relating to overhead costs of Council labour and plant used on capital works.

Other minor variations may occur due to rounding.

BUSINESS UNDERTAKINGS	2008-09	2009-10	2010-11	2010-2011
	Actual	Budget	Plan	Budget
	\$'000	\$'000	\$'000	\$'000
<b>1.1 CARAVAN PARKS</b>				
Operating Revenues	(937)	(926)	(958)	(1,089)
<i>less Operating Expenses - Interest on Loans</i>	7	9	9	9
<i>less Operating Expenses - Other</i>	726	749	775	812
<i>less Full Cost Attribution</i>	86	95	98	115
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	(118)	(73)	(76)	(153)
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	41	60	35	70
<i>less Proceeds from Sale of Replaced Assets</i>	-	-	-	-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(87)	(88)	(91)	(85)
<b>Net Outlays on Existing Assets</b>	(46)	(28)	(56)	(15)
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	119	-	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	119	-	-	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	(46)	(101)	(132)	(168)
<b>Service Level Information</b>				
<b>1.2 CWMS SCHEMES - INTEREST</b>				
Operating Revenues				
<i>less Operating Expenses-Interest on Loans</i>	46	46	245	240
<i>less Full Cost Attribution</i>			-	
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	46	46	245	240
<b>1.3 CWMS SCHEMES - SERVICE CHARGES</b>				
Operating Revenues CWMS CHARGES	(663)	(688)	(712)	(868)
<i>less Operating Expenses - Interest on Loans (see above)</i>				
<i>less Operating Expenses- Other</i>			-	
<i>less Full Cost Attribution</i>			-	
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	(663)	(688)	(712)	(868)

BUSINESS UNDERTAKINGS	2008-09	2009-10	2010-11	2010-2011
	Actual	Budget	Plan	Budget
	\$'000	\$'000	\$'000	\$'000
<b>1.4 CWMS SCHEMES - OTHER</b>				
Operating Revenues	(56)	(50)	(52)	(93)
<i>less Operating Expenses - Interest on Loans (see above)</i>				
<i>less Operating Expenses</i>	259	264	291	422
<i>less Full Cost Attribution</i>	28	132	137	79
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	232	347	376	408
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal /Replacement of Existing Assets	20	5,821	52	-
<i>less Proceeds from Sale of Replaced Assets</i>				-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(140)	(141)	(163)	(169)
<b>Net Outlays on Existing Assets</b>	(119)	5,680	(110)	(169)
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	82	1,027	-	138
<i>less Proceeds from Sale of Surplus Assets</i>				-
<i>less Amounts received specifically for new or upgraded assets</i>		(1,322)		-
<b>Net Outlays on New and Upgraded Assets</b>	82	(294)	-	138
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	(422)	5,090	(201)	(251)
<b>Service Level</b>				
Net operating cost per person (\$)	(27)	(40)	(43)	#DIV/0!
Net capital on existing per person (\$)	14	(654)	13	#DIV/0!
Net capital on new per hectare (\$)	#REF!	#REF!	#REF!	#REF!
Net capital on new per person (\$)	(0)	0	-	#DIV/0!
<b>Equals: Total Net (Lending) / Borrowing for Financial Year Total</b>	(467)	4,989	(333)	(420)

COMMUNITY	2008-09	2009-10	2010-11	2010-2011
	Actual	Revised Budget	Plan	Budget
	\$'000	\$'000	\$'000	\$'000
<b>2.1 PUBLIC ORDER &amp; SAFETY</b>				
Operating Revenues	(9)	(4)	(4)	(3)
<i>less Operating Expenses - Interest on Loans</i>		10	9	9
<i>less Operating Expenses - Other</i>	69	87	90	71
<i>less Full Cost Attribution</i>	6	10	10	10
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	66	102	104	87
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	-	-	7	5
<i>less Proceeds from Sale of Replaced Assets</i>	-	-	-	-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(19)	(29)	(30)	(17)
<b>Net Outlays on Existing Assets</b>	(19)	(29)	(23)	(12)
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	-	-	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	-	-	-	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	47	73	82	75
<b>Service Level Information</b>				
Net Cost Per Person (\$)	(8)	(12)	(12)	
<b>2.2 HEALTH SERVICES</b>				
Operating Revenues	(10)	(16)	(17)	(14)
<i>less Operating Expenses - Interest on Loans</i>				-
<i>less Operating Expenses - Other</i>	18	32	33	20
<i>less Full Cost Attribution</i>	2	4	4	2
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	10	20	20	8
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	-	-	5	-
<i>less Proceeds from Sale of Replaced Assets</i>	-	-	-	-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(4)	(4)	(4)	(4)
<b>Net Outlays on Existing Assets</b>	(4)	(4)	1	(4)
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	5	-	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	(37)	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	(33)	-	-	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	(27)	16	21	4

COMMUNITY	2008-09	2009-10	2010-11	2010-2011
	Actual	Revised Budget	Plan	Budget
	\$'000	\$'000	\$'000	\$'000

<b>2.3 COMMUNITY SUPPORT</b>				
Operating Revenues	(217)	(259)	(197)	(190)
<i>less Operating Expenses - Interest on Loans</i>		5	4	5
<i>less Operating Expenses - Other</i>	447	472	489	449
<i>less Full Cost Attribution</i>	48	56	58	63
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	<b>278</b>	<b>274</b>	<b>353</b>	<b>326</b>
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	27	100	26	52
<i>less Proceeds from Sale of Replaced Assets</i>	(10)	-	-	(12)
<i>less Depreciation, Amortisation &amp; Impairment</i>	(81)	(84)	(87)	(59)
<b>Net Outlays on Existing Assets</b>	<b>(64)</b>	<b>16</b>	<b>(62)</b>	<b>(19)</b>
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	-	-	-	32
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>32</b>
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	<b>214</b>	<b>289</b>	<b>292</b>	<b>339</b>
<b>Service Level Information</b>				
Clients				
Net cost per client (\$)	#DIV/0!	#DIV/0!	#DIV/0!	
Number of jobs performed				
Net cost per job (\$)	#DIV/0!	#DIV/0!	#DIV/0!	
Net annual cost per person (\$)	(25)	(33)	(33)	
Net capital existing per person (\$)	7	(2)	7	-
				-
<b>2.4 COMMUNITY AMENITIES</b>				
Operating Revenues	(31)	(30)	(31)	(28)
<i>less Operating Expenses - Interest on Loans</i>		58	55	54
<i>less Operating Expenses - Other</i>	236	189	196	441
<i>less Full Cost Attribution</i>	30	34	36	74
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	<b>235</b>	<b>252</b>	<b>256</b>	<b>541</b>
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	-	146	1	5
<i>less Proceeds from Sale of Replaced Assets</i>	-	-	-	-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(16)	(18)	(19)	(18)
<b>Net Outlays on Existing Assets</b>	<b>(16)</b>	<b>128</b>	<b>(17)</b>	<b>(13)</b>
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	101	-	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	<b>101</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	<b>320</b>	<b>380</b>	<b>238</b>	<b>528</b>
<i>"Vibrant Communities working together to grow in a dynamic, innovative and sustainable"</i>				
<b>Service Level Information</b>				
Net cost per person (\$)	(37)	(44)	(27)	
Net capital existing per person (\$)	2	(15)	2	
Net capital new per person (\$)	(12)	-	-	



CULTURE	2008-09	2009-10	2010-11	2010-2011
	Actual	Revised Budget	Plan	Budget
	\$'000	\$'000	\$'000	\$'000
<b>3.1 LIBRARY SERVICES</b>				
Operating Revenues	(83)	(58)	(60)	(64)
<i>less Operating Expenses - Interest on Loans</i>		4	4	8
<i>less Operating Expenses - Other</i>	550	567	587	632
<i>less Full Cost Attribution</i>	62	71	73	85
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	530	583	604	661
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	144	60	116	57
<i>less Proceeds from Sale of Replaced Assets</i>	-	-	(7)	-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(87)	(78)	(80)	(95)
<b>Net Outlays on Existing Assets</b>	57	(18)	29	(37)
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	-	20	-	-
<i>less Proceeds from Sale of Surplus Assets</i>		-		-
<i>less Amounts received specifically for new or upgraded assets</i>	(5)	-		-
<b>Net Outlays on New and Upgraded Assets</b>	(5)	20	-	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	581	586	632	624
<b>3.2 CULTURAL SERVICES</b>				
Operating Revenues	(14)	(15)	(16)	-
<i>less Operating Expenses - Interest on Loans</i>				-
<i>less Operating Expenses - Other</i>	85	160	166	100
<i>less Full Cost Attribution</i>	9	20	21	13
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	80	165	171	112
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	-	-	5	-
<i>less Proceeds from Sale of Replaced Assets</i>	-	-		-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(21)	(19)	(20)	(17)
<b>Net Outlays on Existing Assets</b>	(21)	(19)	(15)	(17)
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	16	5	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-		-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-		-
<b>Net Outlays on New and Upgraded Assets</b>	16	5	-	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	75	151	156	95
<b>Equals: Total Net (Lending) / Borrowing for Financial Year Total</b>	656	737	788	719

ECONOMIC DEVELOPMENT	2008-09	2009-10	2010-11	2010-2011
	Actual	Revised Budget	Plan	Budget
	\$'000	\$'000	\$'000	\$'000
<b>REGIONAL &amp; ECONOMIC DEVELOPMENT</b>				
Operating Revenues	-	-	-	-
<i>less Operating Expenses - Interest on Loans</i>				
<i>less Operating Expenses - Other</i>	40	41	42	42
<i>less Full Cost Attribution</i>	5	6	6	6
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	45	46	48	48
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	-	-	0	-
<i>less Proceeds from Sale of Replaced Assets</i>	-	-		-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(0)	(0)	(0)	(0)
<b>Net Outlays on Existing Assets</b>	(0)	(0)	(0)	(0)
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	-	-	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-		-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-		-
<b>Net Outlays on New and Upgraded Assets</b>	-	-	-	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	45	46	48	48
<b>Service Level Information</b>				
Net Cost Per Person (\$)	(5)	(5)	(5)	
<b>TOURISM</b>				
Operating Revenues	(103)	(103)	(107)	(88)
<i>less Operating Expenses - Interest on Loans</i>		29	27	28
<i>less Operating Expenses - Other</i>	307	296	306	302
<i>less Full Cost Attribution</i>	38	44	45	48
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	242	265	272	290
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	5	-	16	-
<i>less Proceeds from Sale of Replaced Assets</i>	-	-		-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(16)	(16)	(16)	(20)
<b>Net Outlays on Existing Assets</b>	(12)	(16)	(0)	(20)
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	3	-	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-		-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-		-
<b>Net Outlays on New and Upgraded Assets</b>	3	-	-	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	233	250	272	270
<i>Vibrant Communities working together to grow in a dynamic, innovative and sustainable way</i>				
<b>Service Level Information</b>				
Net operating cost per person (\$)	(28)	(31)	(31)	
Net capital on existing per person (\$)	-	-	-	
<b>Equals: Total Net (Lending) / Borrowing for Financial</b>				

ENVIRONMENT	2008-09	2009-10	2010-11	2010-2011
	Actual	Revised	Plan	Budget
	\$'000	\$'000	\$'000	\$'000
<b>5.1 NRM LEVY MANAGEMENT</b>				
Operating Revenues	(306)	(316)	(327)	(297)
<i>less Operating Expenses - Interest on Loans</i>				-
<i>less Operating Expenses - Other</i>	303	313	324	293
<i>less Full Cost Attribution</i>	20	22	23	23
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	17	19	19	19
<b>5.2 WASTE MANAGEMENT - SERVICE CHARGE (Net of Rebates)</b>				
Operating Revenues	(510)	(528)	(546)	(550)
<i>less Operating Expenses - Interest on Loans</i>				
<i>less Operating Expenses - Other</i>			-	
<i>less Full Cost Attribution</i>			-	
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	(510)	(528)	(546)	(550)
<b>5.3 WASTE MANAGEMENT</b>				
Operating Revenues	(122)	(87)	(90)	(88)
<i>less Operating Expenses - Interest on Loans</i>		128	125	124
<i>less Operating Expenses - Other</i>	1,449	483	500	486
<i>less Full Cost Attribution</i>	193	97	100	97
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	1,520	621	635	619
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	435	-	0	-
<i>less Proceeds from Sale of Replaced Assets</i>	(43)	-	-	-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(5)	(6)	(6)	(26)
<b>Net Outlays on Existing Assets</b>	387	(6)	(6)	(26)
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	21	430	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	(150)	-	-
<b>Net Outlays on New and Upgraded Assets</b>	21	280	-	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	1,419	367	82	43

ENVIRONMENT	2008-09	2009-10	2010-11	2010-2011
	Actual	Revised	Plan	Budget
	\$'000	\$'000	\$'000	\$'000
<b>5.4 OTHER ENVIRONMENT</b>				
Operating Revenues	(62)	(22)	(22)	-
<i>less Operating Expenses - Interest on Loans</i>		39	38	37
<i>less Operating Expenses - Other</i>	424	391		
			405	365
<i>less Full Cost Attribution</i>	52	57	59	57
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	<b>413</b>	<b>465</b>	<b>479</b>	<b>459</b>
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	74	20	103	-
<i>less Proceeds from Sale of Replaced Assets</i>	-	-		-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(33)	(30)	(31)	(33)
<b>Net Outlays on Existing Assets</b>	<b>41</b>	<b>(10)</b>	<b>72</b>	<b>(33)</b>
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	8	-	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-		-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-		-
<b>Net Outlays on New and Upgraded Assets</b>	<b>8</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	<b>462</b>	<b>456</b>	<b>552</b>	<b>426</b>
<b>Service Level Information</b>				
Net annual cost per person (\$)	(48)	(54)	(55)	
Net capital on existing per person (\$)	(4.74)	1.15	(8.30)	
Net capital on new per person (\$)	(0.94)	-	-	
<b>Equals: Total Net (Lending) / Borrowing for Financial Year Total</b>	<b>1,898</b>	<b>841</b>	<b>653</b>	<b>488</b>

RECREATION	2008-09	2009-10	2010-11	2010-2011
	Actual	Revised	Plan	Budget
	\$'000	\$'000	\$'000	\$'000
<b>6.1 PARKS &amp; GARDENS</b>				
Operating Revenues	(103)	(4)	(4)	(4)
<i>less Operating Expenses - Interest on Loans</i>		28	27	27
<i>less Operating Expenses - Other</i>	506	297	307	271
<i>less Full Cost Attribution</i>	64	38	39	41
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	468	358	369	335
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	94	15	24	100
<i>less Proceeds from Sale of Replaced Assets</i>	-	-	-	-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(72)	(59)	(61)	(42)
<b>Net Outlays on Existing Assets</b>	22	(44)	(37)	58
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	541	-	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	541	-	-	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	1,031	314	332	393
<b>Service Level Information</b>				
<b>6.2 VALLEYS LIFESTYLE CENTRE</b>				
Operating Revenues	(413)	(400)	(414)	(437)
<i>less Operating Expenses - Interest on Loans</i>		291	279	274
<i>less Operating Expenses - Other</i>	1,180	960	994	1,081
<i>less Full Cost Attribution</i>	95	116	120	125
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	862	968	979	1,044
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	-	-	173	-
<i>less Proceeds from Sale of Replaced Assets</i>	-	-	-	-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(175)	(164)	(169)	(304)
<b>Net Outlays on Existing Assets</b>	(175)	(164)	4	(304)
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	66	51	10	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	66	51	10	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	753	856	994	740

RECREATION	2008-09	2009-10	2010-11	2010-2011
	Actual	Revised	Plan	Budget
	\$'000	\$'000	\$'000	\$'000

<b>6.3 OUTDOOR SPORTS FACILITIES</b>				
Operating Revenues	(109)	(34)	(15)	(23)
<i>less Operating Expenses - Interest on Loans</i>		19	18	18
<i>less Operating Expenses - Other</i>	460	344	356	430
<i>less Full Cost Attribution</i>	32	23	24	26
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	<b>383</b>	<b>351</b>	<b>383</b>	<b>451</b>
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	59	14	70	10
<i>less Proceeds from Sale of Replaced Assets</i>	-	-	-	-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(234)	(202)	(209)	(280)
<b>Net Outlays on Existing Assets</b>	<b>(174)</b>	<b>(188)</b>	<b>(139)</b>	<b>(270)</b>
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	167	48	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	<b>167</b>	<b>48</b>	<b>-</b>	<b>-</b>
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	<b>377</b>	<b>211</b>	<b>244</b>	<b>181</b>
<b>Service Level Information</b>				
<b>6.4 RIVERTON SWIMMING CENTRE</b>				
Operating Revenues	(24)	(25)	(26)	(20)
<i>less Operating Expenses - Interest on Loans</i>		16	16	16
<i>less Operating Expenses - Other</i>	124	126	130	101
<i>less Full Cost Attribution</i>	12	16	17	14
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	<b>111</b>	<b>134</b>	<b>137</b>	<b>111</b>
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	-	20	11	-
<i>less Proceeds from Sale of Replaced Assets</i>	-	-	-	-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(29)	(29)	(30)	(26)
<b>Net Outlays on Existing Assets</b>	<b>(29)</b>	<b>(9)</b>	<b>(18)</b>	<b>(26)</b>
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	-	-	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	<b>82</b>	<b>125</b>	<b>119</b>	<b>85</b>

RECREATION	2008-09	2009-10	2010-11	2010-2011
	Actual	Revised	Plan	Budget
	\$'000	\$'000	\$'000	\$'000
<b>6.4 OTHER RECREATION</b>				
Operating Revenues	(132)	(45)	(15)	(90)
<i>less Operating Expenses - Interest on Loans</i>				-
<i>less Operating Expenses - Other</i>	239	221	229	373
<i>less Full Cost Attribution</i>	18	18	19	24
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	125	195	233	307
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	170	200	82	234
<i>less Proceeds from Sale of Replaced Assets</i>	-	-		-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(114)	(111)	(115)	(243)
<b>Net Outlays on Existing Assets</b>	56	89	(34)	(9)
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	3	-	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-		-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-		-
<b>Net Outlays on New and Upgraded Assets</b>	3	-	-	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	183	283	199	298
Net operating cost per person (\$)	(14)	(22)	(27)	
Net capital on existing per person (\$)	(6)	(10)	4	
Net capital on new per hectare (\$)	#REF!	#REF!	#REF!	
Net capital on new per person (\$)	(0)	-	-	
<b>Equals: Total Net (Lending) / Borrowing for Financial Year Total</b>	2,426	1,789	1,887	1,696



REGULATORY SERVICES	2008-09	2009-10	2010-11	2010-2011
	Actual	Revised	Plan	Budget
	\$'000	\$'000	\$'000	\$'000
<b>7.1 DOG &amp; CAT CONTROL</b>				
Operating Revenues	(51)	(45)	(47)	(50)
<i>less Operating Expenses - Interest on Loans</i>				0
<i>less Operating Expenses - Other</i>	58	55	57	64
<i>less Full Cost Attribution</i>	7	8	8	9
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	14	18	18	22
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	-	20	-	-
<i>less Proceeds from Sale of Replaced Assets</i>	-	-	-	-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(4)	(3)		(4)
<b>Net Outlays on Existing Assets</b>	(4)	17	-	(4)
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	-	-	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	-	-	-	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	9	35	18	18
<b>Service Level Information</b>				
<b>7.2 BUILDING CONTROL</b>				
Operating Revenues	(72)	(70)	(73)	(60)
<i>less Operating Expenses - Interest on Loans</i>				0
<i>less Operating Expenses - Other</i>	131	147	130	140
<i>less Full Cost Attribution</i>	16	17	18	20
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	75	94	75	100
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	48	-	-	-
<i>less Proceeds from Sale of Replaced Assets</i>	(13)	-	-	-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(13)	(2)	(2)	(13)
<b>Net Outlays on Existing Assets</b>	23	(2)	(2)	(13)
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	-	-	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	-	-	-	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	98	91	73	87

REGULATORY SERVICES	2008-09	2009-10	2010-11	2010-2011
	Actual	Revised	Plan	Budget
	\$'000	\$'000	\$'000	\$'000
<b>7.3 TOWN PLANNING</b>				
Operating Revenues	(122)	(123)	(127)	(102)
<i>less Operating Expenses - Interest on Loans</i>				1
<i>less Operating Expenses - Other</i>	502	492	494	492
<i>less Full Cost Attribution</i>	64	66	69	75
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	444	436	435	467
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	-	-	-	31
<i>less Proceeds from Sale of Replaced Assets</i>	(11)	-	-	(11)
<i>less Depreciation, Amortisation &amp; Impairment</i>	(10)	(7)	(8)	(11)
<b>Net Outlays on Existing Assets</b>	(21)	(7)	(8)	9
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	-	-	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	-	-	-	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	423	428	428	476
<b>7.4 HEALTH INSPECTION</b>				
Operating Revenues	(40)	(42)	(43)	(30)
<i>less Operating Expenses - Interest on Loans</i>				0
<i>less Operating Expenses - Other</i>	67	64	66	71
<i>less Full Cost Attribution</i>	8	9	9	11
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	35	31	32	51
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	-	-	-	-
<i>less Proceeds from Sale of Replaced Assets</i>	-	-	-	-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(2)	-	-	(2)
<b>Net Outlays on Existing Assets</b>	(2)	-	-	(2)
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	-	-	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	-	-	-	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	33	31	32	49

REGULATORY SERVICES	2008-09	2009-10	2010-11	2010-2011
	Actual	Revised	Plan	Budget
	\$'000	\$'000	\$'000	\$'000
<b>7.5 PARKING CONTROL</b>				
Operating Revenues	(6)	(6)	(6)	(2)
<i>less Operating Expenses - Interest on Loans</i>				-
<i>less Operating Expenses - Other</i>	23	11	11	19
<i>less Full Cost Attribution</i>	3	2	2	3
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	20	6	7	20
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	-	-	-	-
<i>less Proceeds from Sale of Replaced Assets</i>	-	-	-	-
<i>less Depreciation, Amortisation &amp; Impairment</i>	-	-	-	-
<b>Net Outlays on Existing Assets</b>	-	-	-	-
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	-	-	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	-	-	-	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	20	6	7	20
<b>Equals: Total Net (Lending) / Borrowing for Financial Year Total</b>	584	593	558	651

TRANSPORT INFRASTRUCTURE	2008-09	2009-10	2010-11	2010-2011
	Actual	Revised Budget	Plan	Budget
	\$'000	\$'000	\$'000	\$'000
<b>3.1 BRIDGES</b>				
Operating Revenues	-	-	-	-
<i>less Operating Expenses - Interest on Loans</i>		49	47	46
<i>less Operating Expenses - Other</i>	171	121	127	121
<i>less Full Cost Attribution</i>	10	12	13	13
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	182	182	186	180
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	114	849	152	160
<i>less Proceeds from Sale of Replaced Assets</i>	-	-	-	-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(103)	(101)	(106)	(101)
<b>Net Outlays on Existing Assets</b>	10	748	46	59
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	8	-	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	8	-	-	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	200	930	232	239
<b>Service Level Information</b>				
Net Cost Per Person (\$)	(21)	(21)	(21)	
Net capital on existing per person (\$)	(1)	(86)	(5)	
Net capital on new assets per km (\$)	(1)	-	-	
<b>3.2 FOOTPATHS AND KERBING</b>				
Operating Revenues	-	-	-	-
<i>less Operating Expenses - Interest on Loans</i>				
<i>less Operating Expenses - Other</i>	248	281	295	252
<i>less Full Cost Attribution</i>	15	14	15	16
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	263	295	310	268
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	143	110	94	90
<i>less Proceeds from Sale of Replaced Assets</i>	-	-	-	-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(177)	(190)	(200)	(166)
<b>Net Outlays on Existing Assets</b>	(34)	(81)	(106)	(76)
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	270	7	115	110
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	270	7	115	110
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	499	221	319	302

TRANSPORT INFRASTRUCTURE	2008-09	2009-10	2010-11	2010-2011
	Actual	Revised Budget	Plan	Budget
	\$'000	\$'000	\$'000	\$'000

<b>3.3 ROADS</b>				
Operating Revenues	(329)	(2,474)	(393)	(383)
<i>less Operating Expenses - Interest on Loans</i>		107	104	103
<i>less Operating Expenses - Other</i>	2,513	2,502	2,644	2,410
<i>less Full Cost Attribution</i>	169	186	192	197
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	<b>2,353</b>	<b>321</b>	<b>2,546</b>	<b>2,327</b>
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	817	1,709	1,097	1,128
<i>less Proceeds from Sale of Replaced Assets</i>	-	-	-	-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(1,388)	(1,450)	(1,544)	(1,380)
<b>Net Outlays on Existing Assets</b>	<b>(571)</b>	<b>259</b>	<b>(447)</b>	<b>(252)</b>
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	1,029	350	314	278
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	(410)	(8)	-	-
<b>Net Outlays on New and Upgraded Assets</b>	<b>619</b>	<b>342</b>	<b>314</b>	<b>278</b>
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	<b>2,401</b>	<b>922</b>	<b>2,413</b>	<b>2,354</b>
<b>Service Level Information</b>				
Net operating cost per person (\$)	-272	-37	-292	
Road length (km)				
Net cost per kilometre (\$)	#DIV/0!	#DIV/0!	#DIV/0!	
Net capital on existing per person (\$)	66	(30)	51	
Net capital on existing per km (\$)	#DIV/0!	#DIV/0!	#DIV/0!	
Net capital on new per person (\$)	(72)	(39)	(36)	
Net capital on new per km (\$)	#DIV/0!	#DIV/0!	#DIV/0!	-
<b>3.4 TRAFFIC MANAGEMENT</b>				
Operating Revenues	-	-	-	-
<i>less Operating Expenses - Interest on Loans</i>				
<i>less Operating Expenses - Other</i>	67	18	30	33
<i>less Full Cost Attribution</i>	10	4	4	5
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	<b>76</b>	<b>23</b>	<b>35</b>	<b>37</b>
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	-	110	52	50
<i>less Proceeds from Sale of Replaced Assets</i>	-	-	-	-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(7)	-	(11)	(15)
<b>Net Outlays on Existing Assets</b>	<b>(7)</b>	<b>110</b>	<b>41</b>	<b>35</b>
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	149	-	84	80
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	<b>149</b>	<b>-</b>	<b>84</b>	<b>80</b>
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	<b>218</b>	<b>133</b>	<b>159</b>	<b>152</b>

PLANT HIRE & DEPOT INDIRECT	2008-09	2009-10	2010-11	2010-2011
	Actual	Revised Budget	Plan	Budget
	\$'000	\$'000	\$'000	\$'000
<b>9 PLANT HIRE</b>				
Operating Revenues	-	-	-	-
<i>less Operating Expenses - Interest on Loans</i>				-
<i>less Operating Expenses - Other</i>	-	-	-	-
<i>less Full Cost Attribution</i>	-	-	-	-
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	-	-	-	-
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	-	636	854	727
<i>less Proceeds from Sale of Replaced Assets</i>	(1)	(244)	(232)	(201)
<i>less Depreciation, Amortisation &amp; Impairment</i>	(247)	(260)	(269)	(280)
<b>Net Outlays on Existing Assets</b>	(248)	132	353	246
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	53	-	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	(50)
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	53	-	-	(50)
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	(196)	132	353	196
<b>Service Level Information</b>				
<b>DEPOT &amp; INDIRECT EXPENSES</b>				
Operating Revenues	-	-	-	-
<i>less Operating Expenses - Interest on Loans</i>				17
<i>less Operating Expenses - Other</i>	(0)	-	-	(17)
<i>less Full Cost Attribution</i>	-	-	-	-
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	(0)	-	-	-
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	45	116	54	30
<i>less Proceeds from Sale of Replaced Assets</i>	-	(14)	(7)	-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(44)	(35)	(36)	(59)
<b>Net Outlays on Existing Assets</b>	1	67	10	(29)
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	31	75	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	(3)
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	31	75	-	(3)
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>				
<i>"Vibrant Communities working together to grow in a dynamic, innovative and sustainable"</i>		142	10	(32)
<b>Service Level</b>				
Net operating cost per person (\$)	0	-	-	-
Net capital on existing per person (\$)	(0)	(8)	(1)	-
Net capital on new per hectare (\$)	#REF!	#REF!	#REF!	-

UNCLASSIFIED	2008-09	2009-10	2010-11	2010-2011
	Actual	Revised Budget	Plan	Budget
	\$'000	\$'000	\$'000	\$'000
<b>4.5 FINANCE - INTEREST (Bank, LGFA, NACOS)</b>				
Operating Revenues	(323)	(98)	(209)	(80)
<i>less Operating Expenses - Other</i>				-
<i>less Operating Expenses - Interest on Loans (Shown in Functions)</i>		807	775	
<i>add Full Cost Attribution</i>				
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	(323)	709	567	(80)
<b>4.5 FINANCE - INTEREST COMMUNITY GROUPS</b>				
Operating Revenues	(37)	(39)	(36)	(38)
<i>less Operating Expenses - Interest on Loans</i>	39	38	36	36
<i>less Operating Expenses - Other</i>				
<i>add Full Cost Attribution</i>				
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	3	(1)	-	(2)
<b>10. UNCLASSIFIED ACTIVITIES</b>				
Operating Revenues	(59)	(51)	(53)	(38)
<i>less Operating Expenses - Interest</i>				
<i>less Operating Expenses - Other</i>	86	135	109	-
<i>Less Interest Shown in Functions (See above)</i>		(807)	(775)	102
<i>add Full Cost Attribution</i>	15	19	20	21
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	42	(704)	(700)	84
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	-	-	1	-
<i>less Proceeds from Sale of Replaced Assets</i>	-	-		-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(12)	(5)	(5)	(4)
<b>Net Outlays on Existing Assets</b>	(12)	(5)	(5)	(4)
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	-	-	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	(435)	-		-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-		-
<b>Net Outlays on New and Upgraded Assets</b>	(435)	-	-	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	(404)	(709)	(705)	80
<b>Equals: Total Net (Lending) / Borrowing for Financial Year Total</b>	(725)	(1)	(138)	(2)



ADMINISTRATION	2008-09	2009-10	2010-11	2010-2011
	Actual	Revised Budget	Plan	Budget
	\$'000	\$'000	\$'000	\$'000
<b>11.1 GOVERNANCE</b>				
Operating Revenues	-	-	-	-
<i>less Operating Expenses - Interest on Loans</i>		9	9	18
<i>less Operating Expenses - Other</i>	499	486	503	485
<i>less Full Cost Attribution</i>	62	66	69	76
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	561	562	581	579
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	-	-	47	43
<i>less Proceeds from Sale of Replaced Assets</i>	-	-	(10)	(12)
<i>less Depreciation, Amortisation &amp; Impairment</i>	(17)	(24)	(25)	(18)
<b>Net Outlays on Existing Assets</b>	(17)	(24)	11	13
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	-	1	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	-	1	-	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	544	537	592	592
<b>11.2 SUPPORT SERVICES</b>				
Operating Revenues	(74)	(59)	(51)	(52)
<i>less Operating Expenses - Interest on Loans</i>		5	5	5
<i>less Operating Expenses - Other</i>	1,228	1,325	1,372	1,406
<i>add Full Cost Attribution</i>	(1,177)	(1,262)	(1,306)	(1,347)
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	(23)	10	20	12
<b>Less: Net Outlays on Existing Assets</b>				
Capital Expenditure on Renewal/Replacement of Existing Assets	2	60	65	73
<i>less Proceeds from Sale of Replaced Assets</i>	-	(14)	-	-
<i>less Depreciation, Amortisation &amp; Impairment</i>	(52)	(69)	(71)	(64)
<b>Net Outlays on Existing Assets</b>	(50)	(23)	(6)	9
<b>Less: Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New/Upgraded Assets	9	-	-	-
<i>less Proceeds from Sale of Surplus Assets</i>	-	-	-	-
<i>less Amounts received specifically for new or upgraded assets</i>	-	-	-	-
<b>Net Outlays on New and Upgraded Assets</b>	9	-	-	-
<b>Equals: Net (Lending) / Borrowing for Financial Year</b>	(64)	(13)	14	21

ADMINISTRATION	2008-09	2009-10	2010-11	2010-2011
	Actual	Revised Budget	Plan	Budget
	\$'000	\$'000	\$'000	\$'000
<b>11.3 REVENUES - GENERAL RATES</b>				
Operating Revenues	(7,105)	(7,498)	(7,873)	(7,908)
<i>less Operating Expenses - Interest on Loans</i>				-
<i>less Operating Expenses - Other</i>	-	-	-	-
<i>less Full Cost Attribution</i>				-
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	(7,105)	(7,498)	(7,873)	(7,908)
<b>11.3 REVENUES - LG GRANTS COMMISSION</b>				
Operating Revenues	(951)	(776)	(803)	(810)
<i>less Operating Expenses - Interest on Loans</i>				-
<i>less Operating Expenses - Other</i>			-	-
<i>less Full Cost Attribution</i>				-
<b>Operating (Surplus) / Deficit Before Capital Amounts</b>	(951)	(776)	(803)	(810)
<b>Service Level Information</b>				
Net operating cost per person (\$) (Excluding Rates and Interest)			#REF!	
Net capital on existing assets (\$)			#REF!	
<b>Equals: Total Net (Lending) / Borrowing for Financial Year Total</b>	(7,576)	(7,749)	(8,070)	(8,105)

**BUDGET 2010/2011  
LOAN SUMMARY**

	PRINCIPAL			INTEREST
	OUTSTANDING	PAYABLE 2010/2011	OUTSTANDING	BUDGET
	30-Jun-10	AMOUNT	30-Jun-11	2010/2011
	\$	\$	\$	\$
<b>DEBENTURE LOAN No 1 - LGFA</b>				
<b>15 October 2004 - \$3,130,000 @ 6.17% per annum for 15 Years</b>				
Riverton Caravan Park Toilets	73,331	5,881	67,450	4,359
Internet Centre	73,331	5,881	67,450	4,359
Riverton Public Toilets	146,663	11,762	134,900	8,717
Car Park Development Clare	497,553	39,903	457,650	29,573
Visitor Information Centre	454,654	36,463	418,191	27,024
Clare Transfer Station	447,321	35,875	411,446	26,588
Riverton Drainage Stage 4	43,999	3,529	40,470	2,615
Bridge Upgrades	171,229	13,732	157,496	10,177
CDB Development	240,527	19,290	221,237	14,296
Council Chambers Relocation	146,663	11,762	134,900	8,717
<b>TOTAL DEBENTURE 1</b>	<b>2,295,270</b>	<b>184,078</b>	<b>2,111,192</b>	<b>136,426</b>
<b>DEBENTURE LOAN No 2 - LGFA</b>				
<b>15 March 2006 - \$6,440,000 @ 6.12% per annum for 15 Years</b>				
Public Conveniences	122,176	8,069	114,107	7,209
Bridge Upgrades	162,901	10,759	152,142	9,613
Clare CBD	325,802	21,518	304,284	19,225
Clare Office Upgrade	81,450	5,379	76,071	4,806
Emergency Services	154,756	10,221	144,535	9,132
Stormwater Drainage Clare	325,802	21,518	304,284	19,225
Clare Rec/Aquatic Centre	4,072,524	268,972	3,803,552	240,315
<b>TOTAL DEBENTURE 2</b>	<b>5,245,411</b>	<b>346,436</b>	<b>4,898,975</b>	<b>309,525</b>
<b>DEBENTURE LOAN No 3 - LGFA</b>				
<b>15 May 2007 - \$2,031,000 @ 6.74% per annum for 15 Years</b>				
Public Conveniences	130,620	7,365	123,255	8,618
Bridges	174,160	9,820	164,340	11,490
Clare CBD	348,320	19,640	328,680	22,981
Riverton Pool	235,987	13,306	222,680	15,570
Clare Recreation/Aquatic Ctre	435,400	24,550	410,849	28,726
House - Clare Oval	269,948	15,221	254,727	17,810
Auburn Bowling Club (Self Servicing)	43,540	2,455	41,085	2,873
Clare Sports Club (Self Servicing)	130,620	7,365	123,255	8,618
<b>TOTAL DEBENTURE 3</b>	<b>1,768,593</b>	<b>99,723</b>	<b>1,668,870</b>	<b>116,685</b>

	PRINCIPAL			INTEREST
	OUTSTANDING	PAYABLE 2010/2011	OUTSTANDING	BUDGET
	30-Jun-10	AMOUNT	30-Jun-11	2010/2011
<b>DEBENTURE LOAN No 4 - LGFA</b>				
<b>15 October 2007 - \$22,000 @ 7.4% per annum for 10 Years</b>				
Manoora Park Cte (Self Servicing)	17,897	1,862	16,035	1,261
<b>TOTAL DEBENTURE 4</b>	<b>17,897</b>	<b>1,862</b>	<b>16,035</b>	<b>1,261</b>
<b>DEBENTURE LOAN No 5 - LGFA</b>				
<b>16 June 2008 - \$320,000 @ 7.9% per annum for 15 Years</b>				
Saddleworth Bowling Club (Self Servicing)	46,185	2,141	44,045	3,600
Clare Bowling Club (Self Servicing)	249,401	11,560	237,841	19,441
<b>TOTAL DEBENTURE 5</b>	<b>295,586</b>	<b>13,701</b>	<b>281,885</b>	<b>23,041</b>
<b>DEBENTURE LOAN No 6 - LGFA</b>				
<b>16 June 2008 - \$3,459,000 @ 7.77% per annum for 25 Years</b>				
Clare CWMS	582,737	9,670	573,067	45,064
Riverton Caravan Park Cabin	58,274	967	57,307	4,506
Valleys Surveillance Camera	58,274	967	57,307	4,506
Bridge Upgrades	194,246	3,223	191,022	15,021
Clare Library Upstairs Dev	48,561	806	47,756	3,755
Clare Depot/Transfer Station	1,262,597	20,951	1,241,646	97,638
Clare CBD Development	509,895	8,461	501,434	39,431
Clare CBD Roundabout	91,296	1,515	89,781	7,060
SW Pollutant Traps	53,418	886	52,531	4,131
SW Drainage Blyth Rd Clare	145,684	2,417	143,267	11,266
Sanders/Apex & Lions Pk	354,499	5,883	348,616	27,414
<b>TOTAL DEBENTURE 6</b>	<b>3,359,480</b>	<b>55,747</b>	<b>3,303,733</b>	<b>259,791</b>
<b>TOTAL EXISTING LOANS</b>	<b>12,982,238</b>	<b>701,547</b>	<b>12,280,691</b>	<b>846,731</b>
<b>PROPOSED NEW LOAN FOR COMMUNITY WASTEWATER MANAGEMENT SCHEMES</b>				
<b>Budgetted 2009/2010 - \$2,680,000 @ 7.50% per annum for 25 Years</b>				
Clare CWMS	386,000	2,731	383,269	28,019
Riverton CWMS	1,463,000	10,350	1,452,650	106,196
Saddleworth CWMS	831,000	5,879	825,121	60,320
<b>TOTAL NEW LOAN</b>	<b>2,680,000</b>	<b>18,959</b>	<b>2,661,041</b>	<b>194,535</b>
<b>TOTAL LOANS</b>	<b>15,662,238</b>	<b>720,506</b>	<b>14,941,732</b>	<b>1,041,265</b>

RESERVE TRANSFERS - BUDGET 2010/2011		
	Transfers to Reserve	Transfers from Reserve
	\$	\$
<b>CWMS Clare</b>		
Operating Net	462,230	
Internal Loans Repaid	86,840	
Loan Principal Repayments		12,400
Land Purchase		138,000
<b>Library</b>		
Donation Friends of Library - New Library Fund	1,000	
Equipment		6,000
<b>Waste Management</b>		
Operating Net	188,200	
<b>Windfarm Infrastructure Reserve</b>		
Interest Received	40,000	
Contribution Invested	105,000	
<b>Saddleworth CWMS</b>		
Loan Principal Repayments		5,880
Operating Deficit		31,920
<b>Riverton CWMS</b>		
Loan Principal Repayments		25,350
Operating Deficit		2,400
<b>Ngadjuri Lodge</b>		
Operating Deficit & Capital Expenditure		34,040
<b>Unspent Grants &amp; Loans</b>		
Interest Received	30,000	
Loan funds for Remediation of Refuse Sites		255,120
Grant Funds Expended		40,000
<b>Clare Friends of the Library Reserve</b>		
Donation to Library for New Library Fund		1,000
<b>Riverton Caravan Park &amp; Recreation Grounds</b>		
Net Expenditure		13,160
<b>Mid North Community Passenger Network</b>		
Net Expenditure		23,750
	<b>913,270</b>	<b>589,020</b>
<b>Net Transfers to Reserves</b>	<b>324,250</b>	